

The Actuarial Profession
making financial sense of the future

GIRO 2011

Mark Cockroft (Novae Re) & Sarah MacDonnell (Towers Watson)

PPO Working Party Update

Liverpool; October 13, 2011

© 2011 The Actuarial Profession • www.actuaries.org.uk

Presentation agenda

- Best estimate reserving and Solvency II impact
- Industry claims pool?
- Industry survey results
- Discussion

Other sections in the paper

- Underwriting and pricing for aggregate reinsurance covers, e.g. stop loss XLs
- Role of the FSCS

© 2011 The Actuarial Profession • www.actuaries.org.uk

1

Acknowledgements

Working party members

- Anthony Cloughton
 - Avni Gohil
 - Bruce Stocker
 - Gary Yeates
 - Karl Murphy
 - Mark Cockroft (Co-Chair)
 - Nathan Williams (Co-Chair)
 - Peter Yeates
 - Peter Saunders
 - Sarah MacDonnell
 - Simon Warsop
 - Sylvie Le Delliou-Viel
- ...plus several others we consulted and spoke with

Fair cross-section of
the UK motor market:
6 insurers
2 reinsurers
4 consultants

Presentation agenda

- Best estimate reserving and Solvency II impact
- Industry claims pool?
- Industry survey results
- Discussion

Best estimate reserving and Solvency II impact: current practice (or “the obligatory ostrich pic”)



Arguing for non-materiality will not suffice in the future if PPOs continue to grow in number. Eventually they will be material to the balance sheet risk.

© 2011 The Actuarial Profession • www.actuaries.org.uk

4

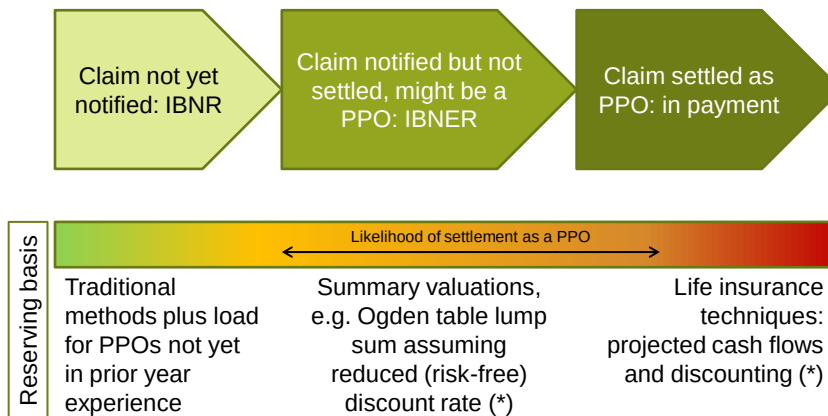
QIS5 technical specifications: “Annuities stemming from non-life contracts”

- TP.1.13:
“In particular, annuities stemming from non-life insurance contracts (for example motor vehicle liability insurance) are life insurance obligations”
- TP.2.49 & TP.2.55: *substance* (nature of liability) over *form* (legal form of original contract)
- TP.2.58:
“...value technical provisions [for annuities] separately from...remaining non-life obligation...should apply appropriate life insurance valuation techniques...consistent with valuation of life insurance annuities with comparable technical features.”
- TP.2.63-67: Lump sum reserves allowable in run-off triangles pre-“annuitisation” (i.e. before becoming obligated to pay an annuity)

© 2011 The Actuarial Profession • www.actuaries.org.uk

5

Timeline of a PPO claim: best estimate reserving

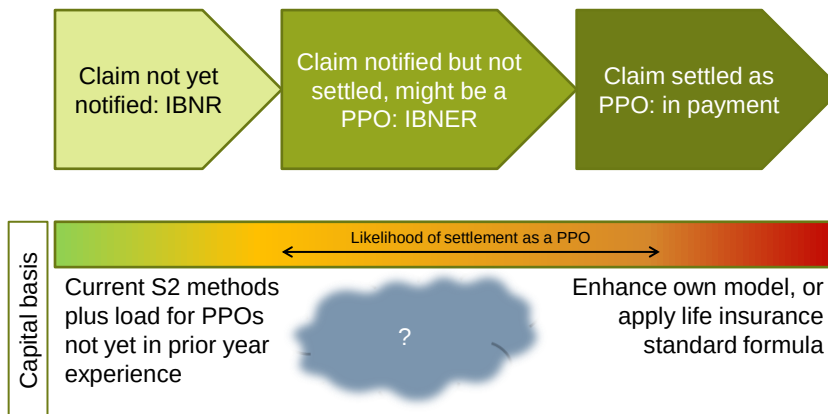


Note (*): See last year's PPO paper for details

© 2011 The Actuarial Profession • www.actuaries.org.uk

6

Timeline of a PPO claim: Solvency II capital



© 2011 The Actuarial Profession • www.actuaries.org.uk

7

Solvency capital requirement for life insurance contracts – standard formula

- Reminder: $SCR = \text{Basic Solvency Capital Requirement} + \text{Op Risk} + \text{adjustment for risk-absorbing effect of technical provisions and deferred taxes}$
- BSCR for life insurance consists of a series of stresses:
 - Market risk (bond spreads, interest rate and term structure, illiquidity premium, etc)
 - Life underwriting risk (mortality/longevity, morbidity, expense overrun, revision risk, etc)
- Op Risk as for non-life but different factors apply
- No discretionary PPO benefits, so TP adjustment assumed to be nil

© 2011 The Actuarial Profession • www.actuaries.org.uk

8

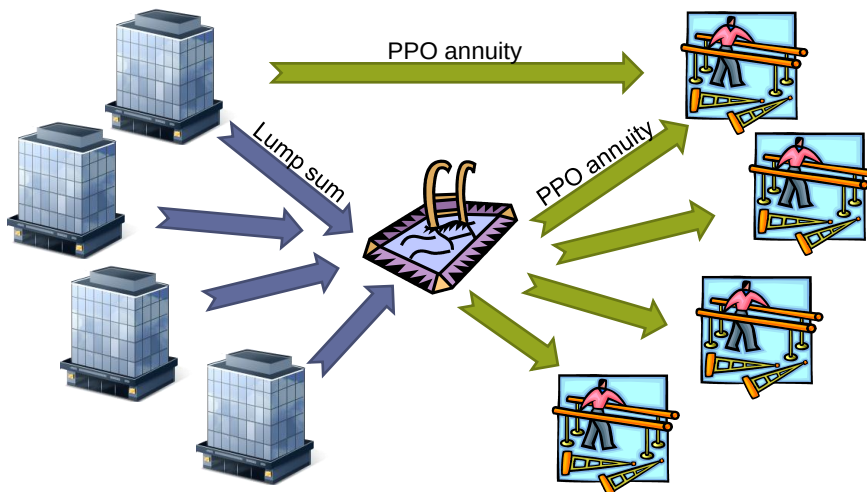
Presentation agenda

- Best estimate reserving and Solvency II impact
- Industry claims pool?
- Industry survey results
- Discussion

© 2011 The Actuarial Profession • www.actuaries.org.uk

9

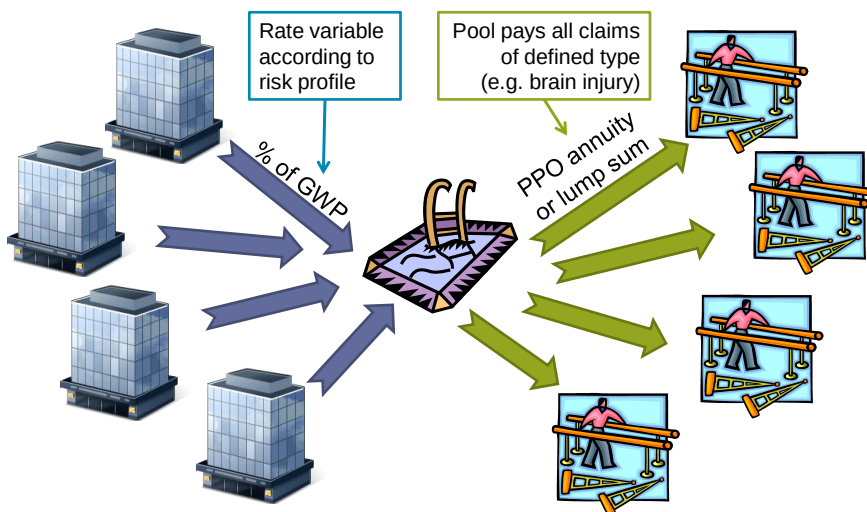
Industry claims pool – separating the insurer from the claimant (after the event)



© 2011 The Actuarial Profession • www.actuaries.org.uk

10

Industry claims pool – separating the insurer from the claimant (before the event example)



© 2011 The Actuarial Profession • www.actuaries.org.uk

11

(Some) Pros and cons of an industry claims pool

Why?

- Removes very long-tail liability from (re)insurers balance sheets
- Reduces costs by benefits of scale
- Gives capitalisation event for reinsurance claim
- Claimants no longer have to deal with “nasty” insurer

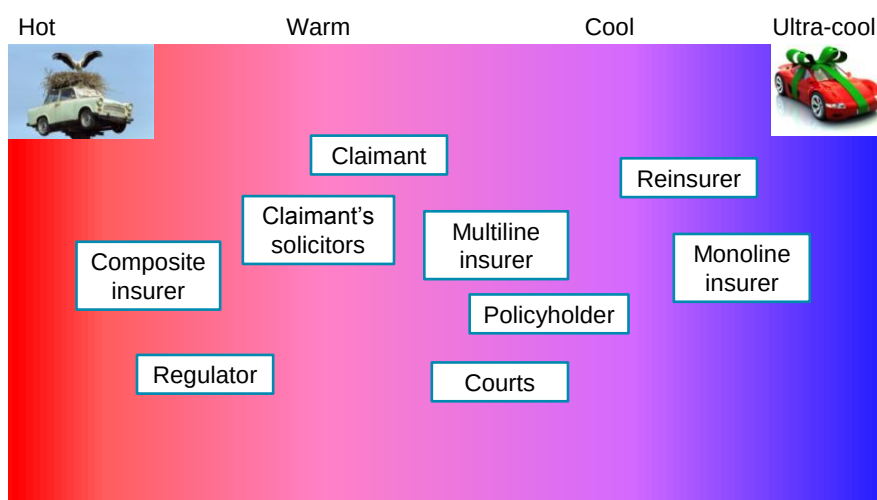
Why not?

- Legal barriers – would it give finality to (re)insurers?
- What if some (re)insurers don't want to join (at the given lump sum cost)?
- Concentration of risk: potential higher capital load and hence higher cost
- What if it fails in the future?

© 2011 The Actuarial Profession • www.actuaries.org.uk

12

Stakeholders' “cool wall” (© Top Gear, BBC)



© 2011 The Actuarial Profession • www.actuaries.org.uk

13

Presentation agenda

- Best estimate reserving and Solvency II impact
- Industry claims pool?
- Industry survey results
- Discussion

Industry Survey 2011

Profile of a PPO

Additional measures in 2011

- Propensity
- MIB experience
- Liability PPOs
- Nature of Injury

Current reserving practice

Contributors

- UK motor market
 - 12 insurance groups
 - 9 out of the 10 top insurers
 - 87% of FSA regulated entities by premium volume
 - 8 out of the 12 also contributed to last year's survey
- Motor Insurer's Bureau

© 2011 The Actuarial Profession • www.actuaries.org.uk

16

Contributors

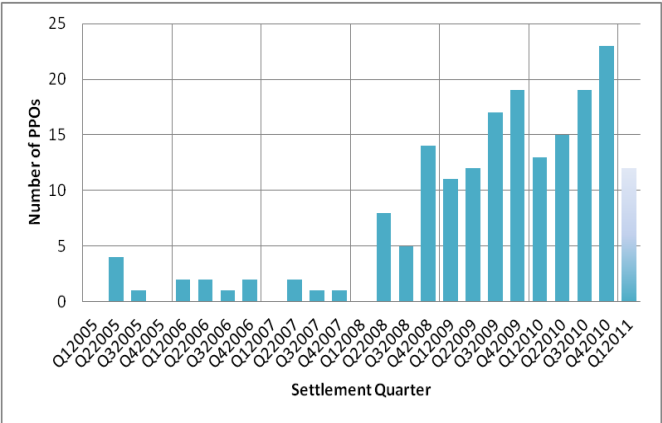
- Allianz Insurance
- Aviva
- AXA
- esure
- Groupama
- Highway
- HSBC
- Liverpool Victoria
- NFU Mutual
- Provident
- RBSI
- RSA
- Zurich Insurance

© 2011 The Actuarial Profession • www.actuaries.org.uk

17

Update

Number of PPO claims by settlement quarter

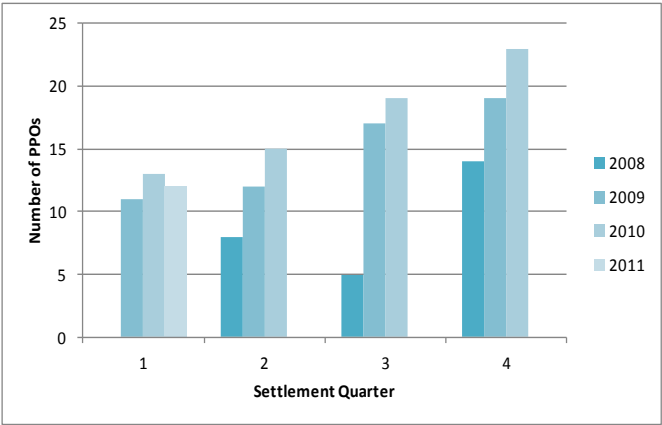


© 2011 The Actuarial Profession • www.actuaries.org.uk

18

Update

Number of PPO claims by settlement quarter



© 2011 The Actuarial Profession • www.actuaries.org.uk

19

Industry Survey 2011

Profile of a PPO

Additional measures in 2011

- Propensity
- MIB experience
- Liability PPOs
- Nature of Injury

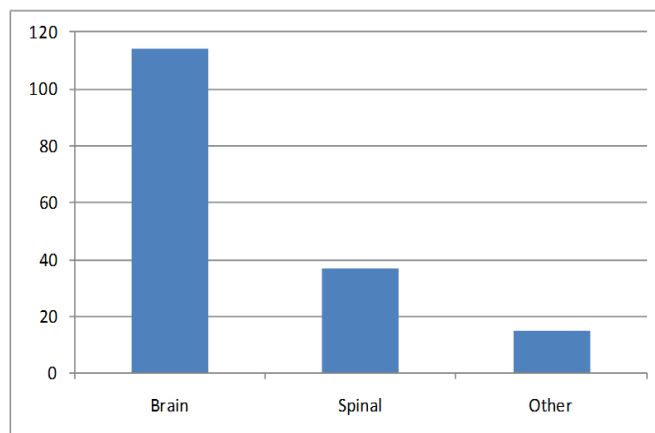
Current reserving practice

© 2011 The Actuarial Profession • www.actuaries.org.uk

20

Profile of a PPO

Number of PPOs by type of injury



© 2011 The Actuarial Profession • www.actuaries.org.uk

21

Profile of a Motor PPO

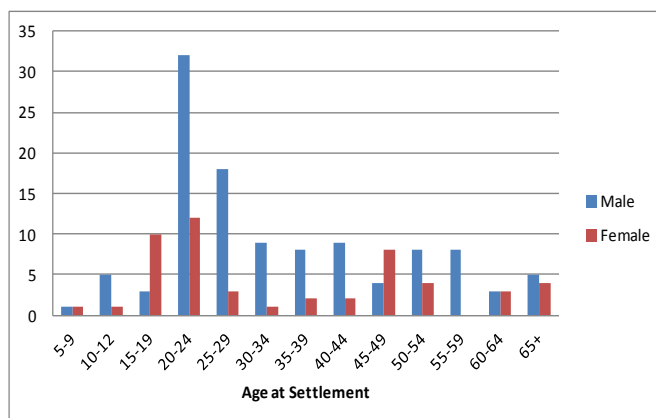
- Brain or spinal injuries
- Average age at settlement: 34

© 2011 The Actuarial Profession • www.actuaries.org.uk

22

Profile of a PPO

Number of PPOs by age at settlement

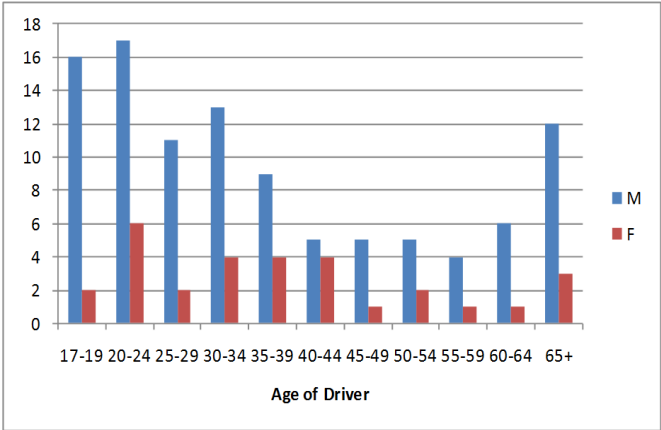


© 2011 The Actuarial Profession • www.actuaries.org.uk

23

Profile of a PPO

Number of PPOs by age of driver

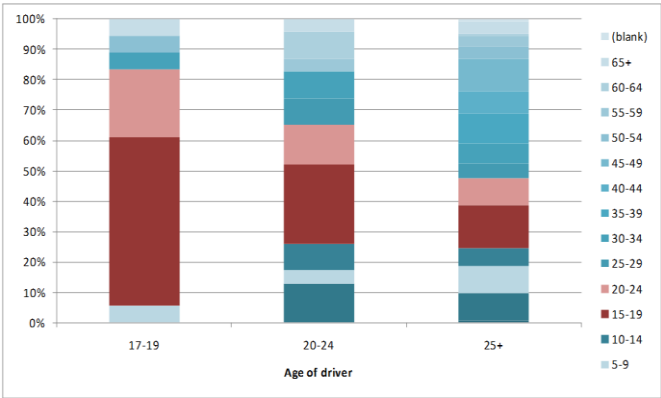


© 2011 The Actuarial Profession • www.actuaries.org.uk

24

Profile of a PPO

Age of driver against age of claimant at the time of the accident



© 2011 The Actuarial Profession • www.actuaries.org.uk

25

Profile of a Motor PPO

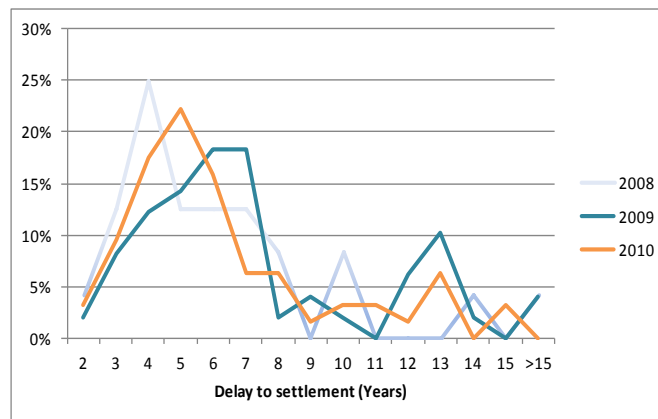
- Brain or spinal injuries
- Average age at settlement: 34
- Delay to settlement: 6 years

© 2011 The Actuarial Profession • www.actuaries.org.uk

26

Profile of a PPO

Distribution of delay to settlement



© 2011 The Actuarial Profession • www.actuaries.org.uk

27

Profile of a Motor PPO

- Brain or spinal injuries
- Average age at settlement: 34
- Delay to settlement: 6 years
- Future life expectancy at settlement: 41
- Life expectancy reduction: 10 years
- Indexation linked to ASHE 6115
- Annual PPO payment: £80k
- Lump sum: £2m

© 2011 The Actuarial Profession • www.actuaries.org.uk

28

Industry Survey 2011

Profile of a PPO

Additional measures in 2011

- Propensity
- MIB experience
- Liability PPOs
- Nature of Injury

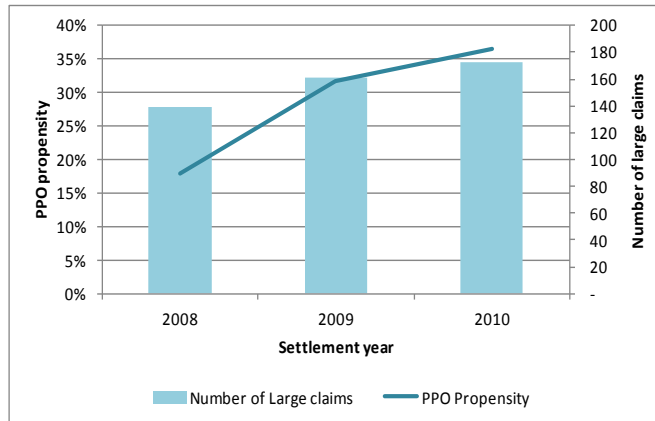
Current reserving practice

© 2011 The Actuarial Profession • www.actuaries.org.uk

29

Overall propensity

Number of large claims (>£1m) which settle as PPOs

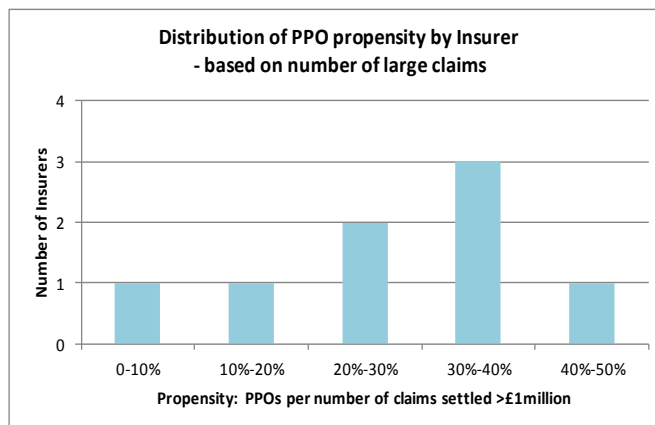


© 2011 The Actuarial Profession • www.actuaries.org.uk

30

Propensity by insurer

Variation in propensity between insurers



© 2011 The Actuarial Profession • www.actuaries.org.uk

31

Industry Survey 2011

Profile of a PPO

Additional measures in 2011

- Propensity
- MIB experience
- Liability PPOs
- Nature of Injury

Current reserving practice

© 2011 The Actuarial Profession • www.actuaries.org.uk

32

Industry Survey 2011

Profile of a PPO

Additional measures in 2011

- Propensity
- MIB experience
- Liability PPOs
- Nature of Injury

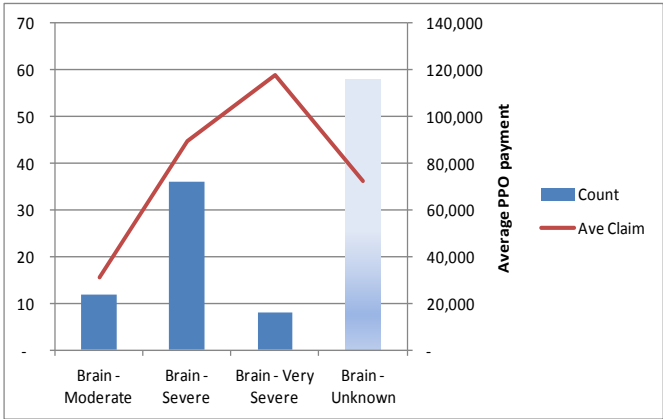
Current reserving practice

© 2011 The Actuarial Profession • www.actuaries.org.uk

33

Brain Injury PPOs

Initial payment amount (£)

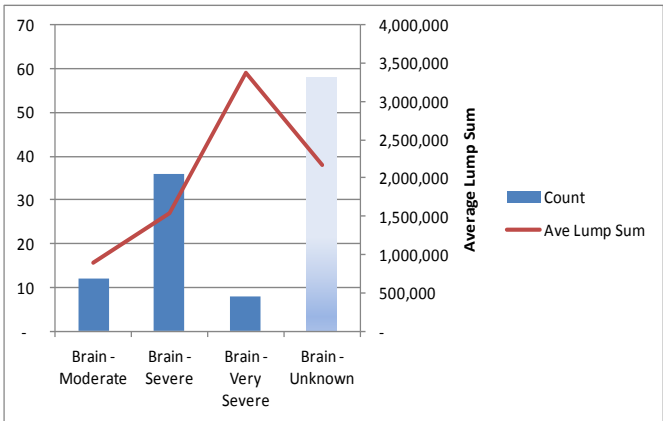


© 2011 The Actuarial Profession • www.actuaries.org.uk

34

Brain Injury PPOs

Lump sum amount (£)

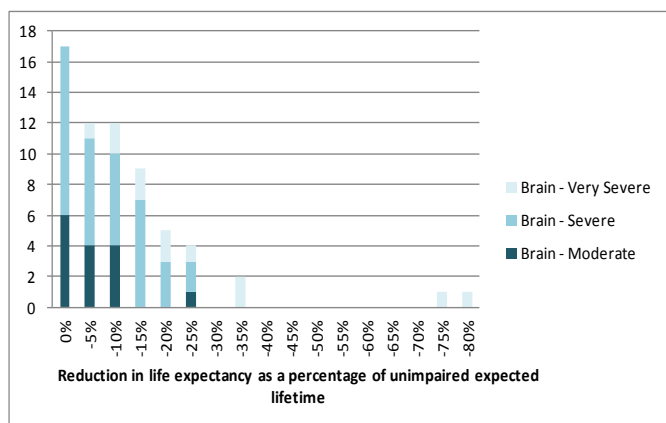


© 2011 The Actuarial Profession • www.actuaries.org.uk

35

Brain Injury PPOs

Percentage reduction in life expectancy



© 2011 The Actuarial Profession • www.actuaries.org.uk

36

Industry Survey 2011

Profile of a PPO

Additional measures in 2011

- Propensity
- MIB experience
- Liability PPOs
- Nature of Injury

Current reserving practice

© 2011 The Actuarial Profession • www.actuaries.org.uk

37

Reserving practice

Claims can be split into different elements for reserving purposes

- Claim settled as PPO (in payment)
- Future PPOs
 - Claims notified but not yet settled as PPO: IBNER
 - Claims not yet notified: IBNR

© 2011 The Actuarial Profession • www.actuaries.org.uk

38

Current reserving practice

PPOs in payment

- Similar practice across the industry
 - Reserves calculated on an individual basis
 - NPV cashflow approach
- Differences in assumptions used
 - Earnings inflation
 - Life expectancy
 - Investment return

© 2011 The Actuarial Profession • www.actuaries.org.uk

39

Reserving practice

Annuity certain approach

- Assume payments will be made with certainty for every year of future life expectancy

Probabilistic approach

- Take into account probability of survival for all future payments

© 2011 The Actuarial Profession • www.actuaries.org.uk

40

Reserving practice example: Male 49 year old at time of settlement

Probabilistic approach

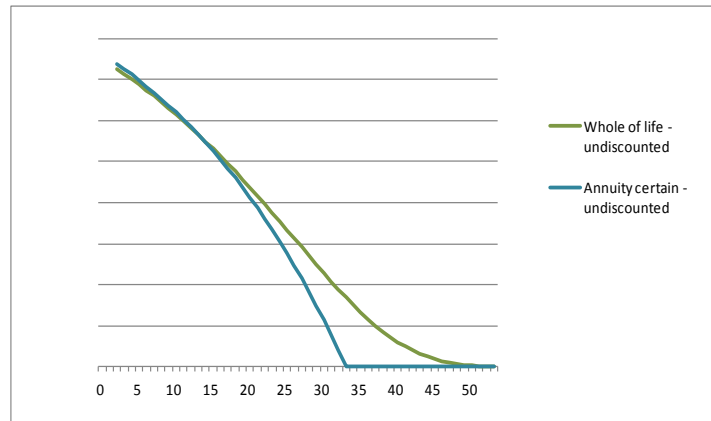
- Future life expectancy
 - Year 0: 31.03 years
 - Year 1: 30.13 years 0.90 difference
- Discrepancy is larger as the claimant becomes older
 - Year 20: 14.67 years
 - Year 21: 13.98 years 0.31 difference

© 2011 The Actuarial Profession • www.actuaries.org.uk

41

Reserving practice

Development of reserves over time

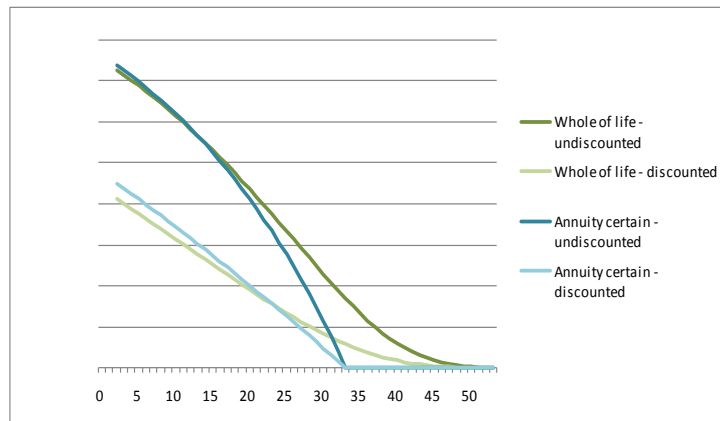


© 2011 The Actuarial Profession • www.actuaries.org.uk

42

Reserving practice

Development of reserves over time



© 2011 The Actuarial Profession • www.actuaries.org.uk

43

Reserving practice

Probabilistic approach

- Takes into account effect on life expectancy of someone who has already survived a year
 - Not always material over the course of a single year, however will become more material over the longer term
 - Allows for possibility of survival longer than their original life expectancy assumption
- Impact on discounting
- When PPOs are material, Solvency II requirement

Reserving practice

Reserves may increase from year to year

- Once survived a year, an individual's life expectancy will have increased
- Effect of the discount unwinding

Current reserving practice

- Known PPOs
- Future PPOs
 - Claims already reported but not yet settled as PPOs
 - IBNR claims

Current Reserving Practice

Future PPOs

- No consistent approach in the market
- Significant element of the reserves – delay to settlement
- Almost all respondents monitor open claims for likelihood of turning into a PPO
 - Variety of ways this is achieved

Observations

- Lack of consistency in / disclosure of assumptions
 - Economic assumptions
 - Life expectancy
- Nature of injury
- Life insurance methodologies
 - (Re)education needed

Presentation agenda

- Best estimate reserving and Solvency II impact
- Industry claims pool?
- Industry survey results
- Discussion

Potential future investigations

- Overseas markets
- Impaired life mortality / future life expectancy
- Impact of any change on Ogden discount rate
- Continue industry survey

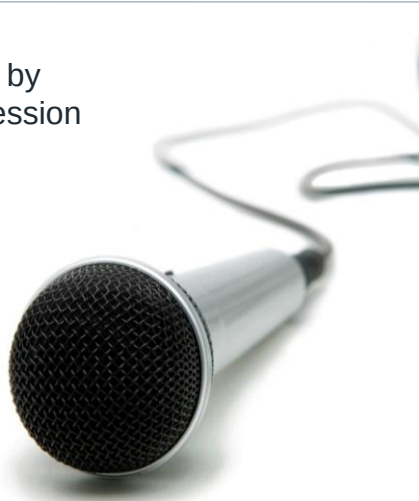
© 2011 The Actuarial Profession • www.actuaries.org.uk

50

Questions or comments?

Expressions of individual views by members of The Actuarial Profession and its staff are encouraged.

The views expressed in this presentation are those of the presenters.



© 2011 The Actuarial Profession • www.actuaries.org.uk

51

Suggested discussion points

Some thoughts:

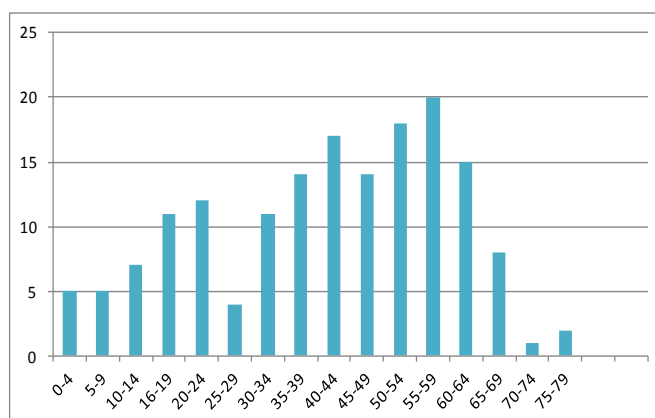
- Are PPOs here to stay? Even if the Odgen discount rate comes down?
- Are liability limits of indemnity sufficient? What about limit indexation in case of PPO?
- Is there sufficient awareness of reserving and capital implications, even among actuaries?
- Industry pooling of experience (a new role for CMI?)

© 2011 The Actuarial Profession • www.actuaries.org.uk

52

Profile of a PPO

Distribution of future life expectancy at the time of settlement

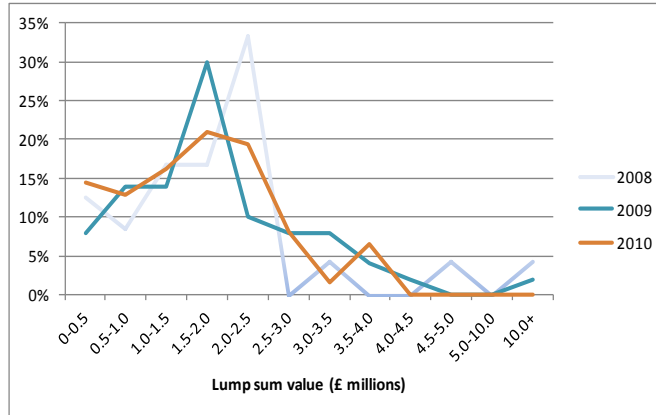


© 2011 The Actuarial Profession • www.actuaries.org.uk

53

Profile of a PPO

Distribution of lump sum payment amounts

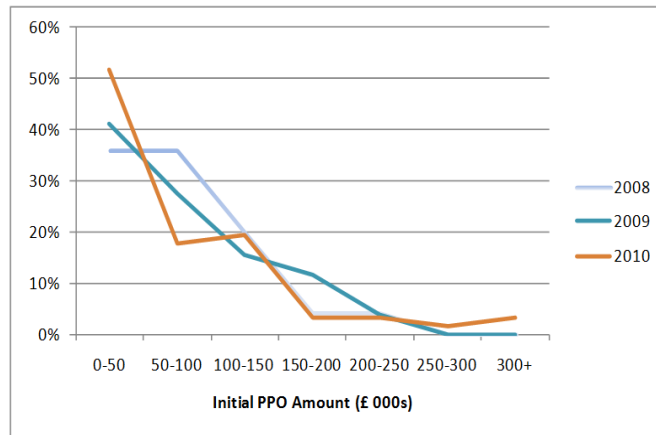


© 2011 The Actuarial Profession • www.actuaries.org.uk

54

Profile of a PPO

Distribution of initial PPO payment amount

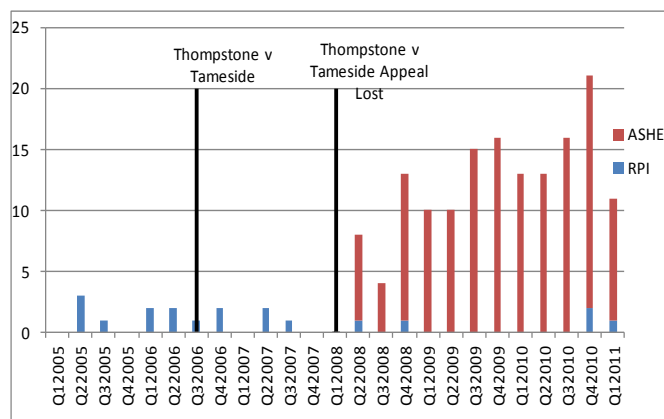


© 2011 The Actuarial Profession • www.actuaries.org.uk

55

Profile of a PPO

Number of PPOs by settlement quarter - split by RPI and ASHE indexation



© 2011 The Actuarial Profession • www.actuaries.org.uk

56

History

2003 Courts Act

- Courts can impose a PPO for some or all of the heads of damage
- Implemented April 2005

Thompsonstone versus Tameside and Glossop NHS Trust

- November 2006 ruling
 - RPI was the automatic index but it is not suitable for wage based costs or losses
 - Indexation linked to ASHE, for example, for medical care
- Upheld by Court of Appeal January 2008
- NHS abandoned appeal to House of Lords late 2008

© 2011 The Actuarial Profession • www.actuaries.org.uk

57

ASHE

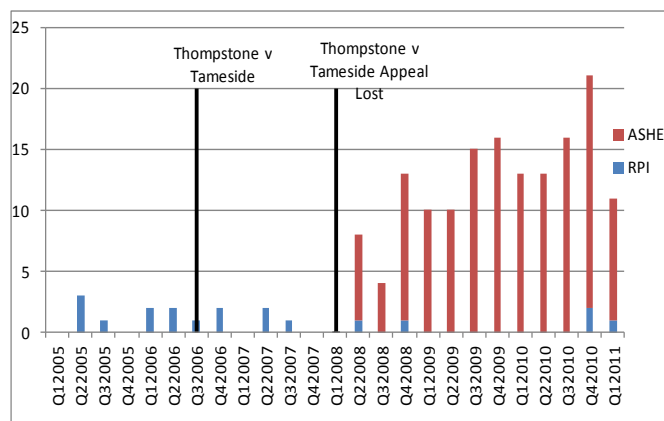
- Annual Survey of Hours and Earnings
- Sub-category 6115 relating to salaries of care assistants and home carers
- Difficult to match investments
 - Survey not an index
 - Methodology changes
 - No long term projections
 - Different percentiles used

© 2011 The Actuarial Profession • www.actuaries.org.uk

58

Profile of a PPO

Number of PPOs by settlement quarter
- split by RPI and ASHE indexation



© 2011 The Actuarial Profession • www.actuaries.org.uk

59

Industry Survey 2011

Profile of a PPO

Additional measures in 2011

- Propensity
- MIB experience
- Liability PPOs
- Nature of Injury

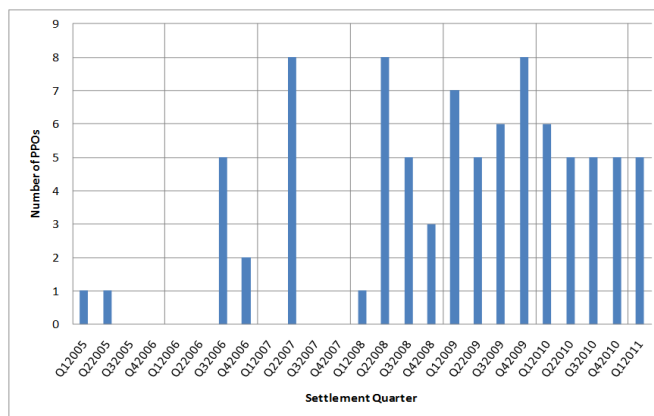
Current reserving practice

© 2011 The Actuarial Profession • www.actuaries.org.uk

60

MIB experience

Number of claims by settlement quarter

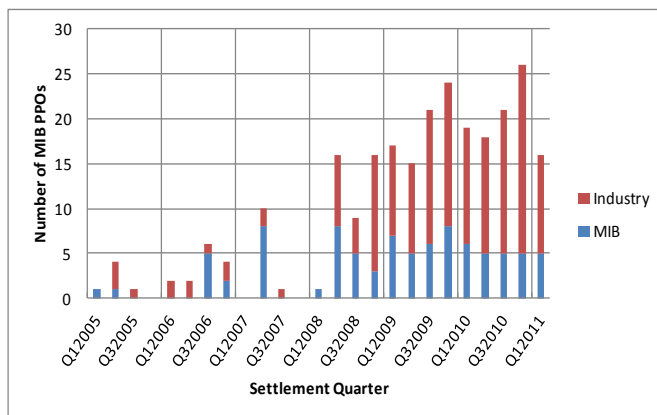


© 2011 The Actuarial Profession • www.actuaries.org.uk

61

MIB experience

Number of claims by settlement quarter

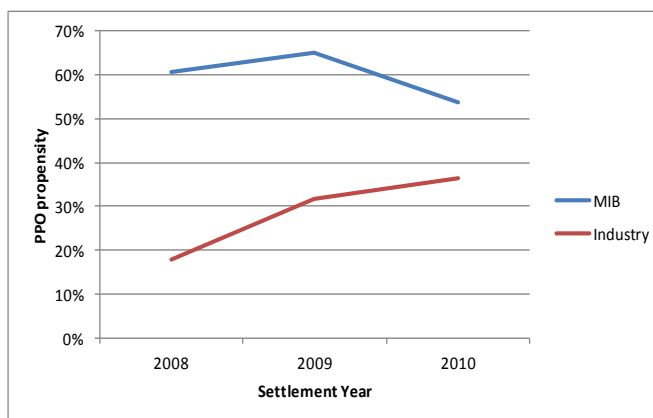


© 2011 The Actuarial Profession • www.actuaries.org.uk

62

MIB experience

Propensity: number of PPOs per large (>£1m) settlement

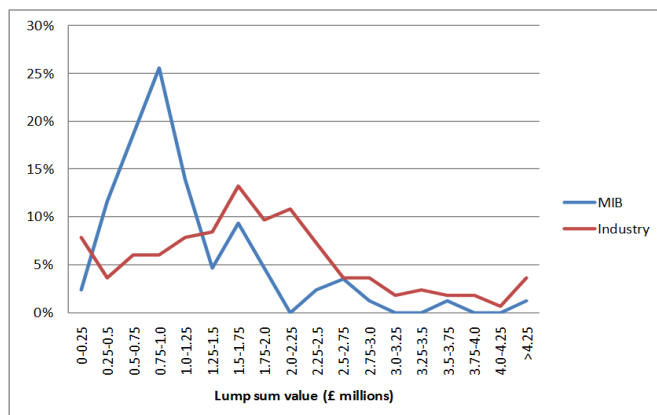


© 2011 The Actuarial Profession • www.actuaries.org.uk

63

MIB experience

Lump sum



© 2011 The Actuarial Profession • www.actuaries.org.uk

64

Industry Survey 2011

Profile of a PPO

Additional measures in 2011

- Propensity
- MIB experience
- Liability PPOs
- Nature of Injury

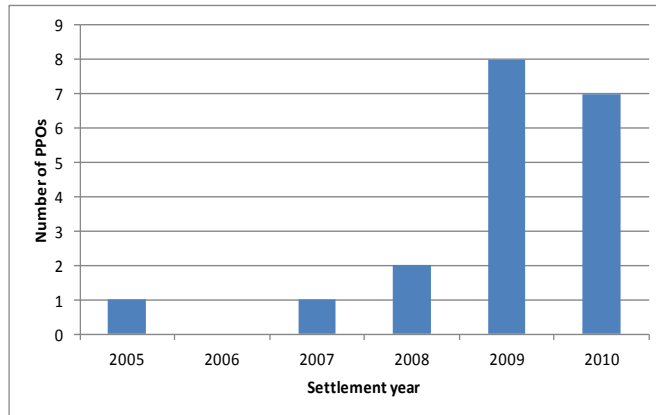
Current reserving practice

© 2011 The Actuarial Profession • www.actuaries.org.uk

65

Liability PPOs

Number of liability PPOs by settlement year

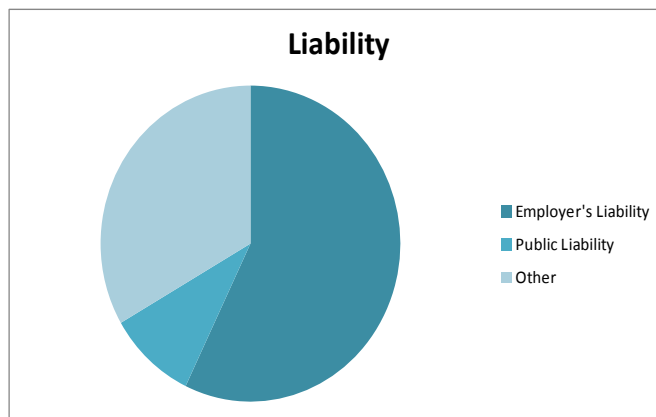


© 2011 The Actuarial Profession • www.actuaries.org.uk

66

Liability PPOs

Cover type

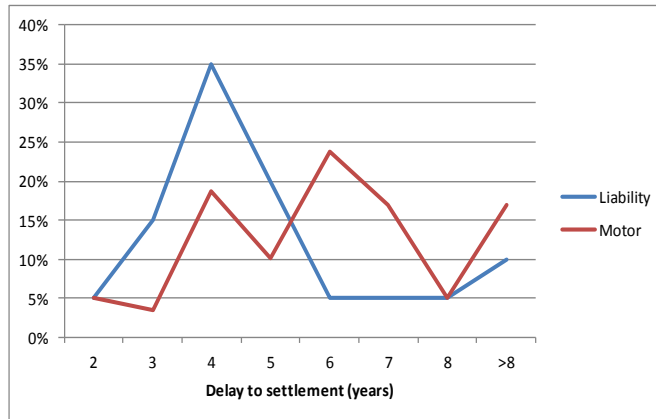


© 2011 The Actuarial Profession • www.actuaries.org.uk

67

Liability Vs Motor PPOs

Delay to settlement

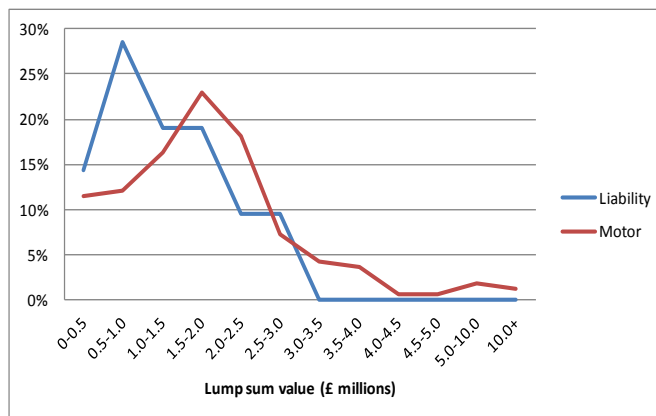


© 2011 The Actuarial Profession • www.actuaries.org.uk

68

Liability Vs Motor PPOs

Lump sum

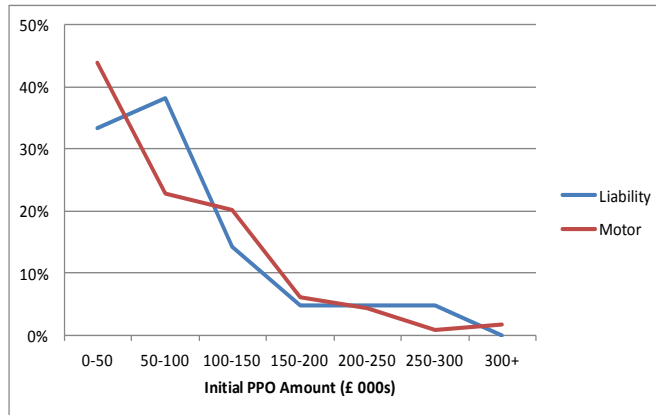


© 2011 The Actuarial Profession • www.actuaries.org.uk

69

Liability Vs Motor PPOs

Initial PPO amount



© 2011 The Actuarial Profession • www.actuaries.org.uk

70