



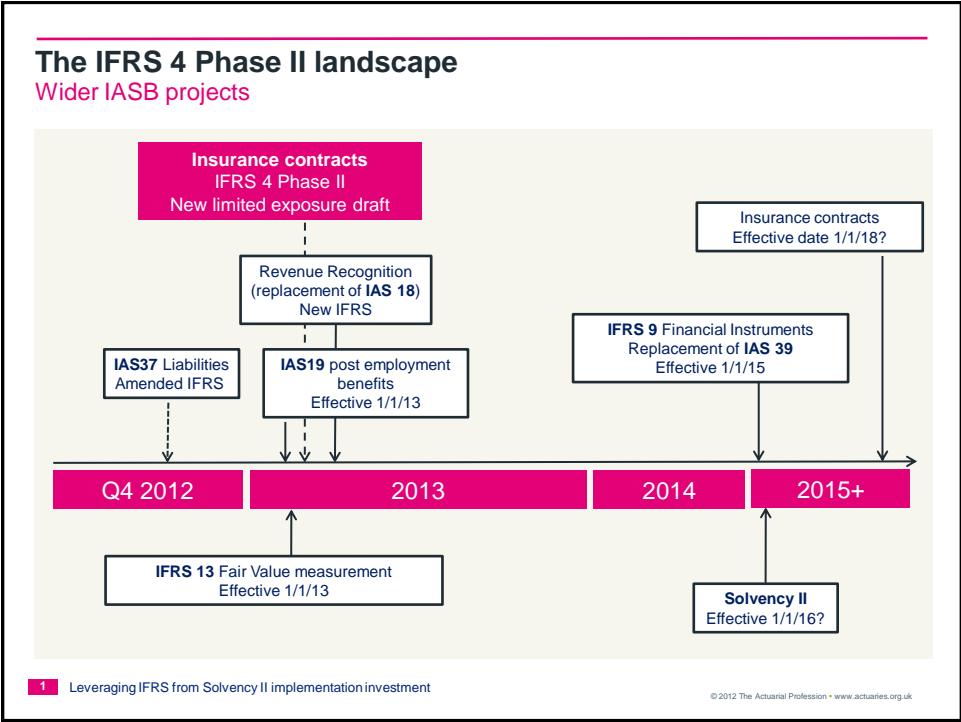
**The Actuarial Profession**  
making financial sense of the future

Life Conference 2012  
Tamsin Abbey and Richard Olswang

# Leveraging IFRS from Solvency II implementation investment

5 November 2012

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## Insurance Contract accounting standard

### Summary of current proposals

- Project **objectives**: improve comparability and increase transparency
- Current IFRS 4 **definition** of “insurance” carried forward, with some scope changes
- Standard **applicable** to :
  - insurance contract issued
  - reinsurance contracts held
  - financial instruments with Discretionary Participating Features issued by insurers
- Single prospective model where insurance contracts **liability measured** as the sum of:
  - PV of best estimate fulfillment cash flows
  - Risk adjustment to compensate insurer for uncertainty in cash flows
  - Residual margin to eliminate accounting profit at inception

## Insurance Contract accounting standard

### Summary of current proposals (*continued*)

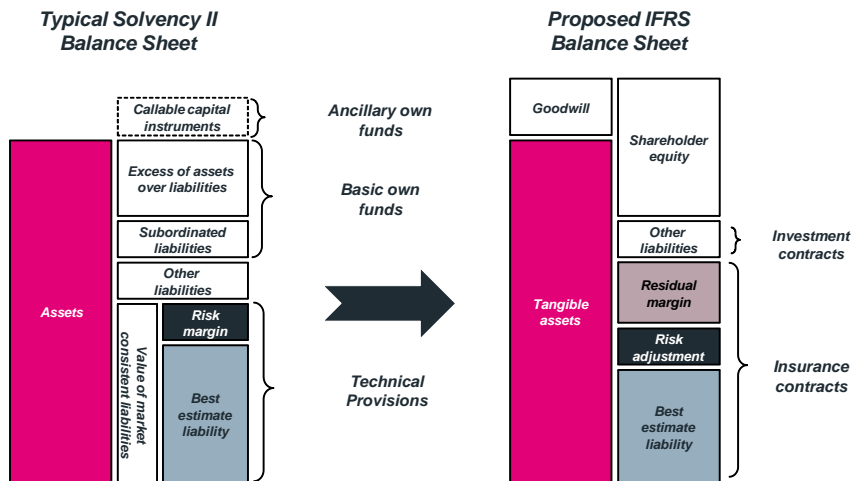
- Premium allocation approach for **short term contracts**
- **Unbundling** of embedded derivatives and distinct investment components
- Presentation and disclosures:
  - Premium information on face of income statement, excluding investment component
  - Changes in insurance liability arising from changes to discount rate through OCI
  - Changes arising from changes to non-economic assumptions => will be offset by a change to residual margin

# New limited exposure draft

## Areas of focus

- IASB to publish a new exposure draft in first half of 2013
- Comment period of 3 to 4 months
- European commission requires a gap of 3 years between standard and compulsory effective date
- Feedback being sought on a limited range of questions:
  - Treatment of participating contracts
  - Presentation of premiums in the statement of comprehensive income
  - Unlocking of the residual margin
  - Presenting the effects of changes in the discount rate in OCI
  - Transitional arrangements

# Components of Solvency II and IFRS balance sheet



## Potential differences between Solvency II and Phase II liabilities

- Scope
- Contract boundaries
- Unbundling
- Expenses
- Risk adjustment (capital amount, cost of capital, confidence interval)
- Discount rate
- Residual margin (models and granularity of data)

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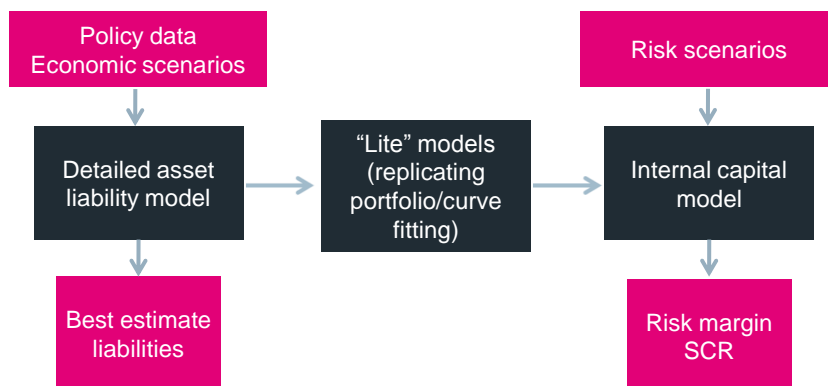
## Phase II features

- Focus on income statement rather than balance sheet
- Audited
- SOX compliant (if applicable)
- Market pressure for granular information
- Need to integrate with Solvency II reporting timetable

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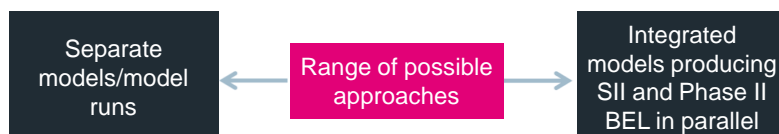
## Typical Solvency II Infrastructure



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## Using Solvency II detailed models to calculate IFRS Phase II best estimate liability



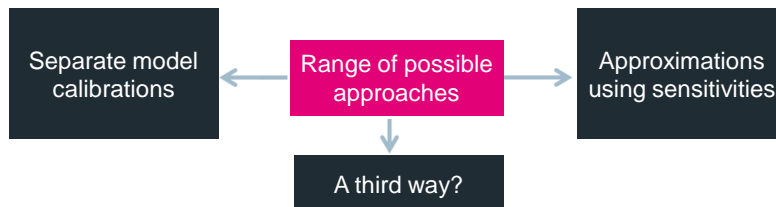
### Key considerations:

- Development cost
- IT constraints
- BAU timetables and resources

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## Using Solvency II models to calculate IFRS Phase II risk adjustment



### Key considerations:

- Are separate calibrations credible given resource and IT constraints?
- Do approximations offer a sufficiently robust solution?
- Will non-EEA companies build Solvency II type infrastructure solely for Phase II?

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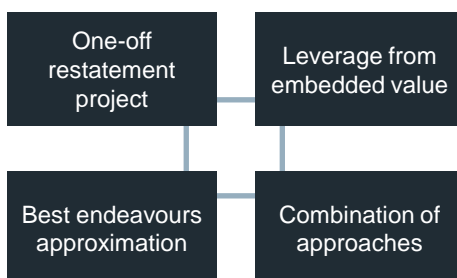
## Determining the Phase II residual margin - New business

- No equivalent to residual margin under Solvency II
- Point of sale calculations
- Complexity due to unlocking of the residual margin (i.e. Offsetting with change in assumptions)
- Current proposals could lead to complex data/models
- Simplifications could mitigate system complexity

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## Transition - Range of possible approaches



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## IFRS 4 Phase II actuarial survey in industry

### Is the industry getting ready?

- Some engagement at Senior Management level although not a priority
- Most have plans to do an impact assessment but no work done yet
- Not formally considered and unlikely to do so before new ED published
  - *Classification*: little change expected
  - *Best estimate CFs*: expected to be largely similar to SII
  - *Discounting*: alignment expected once SII settles, i.e. top down
  - *Risk Adjustment*: likely to be aligned to SII, i.e. Cost of Capital
  - *Risk adjustment*: disclosure of confidence interval is significant issue
  - *Residual margin*: all aspects expected to have significant impact
  - *Unbundling*: not considered yet or expected to have minimal impact
  - *Contract boundaries*: expected to have minimal impact
  - *Timing*: no early adopters

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## Deloitte Global IFRS Insurance survey key findings

Covering over 200 insurers headquartered in Europe & North America

- **Uncertainty is a big problem.** Insurers main concern (52%) is the uncertainty as to when they will have to adopt the proposed changes. Executives fear that a confusing transition will put off investors and potentially damage the sector's market valuation.
- **Insurers fear political meddling.** Standards have been beset by delays and insurers fear this could happen again.
- **Insurers want a global framework.** Overwhelmingly, insurance companies want to be able to use one set of global accounting standards.
- **Companies are stuck in a 'wait and see' mode.** Little preparation for the new standard has been done to date.
  - One-half have not conducted a business impact assessment
  - One-quarter of largest companies have not allocated a budget to the transition

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## Deloitte Global IFRS Insurance survey key findings

Covering over 200 insurers headquartered in Europe & North America (continued)

- **Little awareness of changes at Board level.** Executives at two-fifths of insurance companies say their board has no awareness of or involvement in the proposed accounting changes.
- **Investor engagement has yet to start.** Insurance executives fear that the transition to the new accounting rules will confuse investors. Yet few of them have been talking to the investors. Just 11% of western European companies and virtually none in the US have started an investor engagement programme.
- **Insurers have doubts about the benefits.** With the exact nature and timing of the required changes still uncertain, companies are finding it hard to work out whether the benefits will justify the costs. 21% thought the insurance contracts accounting changes will not be worthwhile.

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## Questions or comments?

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Expressions of individual views by members of The Actuarial Profession and its staff are encouraged.

The views expressed in this presentation are those of the presenters.

