

Extending the Asset Share Model



Recognizing the Value
of Options in P&C
Insurance Rates

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- | | |
|---|---|
| 1 | Background and Motivation |
| 2 | The Extended Asset Share Model |
| 3 | Simple Example – Importance of Variables |
| 4 | Complex Example – “Accident Forgiveness” and Value of Options |
| 5 | Further Considerations |

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Background and Motivation

- ❑ Well known that renewal business has lower loss costs than new business
- ❑ Asset share model calculates premium required to produce desired expected profit over the lifetime of a policy incepting today
 - Company may take a loss during the initial terms, then make it up with profitable renewal terms
- ❑ Formula:

$$EPV[P] = \frac{F + EPV[L]}{1 - U - V}$$

- Extra parameters needed: premium and loss trend, discount rate, renewal probability

Background and Motivation

- ❑ What is the shortcoming of the asset share model? It assumes constant inflation of premium and loss, ignoring risk class transition
- ❑ Example 1:
 - 2 risk classes, Low and High
 - Low can have an accident and be reclassified as High
- ❑ Premium and loss trend include the effect of Low risks being reclassified and having higher premium and loss
 - E.g. 10% chance of transition * 40% higher premium = 4% trend
 - If we change High risk rate, Low risk trend assumptions no longer valid

Background and Motivation

- ❑ Example 2:
 - Experienced vs Inexperienced Drivers
- ❑ Inexperienced drivers charged more, asset share model assumes higher premium will keep trending into the future
 - Premium must drop to experienced rate eventually, leading to less renewal term profit than anticipated
- ❑ Is there a way to adapt the asset share model to recognize interactions between the risk classes over time and remedy these problems?

Background and Motivation

- ❑ Accident forgiveness, price lock, rate guarantees are common policy features in personal auto
 - Economics depend on transition between risk classifications
- ❑ Common theme is the right but not obligation to purchase an asset (insurance policy) in the future at a price set today
 - That's a call option
- ❑ Will our new model be able to price these products?

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The Extended Asset Share Model

- ❑ The solution is to use linear algebra to calculate the asset share price for all risks at the same time and explicitly account for risk class transition
- ❑ Instead of separate series of parameters for each class used independently, use series of vectors for premium, loss and expense in a unified analysis
 - Each dimension represents one risk class
- ❑ Also need a series of transition matrices $A(n)$ which describe how each risk class renews and moves into the others at the n -th renewal

The Extended Asset Share Model

- The Extended Asset Share Model Formula:

$$\sum_{n=0}^{\infty} P(n) * v_n * A_n(R) = \frac{1}{1-U-V} \left[F + \sum_{n=0}^{\infty} v_n * A_n(L_n) \right]$$

- Simple linear equation of form $Ax = b$
 - Scalars: P, v, U, V ; Vectors: R, F, L ; Matrix: A
- LHS is the lifetime present value of premium, RHS is the loaded fixed expense and lifetime present value of loss
 - Transition matrix tracks policies as they renew into different classes or fail to renew

The Extended Asset Share Model

- We can apply the inverse of the left hand side matrix to get the current premium vector (relativity times base rate) alone:

$$P(0) * R = \frac{1}{1-U-V} \left(\sum_{n=0}^{\infty} \frac{P(n)}{P(0)} * v_n * A_n \right)^{-1} \left(F + \sum_{n=0}^{\infty} v_n * A_n(L_n) \right)$$

- $\frac{P(n)}{P(0)}$ is the rate of overall premium inflation excluding effect of risk class transition, i.e. base rate increases
- Closed form solution for premium and relativities

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Simple Example – Importance of Variables

□ Consider the following simple example:

- Annual policies with two risk classes: Low and High
- Losses $L_{low} = 50$ and $L_{high} = 70$ for the first term
- Fixed expense 10 at time 0; 20% variable expense every term
- Low risk renewal probability 90% every term; High 70%
- Loss trend 1% Low risk, 3% High risk
- Premium trend 4% per year
- 5% discounting; 5% profit
- Every term 10% chance Low risk reclassified as High; High risk not reclassified
- Low risk class policies renew with 70% probability when reclassified as High

Standard
Asset
Share
Model
Data

Extended
Model
Additional
Data

Simple Example – Importance of Variables

- ❑ Given that the retention rate interacts with risk class transition and premium trend depends on the resulting rates this would be difficult to do with standard methods
- ❑ The extended model can calculate the required premiums with just a few lines of programming code:
 - $P_{low} = 56.22$
 - $P_{high} = 90.92$
- ❑ More interesting: what is the impact of the High risk class variables on indicated Low risk class premium, e.g. loss trend?

Simple Example – Importance of Variables

- ❑ Look at derivative of P_{low} with respect to input variables:
 - $\partial \ln(P_{low}) / \partial \ln(L_{low}) = 0.99$
 - $\partial \ln(P_{low}) / \partial \ln(r_0) = 3.91$
 - $\partial \ln(P_{low}) / \partial \ln(r_1) = 1.73$
 - r_0 = Low risk loss trend factor
E.g. 1.01
 - r_1 = High risk loss trend factor
E.g. 1.03
- ❑ Changing the High risk loss trend by +/- 1% has about 2x the impact on P_{low} as changing L_{low} by +/- 1% (multiplicatively), and 0.5x the impact of changing Low risk trend
- ❑ Surprising since transition probability is only 10%; result will vary under different assumptions

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Complex Example – “Accident Forgiveness” and Value of Options

- Consider the following additions to the simple example:
 - Third risk class, Medium
 - $L_{med} = 55$; loss trend 2%
 - Low risks transition only to Medium risk with 10% probability each renewal
 - Medium risk renewal probability 95%
 - Medium risks transition only to High risk with 25% probability each renewal
 - $P_{med} = P_{low}$, i.e. higher expected loss is “forgiven”
- What should we charge Low/Medium risks? Where’s the option and what’s it worth?
 - Again, difficult for standard methods to solve but easy using Extended Asset Share model

Complex Example – “Accident Forgiveness” and Value of Options

- ❑ Extended Asset Share model formula gives three equations in three unknowns: P_{low} , P_{med} , P_{high}
- ❑ Normally we set each premium equal to lifetime EPV of loss and expense, but with forgiveness we set $P_{med} = P_{low}$ and solve for the other two
- ❑ Indicated premiums:
 - P_{low} (no forgiveness) = \$54.98
 - P_{med} (no forgiveness) = \$64.25
 - P_{low} (with forgiveness) = P_{med} (with forgiveness) = \$57.65
 - P_{high} = \$90.92

Complex Example – “Accident Forgiveness” and Value of Options

- ❑ Low risk policy with forgiveness is given **the right but not obligation to buy** renewal policy at the Low risk price, even if reclassified as Medium
- ❑ Call option on insurance policy costs Low/Medium risks \$2.67 per term
 - Single term value is less for Low risk policies; more for Medium risk policies when option is “in the money”
- ❑ Extended Model adds amortized value of the lifetime EPV of option costs to the price

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Further Considerations

- ❑ Price elasticity of demand
 - Transition matrices will have demand functions as entries
 - Computationally more complex
- ❑ More sophisticated premium formulas
 - IRR, RORAC, etc.
- ❑ Regulatory constraints
 - Is higher cost of options a valid reason to charge higher rates for otherwise identical risks?