

# **IFRS17 – Doing the Hard Work**

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## **Agenda**

- Background
- Approach to IFRS17 implementation
- Key challenges:
  - Model development and data
  - CSM and Loss component
  - Transition
- Conclusions



**MetLife IFRS Reporting Global Footprint** 

Group reports on US GAAP, but:

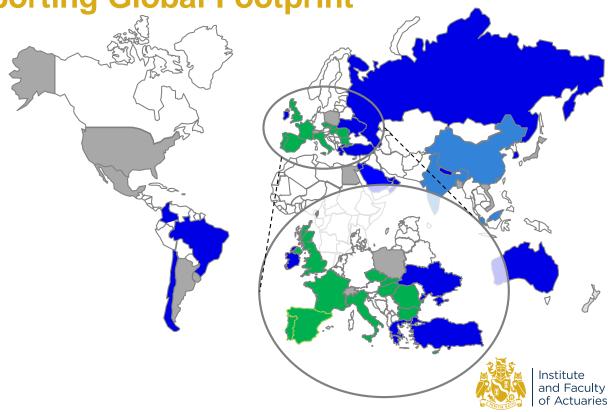
IFRS (or similar standards) impact on MetLife:

> 36 out of 46 Countries

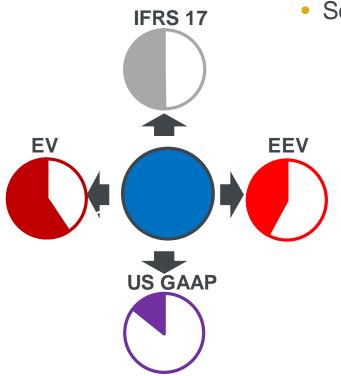
> 58 out of 142 Legal Entities

32 Insurance 26 Non-Insurance

Plus local regulation following IFRS17



#### IFRS17 in the context of wider reporting



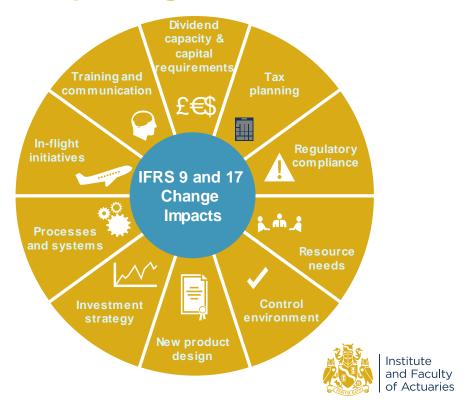
Solvency II vs IFRS 17 vs US GAAP vs EV

- ✓ Technical framework is broadly consistent
- ✓ US GAAP is less consistent
- ✓ There is an opportunity to leverage consistencies in the frameworks
- ✓ However, there are many elements where granular application of the technical requirements will differ



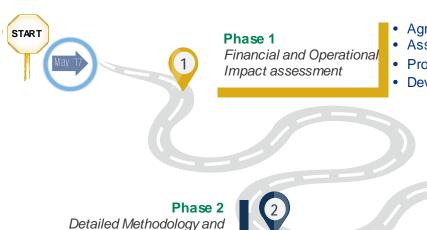
## IFRS – Impact Beyond Local Reporting

- IFRS Financial Statements are prepared at a legal entity level on an annual basis.
- IFRS reporting influences many other aspects of our businesses:
  - Distributable profits (dividend capacity)
  - Regulation
  - Income taxes



### **IFRS 17 Implementation Roadmap**

The typical top-down implementation of IFRS 17 can be divided into three main phases.



Design

- Augment the solution design from Phase 1 with detailed methodology and functional design papers
- Detailed plan and implementation activities development

- Agree key methodology and design decisions
- Assess commercial impacts of IFRS 17
- Provide a high level solution design to meet the IFRS 17 operational changes
- Develop an implementation roadmap

### Phase 3 Implementation and Testing

- Build the IFRS 17 solution
- Provide a tested fit-for-purpose system, data, and WDT solution for the business
- · Carry out a number of dry runs
- · Assess outcome and refine solution
- Assess transition impacts





#### IFRS17 Implementation Roadmap – Accelerated initial phase

2017

# Prototype (Pilot countries)

- Complete end-to-end solution accelerated
- Development of methodology, models and capability
- Full results and disclosures



2018

#### Roll out and refine

- Roll out of models and tools to other countries
- Implement technology end state solution
- Refinement of methodology
- Validation of results

2019

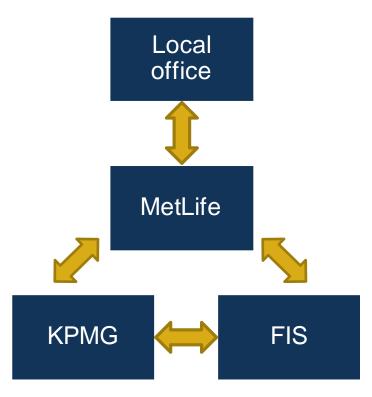
#### Complete implementation

- Parallel running of models
- Embedding and finalise accounting policies



## Model development

- Primary objectives to define the modelling approach to be used for IFRS 17 modelling across the Group and understand scale of challenge
- Discussions between MetLife, KPMG, FIS valuable for providing feedback and resolving issues – often common to all needs
- Prototype provided further understanding into model implementation and resource requirements. Significant difference where building models from scratch versus leveraging existing Solvency II models.



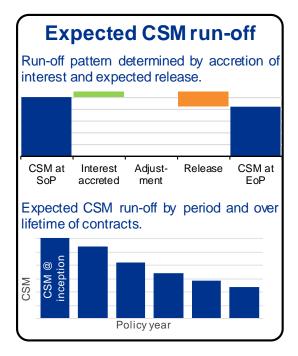


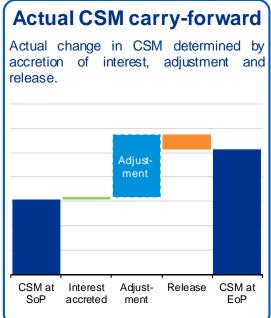
### **Model Development Observations**

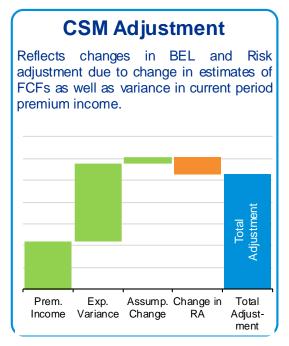
- Typical drawbacks of starting 'early'.
- Needed modelling functionality not yet implemented within Prophet, e.g. explicitly quantifying CSM for reinsurance, some aspects of VFA, a consistent view of CSM run-off.
- Impact on modelling efforts of having differing views.
- Implications on levels of granularity
- Although some customisation was required, due to the central management of the models, mapping to IFRS 17 library was straight forward.
- Using modelling as a facilitator for education and internal decision making.
- A launch pad for the wider roll-out.



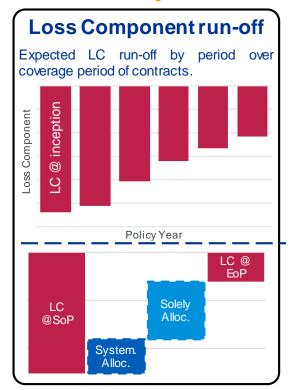
#### **CSM**

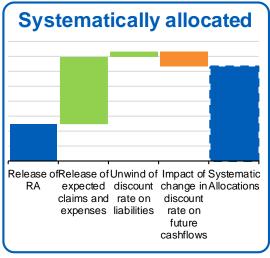


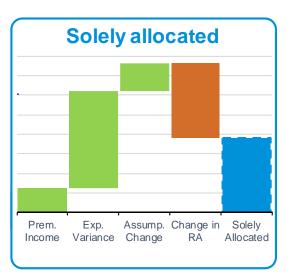




#### Loss component

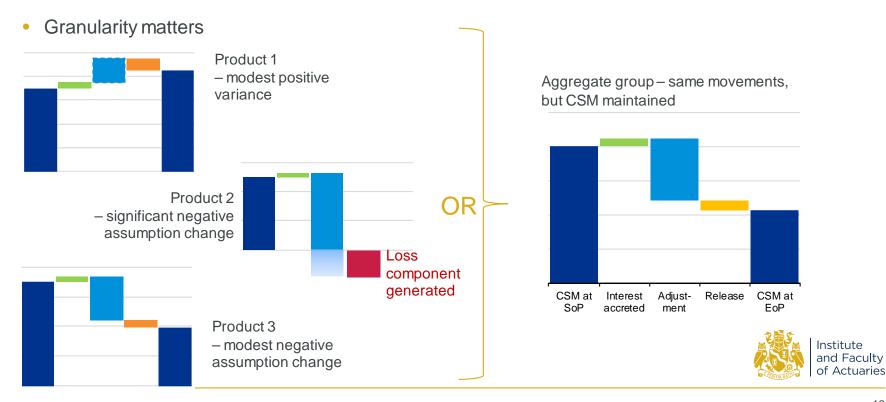








## Level of aggregation



#### **Transition**

• Deliberate decision to model all three approaches to understand requirements

- Full Retrospective Approach
  - Demonstrated capability
  - Challenge on historic data availability
- Modified Retrospective Approach
  - Marginal reduction in difficulty compared to FRA
- Fair Value
  - Straightforward calculation, but challenging methodology



#### **Conclusions**

Was it the right approach to take?



# Questions

# Comments

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