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KPMG Internal Models working group	
Richard McMahon - participant in working group	9
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Agenda	
 Purpose and structure of Working Group 	
• Learning points so far	
Where to from here?	
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Purpose and Structure of Working	
Group	
 My company was invited to participate in Group 12 months ago 	
 Useful for us to be part of a UK based group 	
 we have UK style with profits business - conventional and UWP 	
 also have other lines of business common in UK - term assurance, unit linked and annuities 	
 we do not produce an ICA/Realistic Balance Sheets 	
 we use stochastic and internal type models for internal capital monitoring 	

Purpose and Structure of Working Group

- Overall awareness of work required to build and implement an internal model for Solvency II
- Survey results from previous slides place us in areas common to many companies
 - potentially developing existing models as opposed to developing new one (64% group)
 - part of a group but probably would need an individual business unit model (70% group)
 - do not as yet have a model implementation plan (73% group)

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Learning points so far for us

- Good starting point for non UK companies may be to produce a gap analysis of existing models compared to ICA models
- ICA models only a stepping stone towards Solvency II Internal model
- Need to think about the key issues
 - Use test e.g. pricing
 - Ability to produce numbers quickly
 - Documentation and justification of assumptions
 - Back testing and Board engagement

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Learning points so far for us

- We are part of a larger group
 - Does each company in the group produce its own internal model and pass results up to a group level
 - If so then who approves the model local supervisor, group supervisor or both?
 - Does the group develop a common model and get each company in the group to use it - what about product differences?

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Learning points so far for us

- Data
 - Business lines where data not readily available
 - Asset shares per policy
 - Experience analysis improvements
- Documentation
 - What do our existing models do plus areas for improvement
 - Ensure new model developments are fully documented
- Not an overnight process

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Learning points so far for us

- Various individual risks were discussed these include
 - Credit
 - Persistency
- What did I get from this?
 - More questions raised than answers provided!
 - Lots of work ahead
 - Each considered in turn on next 2 slides

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Learning points so far for us

- Credit
 - Sources of credit risk for insurers corporate bonds and reinsurance
 - Various methods used to derive best estimate adjustments for yields on corporate bonds and reinsurance - historical data, judgement, ESGs
 - How are stresses currently determined and modelled e.g. ESGs, scenario testing
 - Improvements needed e.g. understanding of credit model in ESG, more reliable underlying data
 - Not an easy task overall

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Learning points so far for us

- Persistency more questions than answers
 - What is a best estimate assumption for a company?
 - Adequate data does any medium sized company have enough?
 - Is the general approach adopted at the moment sufficient for Solvency II internal models - analysis by type of contract and duration in - force?
 - Are there other factors which may have an impact but are not considered?
 - How do you link persistency to various stresses e.g. market downturns?

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Where to from here?

- Companies/Groups need to decide whether they want to seek internal model approval
- If so detailed planning is needed
- Each risk should be considered in turn
 - How is the risk currently modelled?
 - How are stresses currently modelled?
 - What improvements can be made?
 - What improvements are necessary for internal models in Solvency II?
- Continue to monitor Solvency II developments

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