

## Investment Strategies for Annuity Writers and Pricing Implications

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The views expressed in  
this presentation are  
those of the presenter

4<sup>th</sup> October 2012

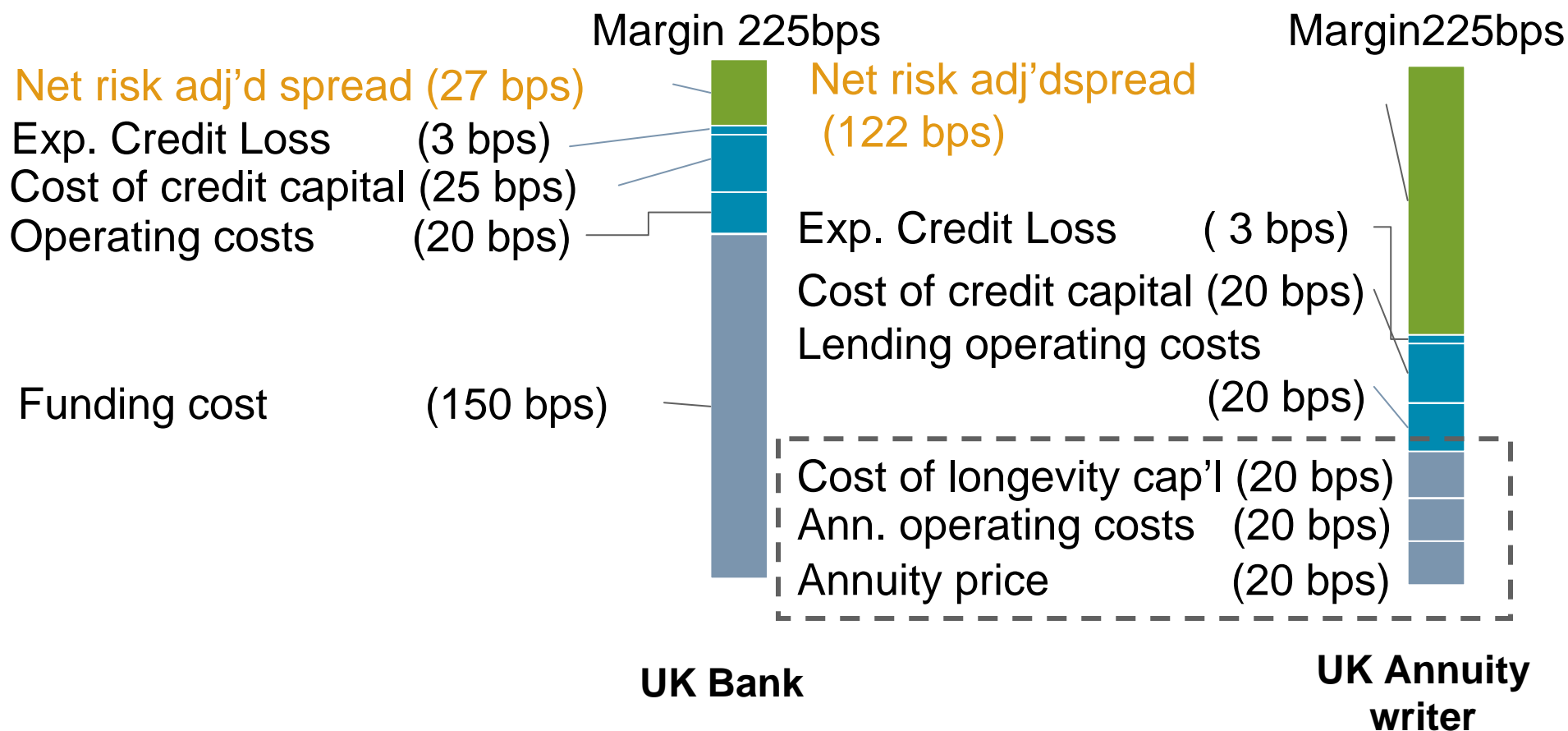
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# How do I reserve and price for annuity business?

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- What is risk free?
- Do I believe in capitalising a liquidity premium?
- Do I believe in 1 year VaR?
- Is liquidity an issue?
  
- Your answers to these fundamental questions will drive investment strategy
  
- Do I care if new regulation forces me down one route?
- Do I even want to write annuity business?

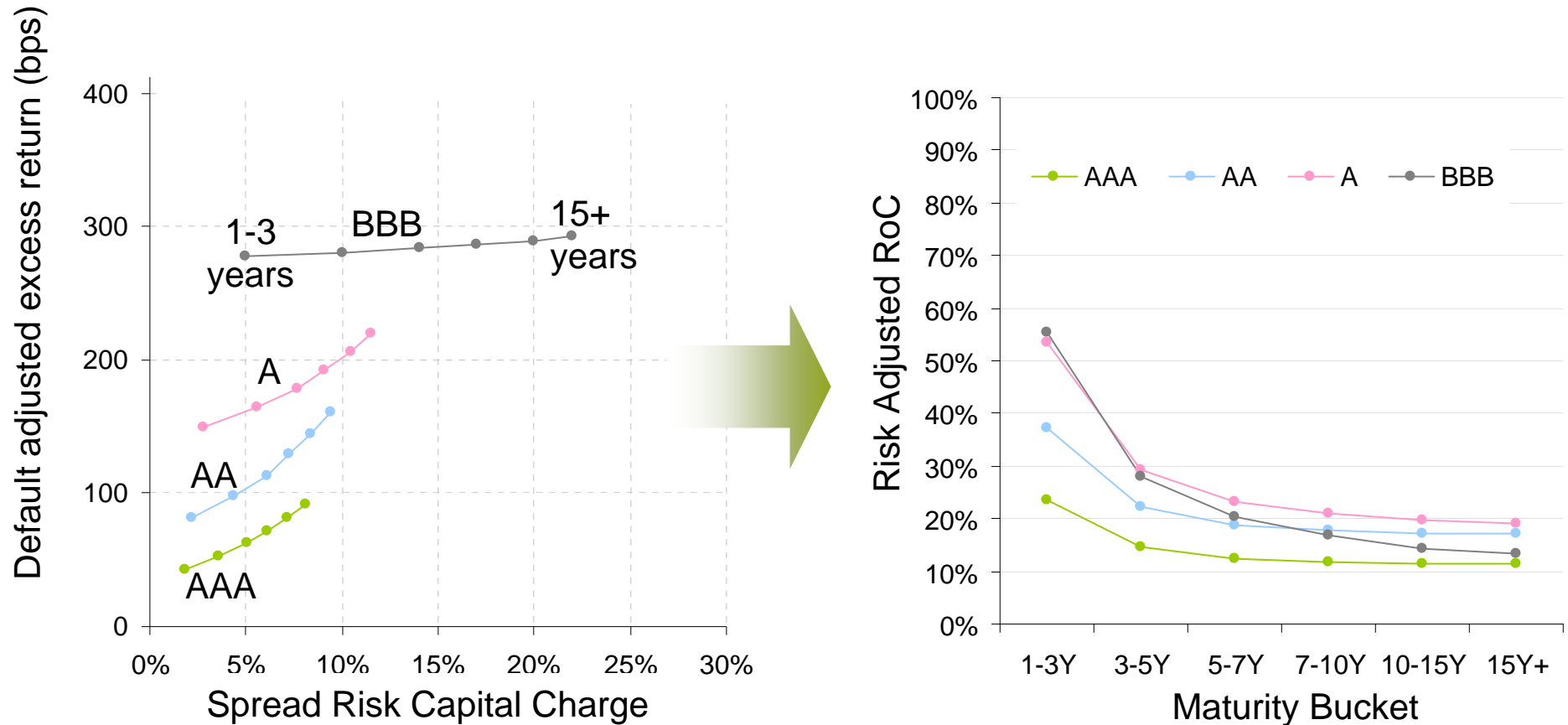
# Spread Breakdown between bank funding of a social housing loan and UK annuity funding



Based on representative 15 year social housing loan

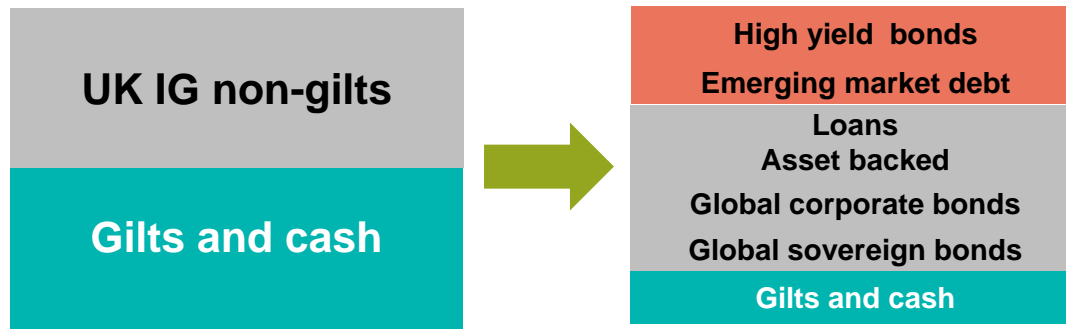
Source: Oliver Wyman analysis

# Example of excess return on capital employed



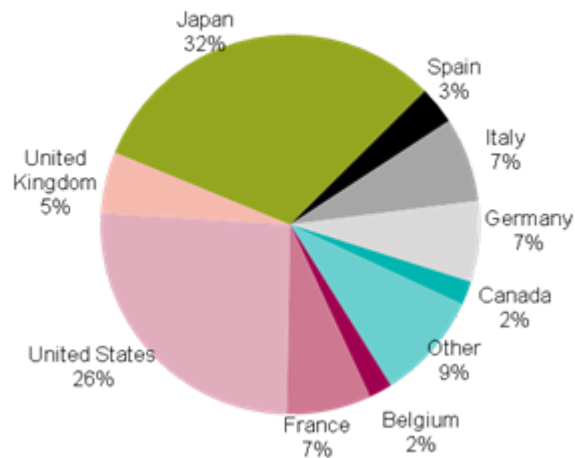
Source: HSBC and Solvency 2 level 2 text for standard formula (25th Sep 2012)

# An alternative bond structure



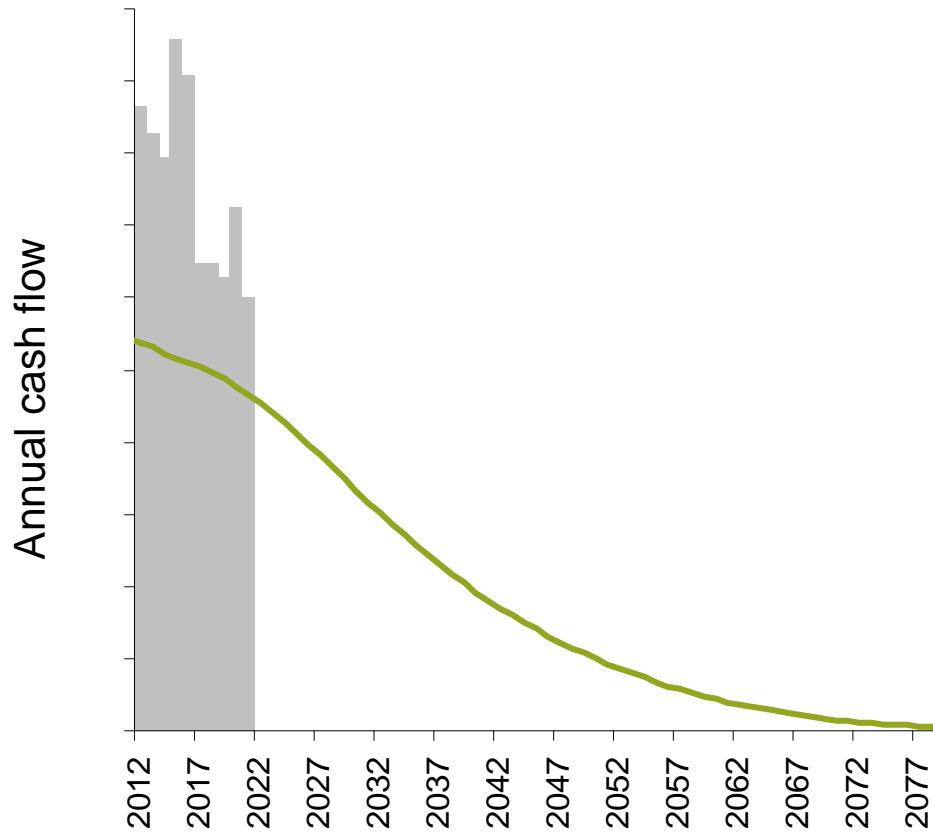
“What you might hold if regulatory capital was truly economic and you were running a low risk portfolio?”

**Citigroup World Government Bond (WGBI) Index**  
Country Weight as at 30 June 2011



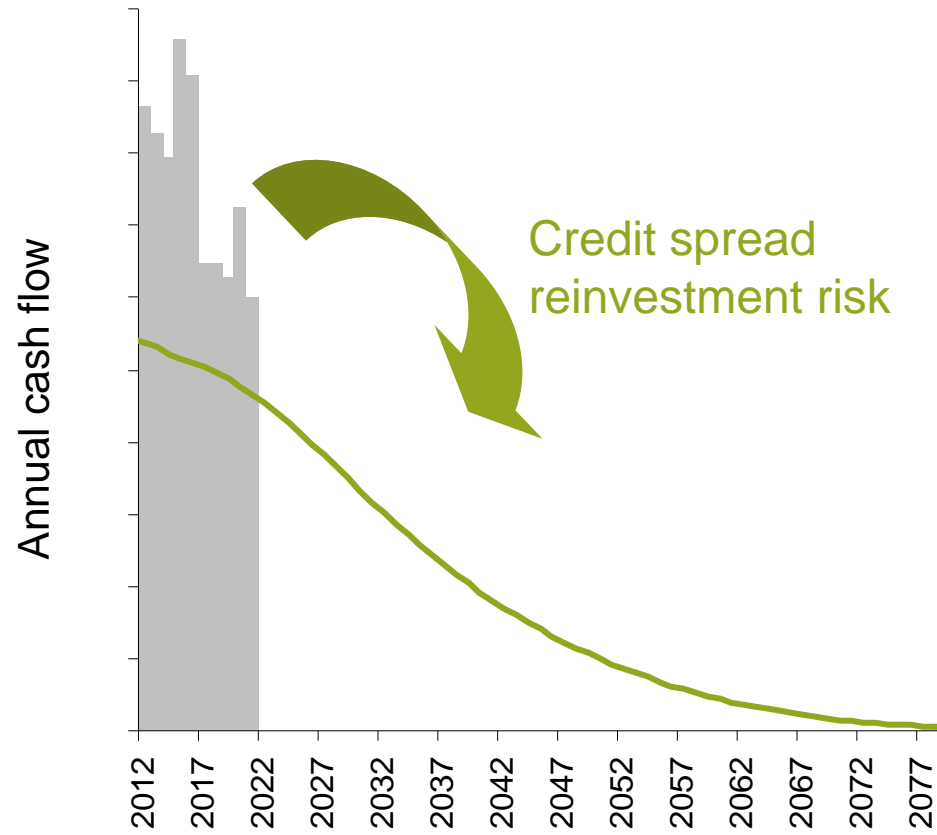
Source: Investment risk and opportunities for annuity business in a Solvency II world  
Tim Wilkins and Hemal Popat, Risk and Investment Conference 2012

# In the “truly economic” VaR based world



- Look for a wider universe of shorter dated credit
- Look to at new opportunities
  - Commercial mortgages
  - Infrastructure
  - Social housing
  - ECA loans
  - Residential mortgages
  - Liquidity swaps

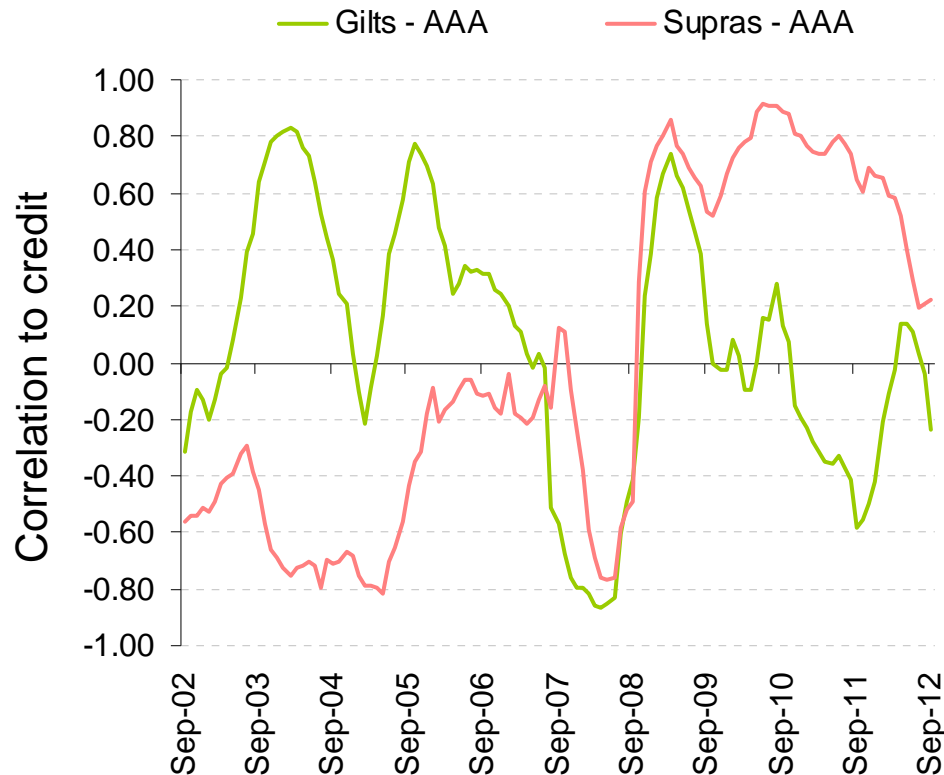
# How do I manage the duration mismatch



- Manage rates risk in this example through
  - Forward starting swaps
  - Forward starting gilts
- Basis risk depending on whether risk free is
  - Swaps based (OIS or LIBOR)
  - Government bond based
- Leaves credit spread reinvestment risk

# Impact of basis risk on capital allocation

## Is swap spread risk correlated to Credit Spreadrisk?

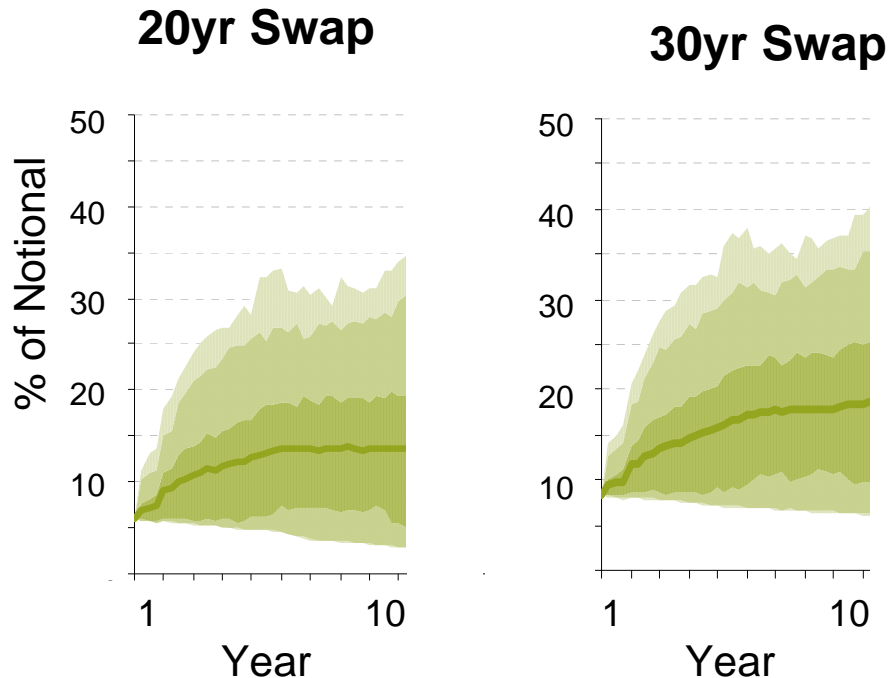


Source : HSBC analysis



# Derivative liquidity requirements

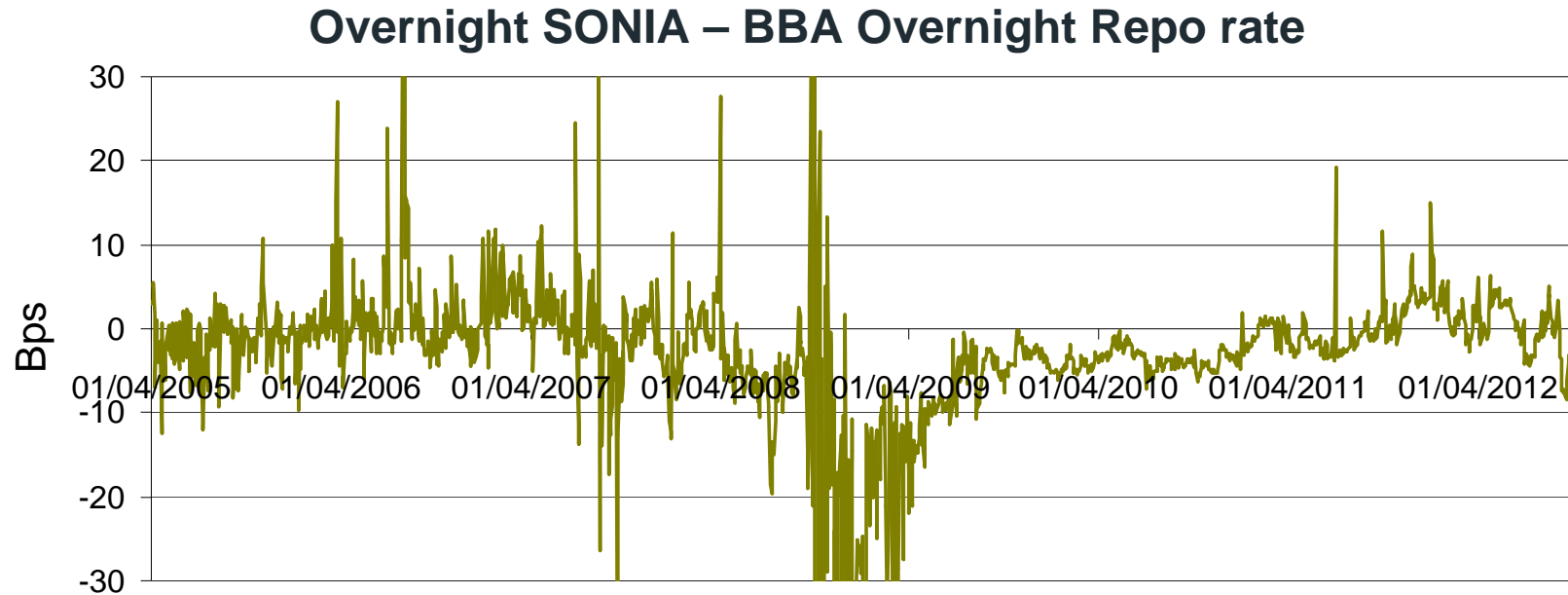
## Simulated collateral requirements



- Collateral posted during first 10 years of swaps or forward bonds
  - Swaps unwound as bonds mature
- Centrally cleared swaps
  - Initial margin cash & gilts
  - Variation margin cash
- OTC derivatives
  - No initial margin (yet)
  - Variation margin gilts / cash (can be multi currency)

Source: HSBC analysis

# How might collateral costs impact my pricing?

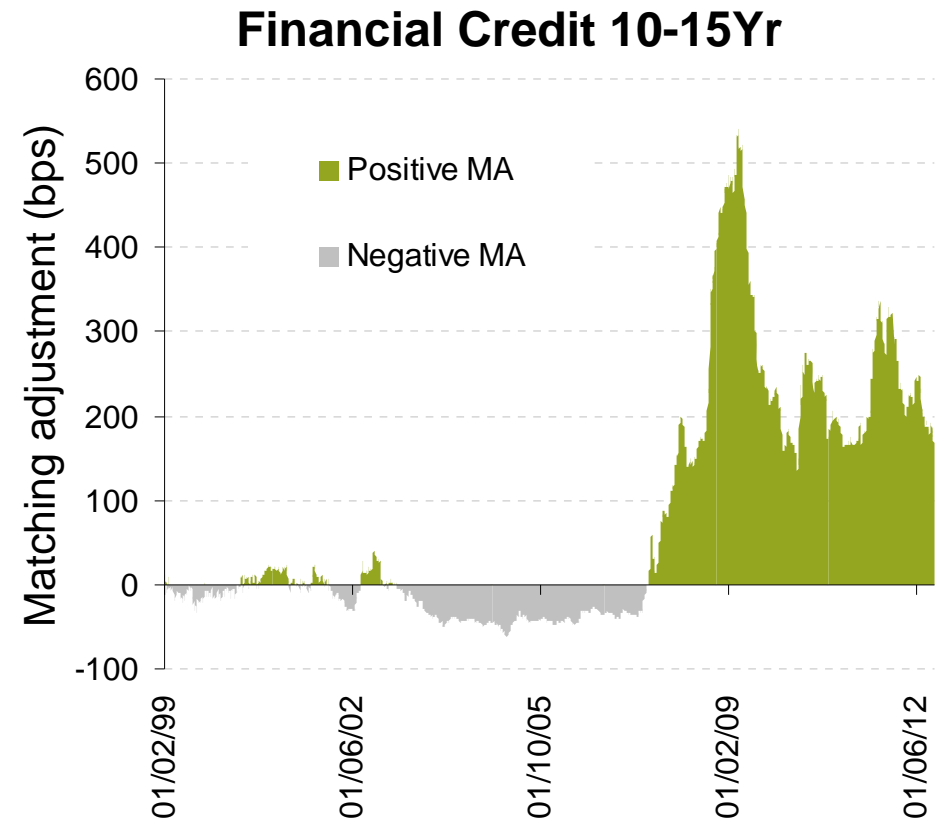
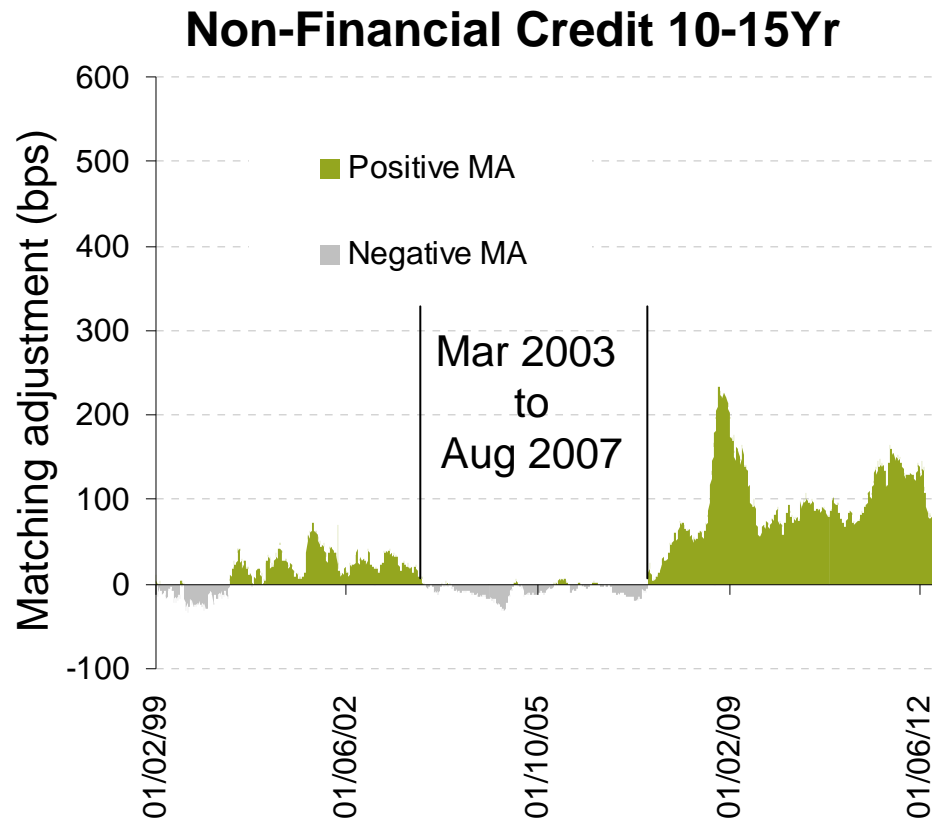


Source: Bloomberg

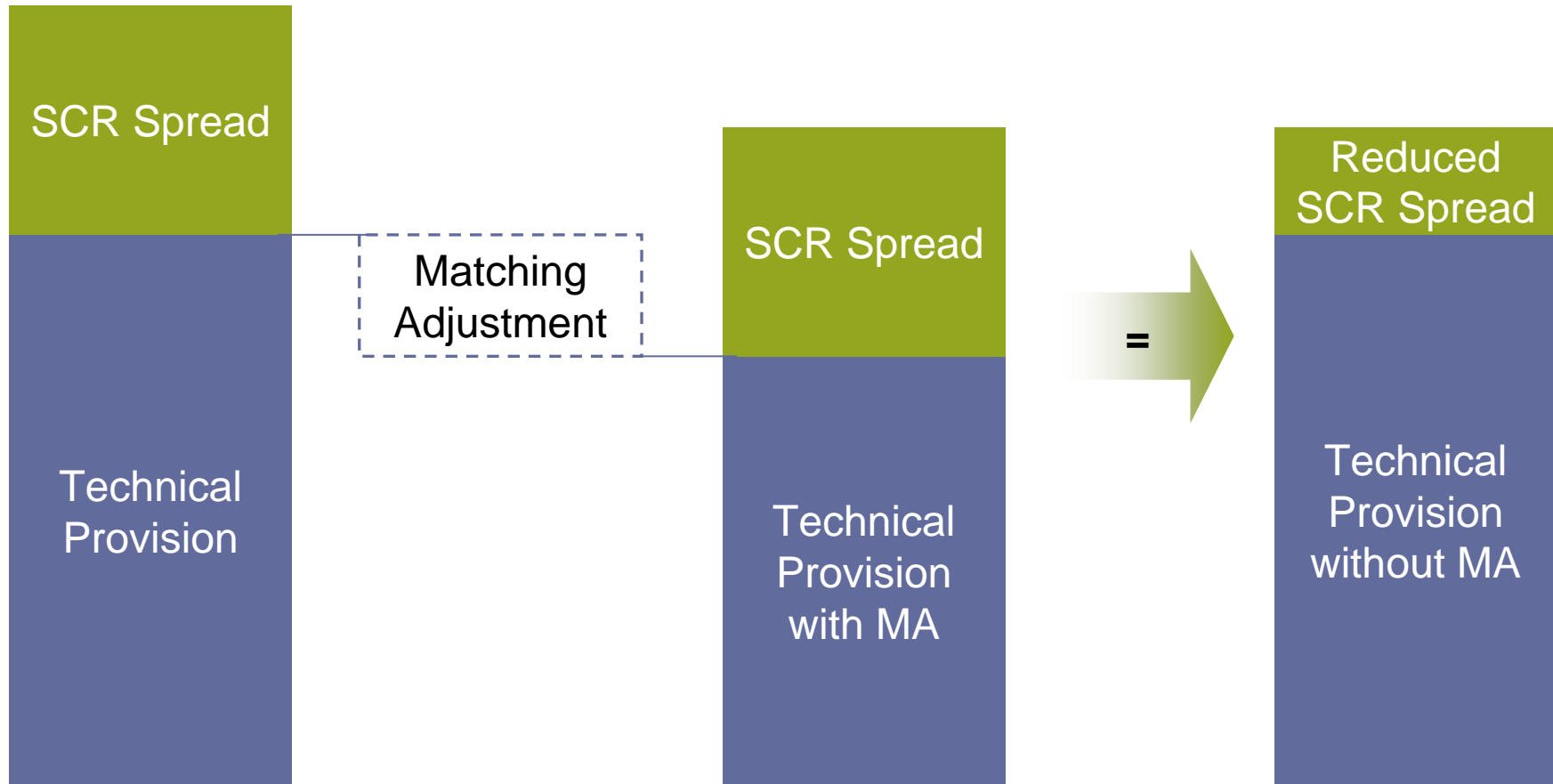
- This is not a guide to the future
  - The above applies to the largest banks involved in two way flows
  - Insurers are new to the market and all one way i.e. receiving fixed
  - There are central clearing implications to add
- Also - add opportunity cost and capital cost of holding gilts for repo

# What might the credit reinvestment risk look like?

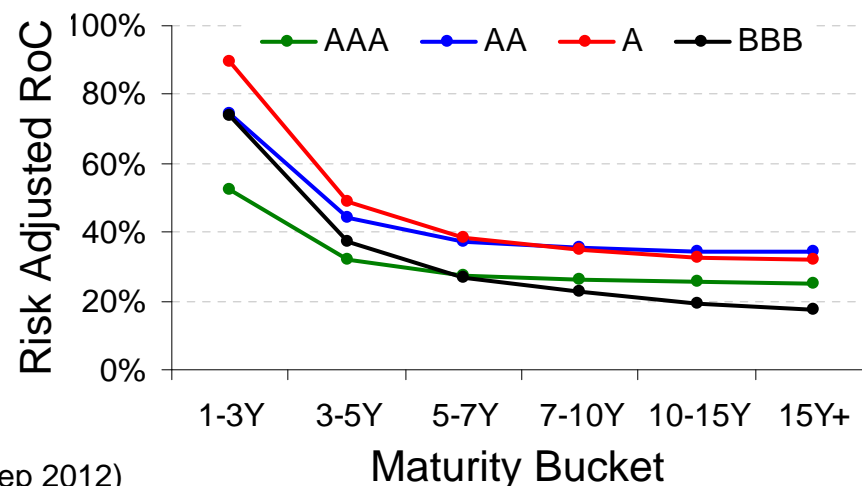
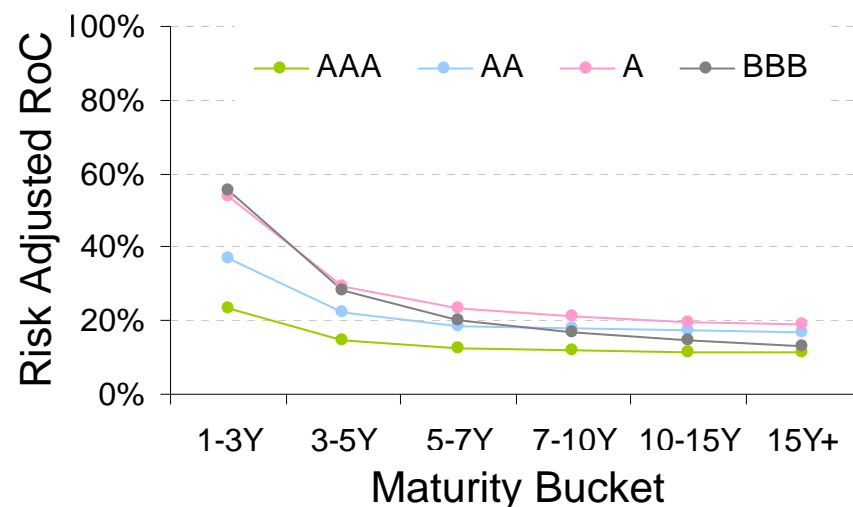
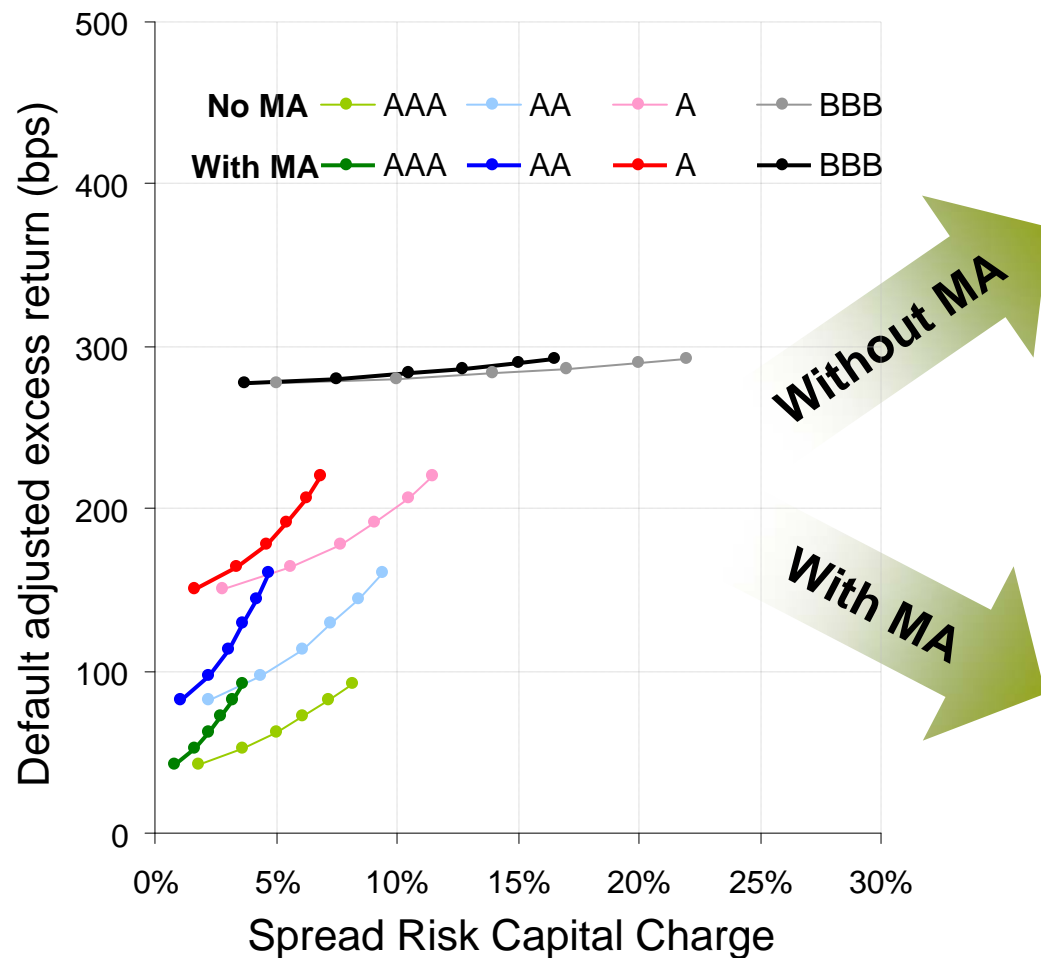
- Using the Matching Adjustment (Solvency 2) as a proxy :



# But what if I capitalise my liquidity premium?



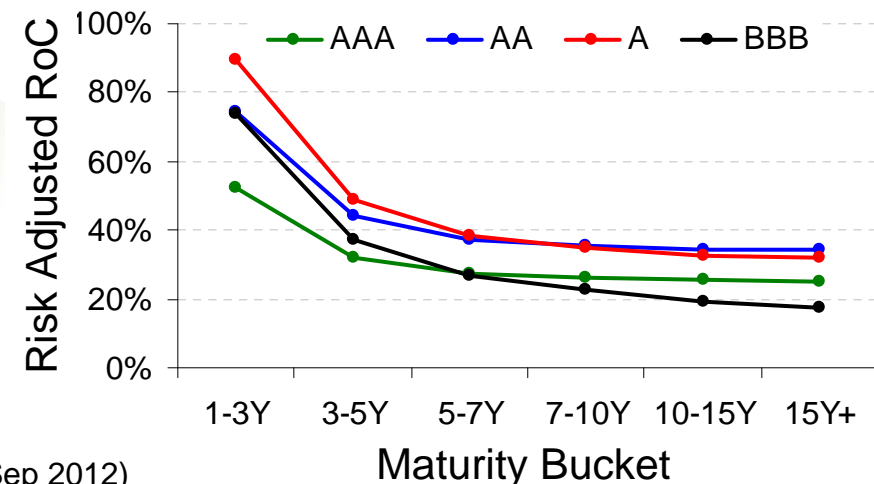
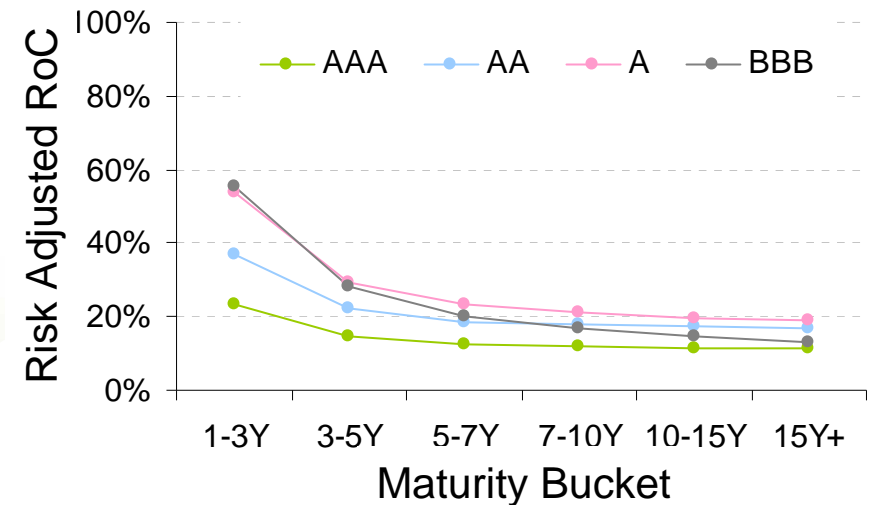
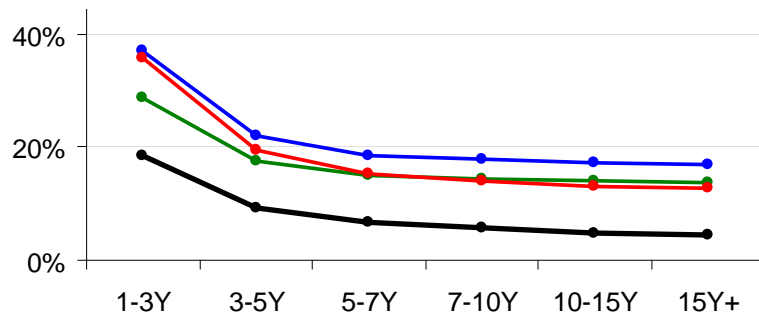
# Comparing Risk/Return Profile With and Without Matching Adjustment (MA)



Source: HSBC and Solvency 2 level 2 text for standard formula (25th Sep 2012)

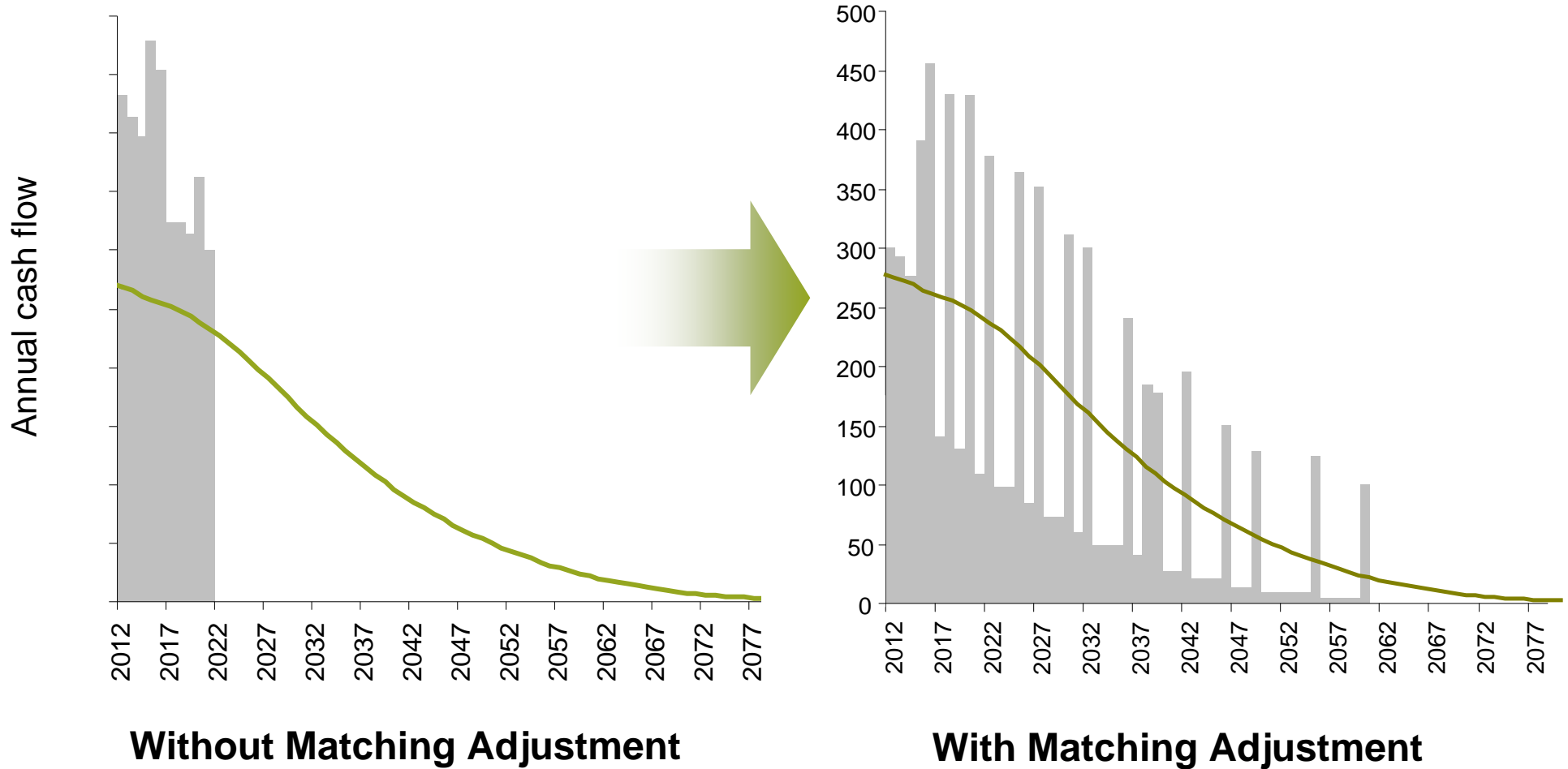
# Comparing Risk/Return Profile With and Without Matching Adjustment (MA)

## Additional Return on Capital

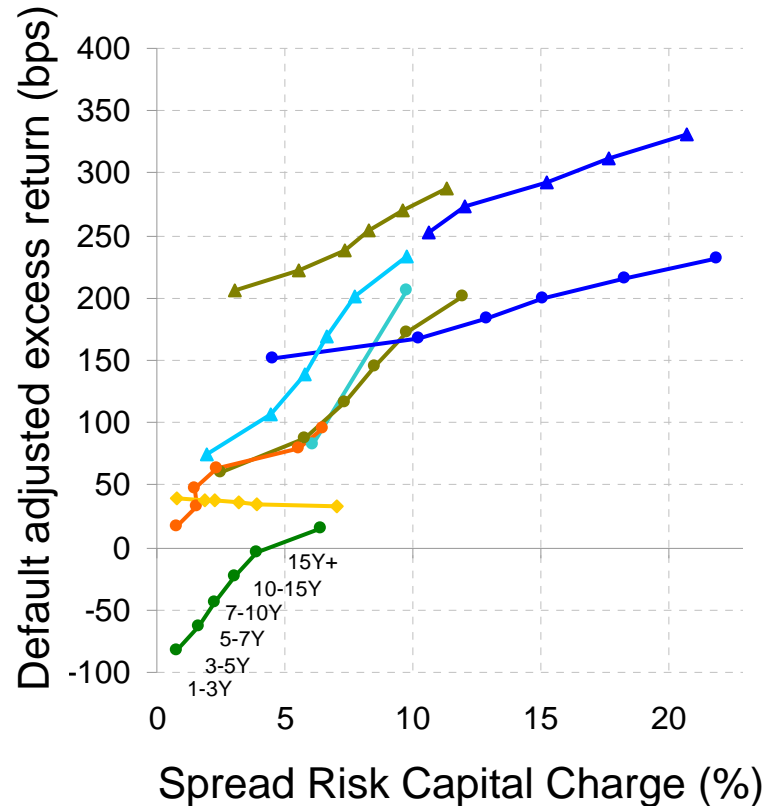


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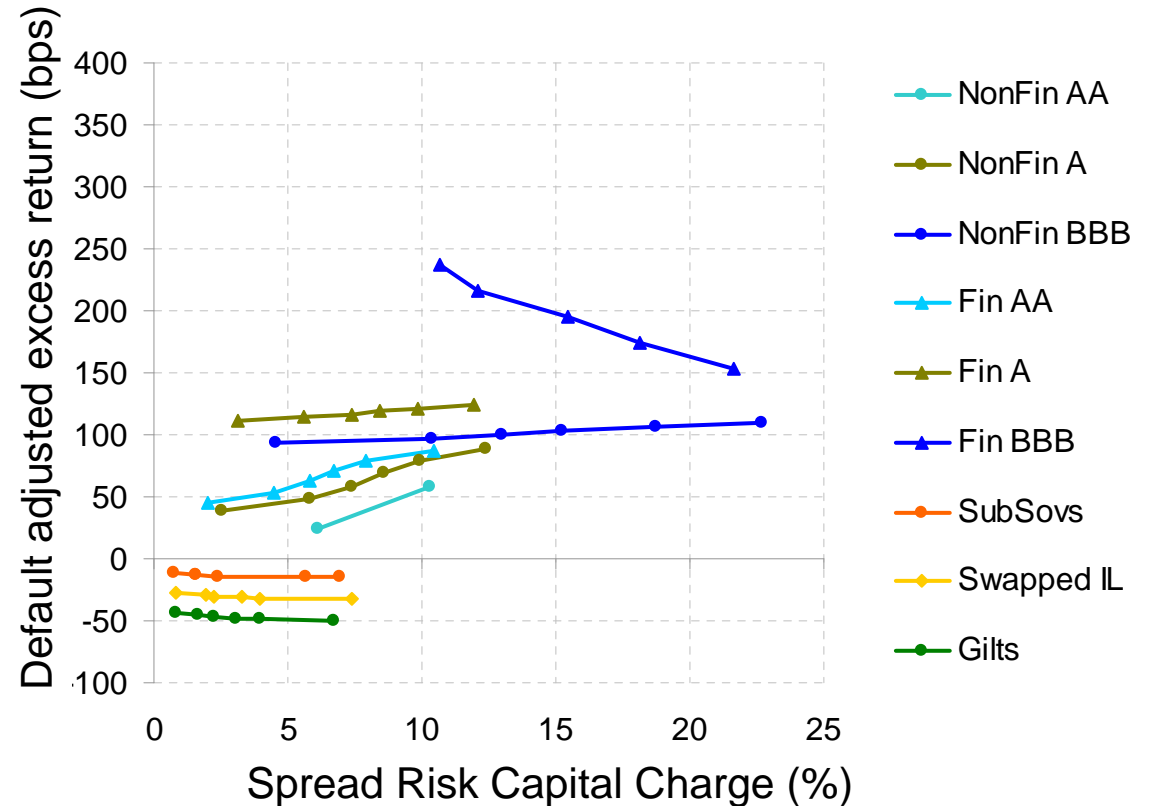
# Credit Portfolio Optimisation



# Do I optimise using current spreads?



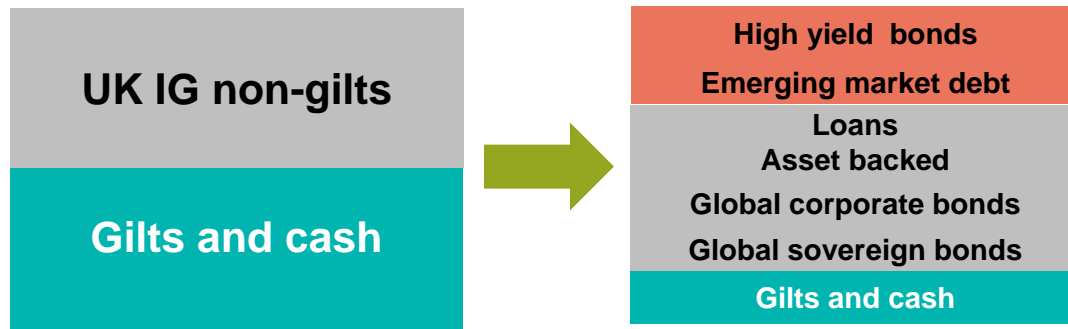
**Current spreads**



**Long term spreads**

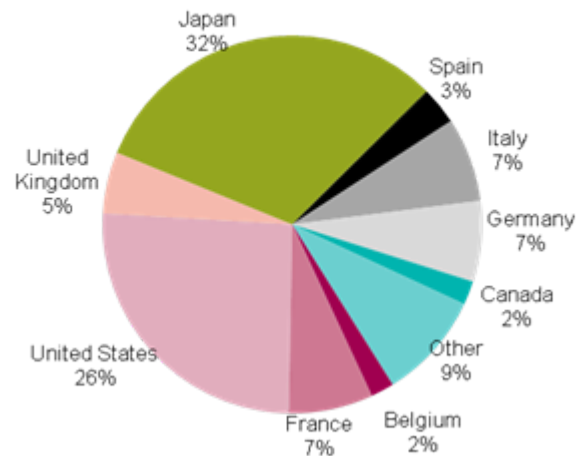


# An alternative bond structure



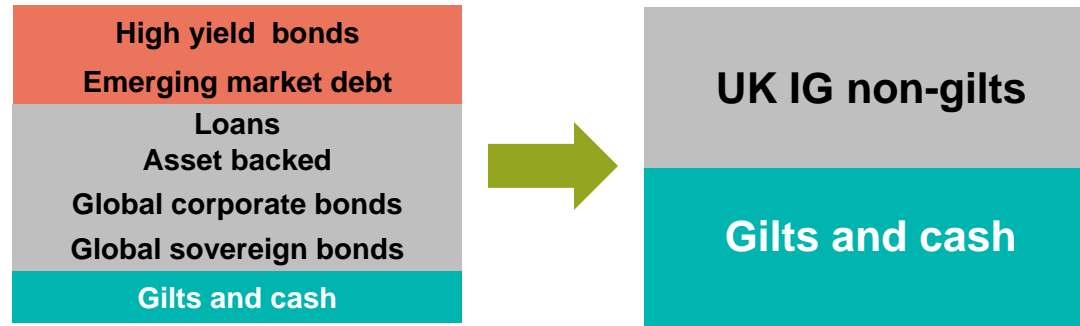
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# So where will we end up?



- Will a liquidity adjustment bias investment into investment grade corporate bonds along the term structure?
  - Will the capital benefit be too hard to refuse?
- Will internal models let you express your view of the world?
  - Can you compete if they do?