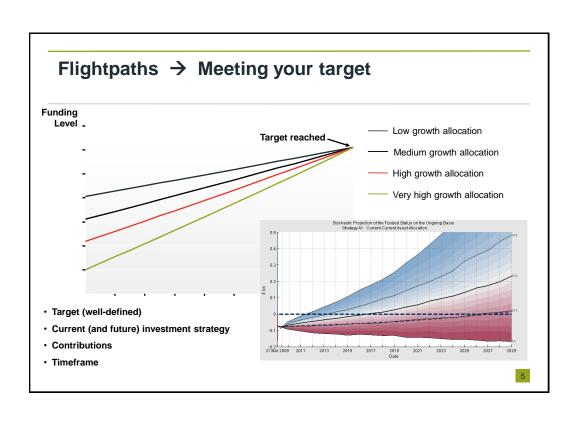


Measurement → **Objectives**

- Pay As You Go
- Sponsor reliant funding
- Sustainable approach
- Hedging
- Self-sufficiency / Solvency II
- Buy-out

Risk → Disclosure

- · Discount rates do not make risk explicit
- No perfectly 'matching' assets
- Make stakeholders want to allow for 'value'
- Proposed solution:
 - 1. Use market values
 - 2. Quantify sources of funding improvement
 - 3. Quantify risks as well as returns
 - 4. Agree a transparent funding target
- · Trade-off between full information and engagement



Example

- Payment of 100 due in ten years' time
- Funding basis is gilts + 1%



