



Ten questions you should be prepared to answer from your NEDs



Role of NEDs in insurance companies

- Dear CEO letter of Nov 14 set out PRA's specific requirements of Boards in relation to reserving
- General duties of NEDs include both support and oversight of executive management
- PRA expects to see evidence of effective challenge
- Can't delegate reserving oversight to specialist NED
- · NEDs can call on professional advice if needed
- MI content and frequency should be actively managed by
- PRA expects NEDs to be given adequate support



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- 1. How have estimated ultimates changed over the last few quarters/years?
- 2. How much did the initial draft estimates change before they were finalised?
- 3. What peer review process was used to sign-off reserves?
- 4. What component(s) of the reserves is subject to most chance of being wrong and why?
- 5. What is the chance of actual claims being more than x% higher than booked reserves?
- 6. What benchmarking has been done on the areas of key judgement?
- 7. What level of confidence has been sought in setting the booked reserves?
- 8. What exposure do we have to areas of focus for regulator?
- 9. What monitoring is in place to ensure that reserve development remains 'on track'?
- 10. Have there been any changes to the data used for reserving?

