



## Dynamic Risk in a Connected World

Richard Cornish Vodafone Tony Lovick Towers Watson



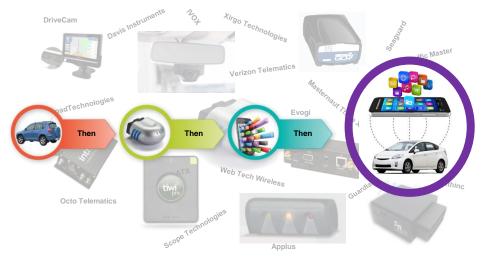
#### Proliferation of devices can be confusing



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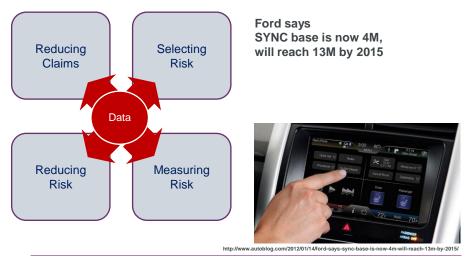
#### **Technology will evolve and transform**



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# Connected Car Data – What will you do with it?



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### Telematics is a new opportunity



#### Key stakeholders in a UBI strategy



#### Consumers:

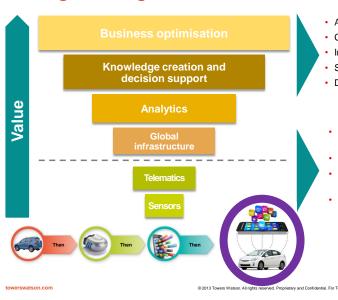
- Control of premium
- Understandable rating based on how, when, where drive
- Access to useful driving feedback
- Value-added services
- "Green" and "progressive" products

- Enhanced pricing
- Product differentiation and brand awareness
- Reduced loss costs
- Improved consumer satisfaction and retention

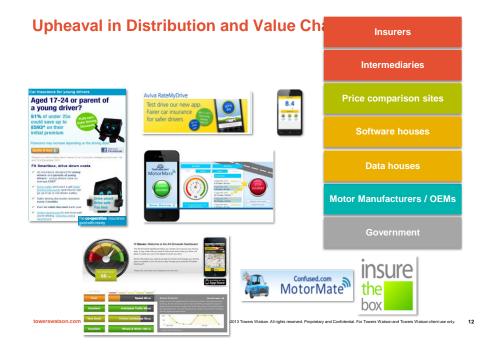
#### Regulators:

- Saves lives
- "Fairly" discriminatory variables
- Consumer acceptance and premium control
- Environmentally friendly

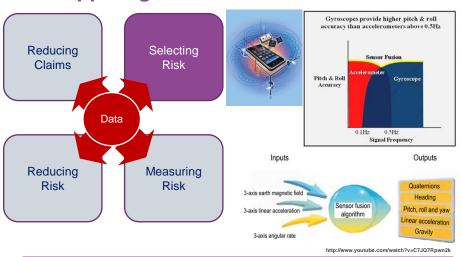
#### **Building knowledge and value**



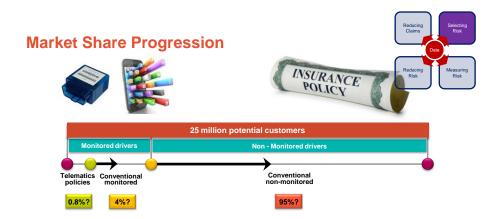
- Attract new customers
- Create novel products
- Improve profitability
- Support change mgmt
- Develop competencies
- Device technology will change rapidly
- Distracts management
- Delays time to market and wastes resources
- Exposes obsolescence risk



# Sensor Fusion & Tethering – Are apps a gimmick?



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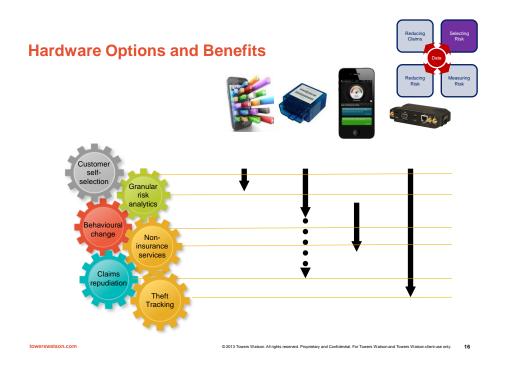


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UBI Benefits

| Conventional | Conve



### Why use data for Pricing?



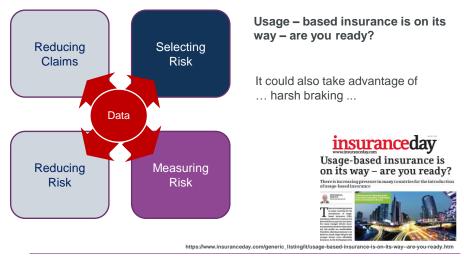
# New provider ESMI aims to 'revolutionise' health insurance

The provider is offering simple fixed rate insurance ... regardless of age, health, career or lifestyle ... same fixed premium for every policy holder, ... no premium loadings for ... existing medical conditions.

http://www.covermagazine.co.uk/cover/news/2294384/new-provider-esmi-aims-to-revolutionise-health-insurance

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### Counting Harsh Brakes - Is it enough?



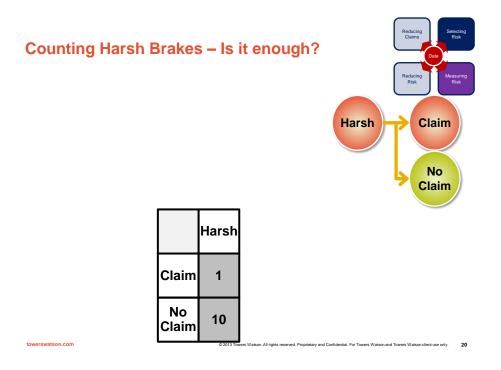
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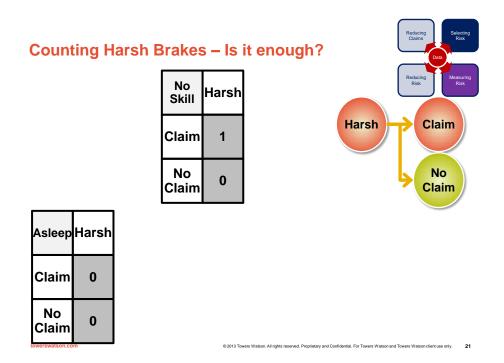
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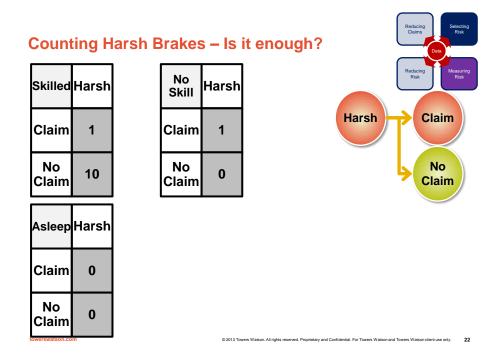


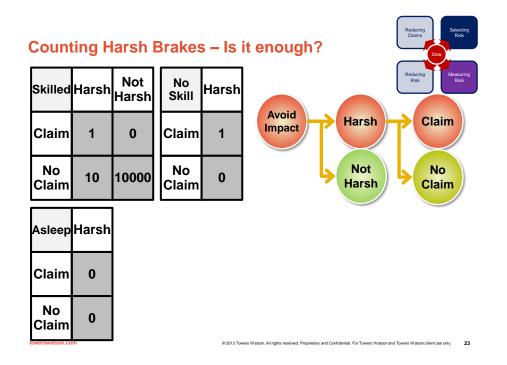
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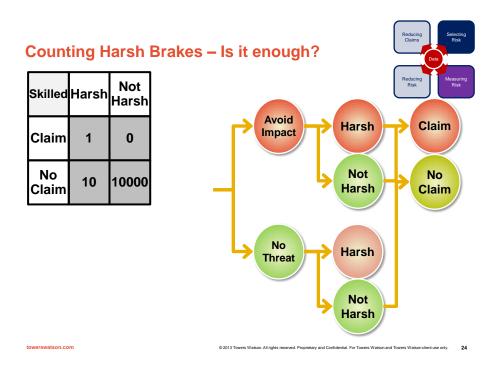
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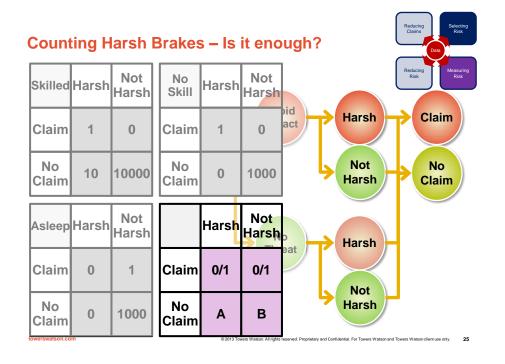


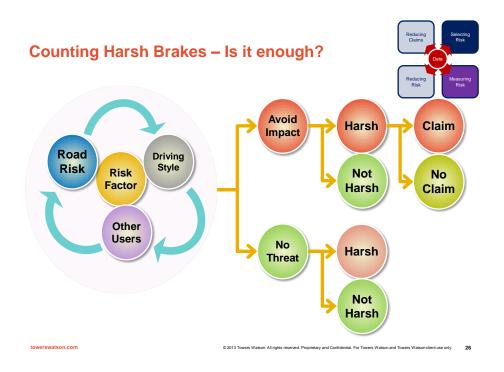


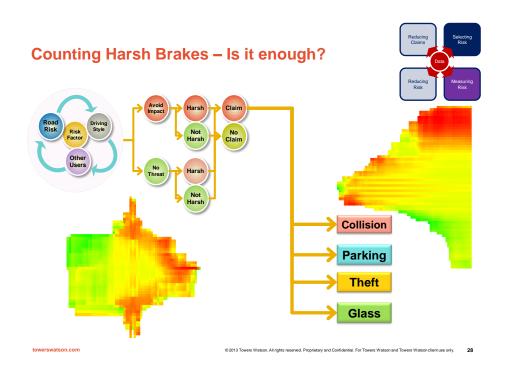












#### Granular data is the key to short- and long-run success

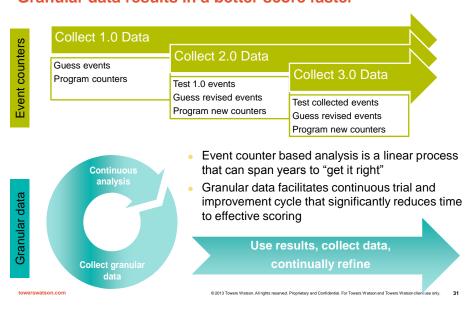
- · Many providers choose to collect very limited "event-counter" data
  - . Don't have the skills necessary to manage and analyze the granular data
  - Don't have capability to compress data to minimize costs
  - Don't understand the opportunity cost of using limited data
- · Granular data is critical to
  - Adequately addressing inevitable data issues
  - Decrease timescales necessary to build an effective score
  - Increase the effectiveness of the score
  - Support longer-term behavioral modification programs and other value-added services

Continuous analysis

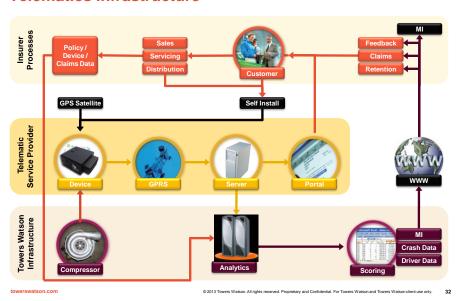
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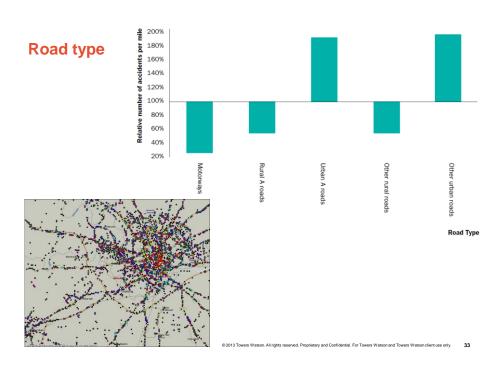
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#### Granular data results in a better score faster

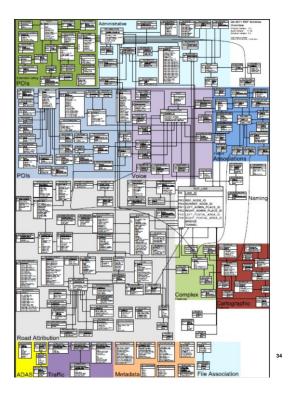


### **Telematics Infrastructure**

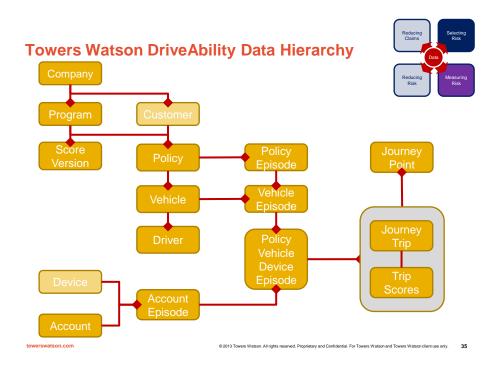




#### **Map Schema**

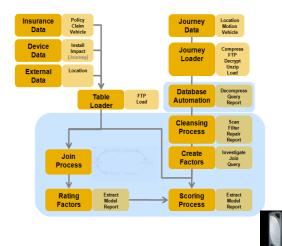


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#### **Data management process schematic**





Data management requires:

- The ability to manage substantial data volumes (up to 1 million records per policy per year) using a UBI specific logical data model to efficiently query data
- Secure, robust, automated processes to upload, clean and link data
- Analytical expertise to set criteria for data requirements
  - Claims handling expertise to set criteria for data options
- Robust operational reporting to include exception reporting

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**ERADATA** 

#### How powerful is the Towers Watson score?





 Using the DriveAbility pooled data, our algorithm identifies certain "miles" as being 10,000 time riskier than others

**Device Score Distribution** 

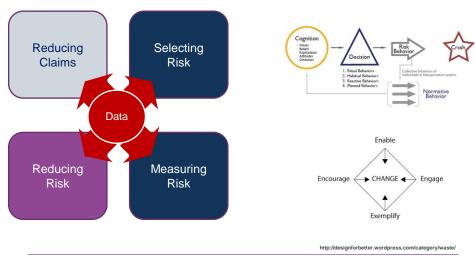
 Aggregating miles at the vehicle level results in the shown scores

 The highest decile of vehicles has an expected cost 10 times higher than that of the best decile 1200 1000 600 00 10% 20% 30% 40% 50% 60% 70% 80% 90% 100% Device Rank

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# Feedback and behaviour change – Can it reduce risk?



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### Do you enjoy driving?



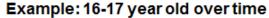


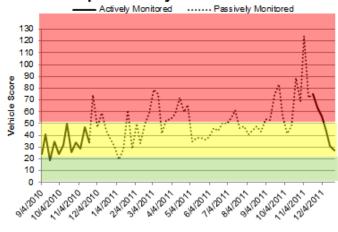
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#### Teen driver experience







### State Farm Drive Safe & Save™ with In-Drive®

**Smartphone App** 



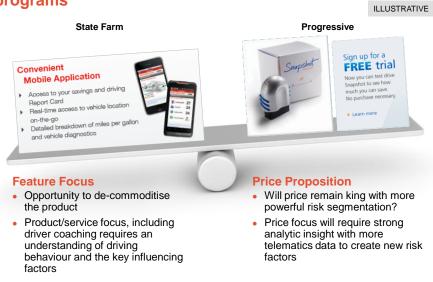




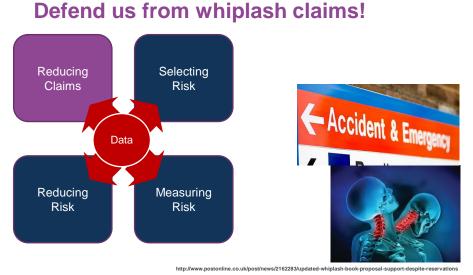
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# Insurers are staking out different positions for their UBI programs



# Drivers demand –



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#### **Value-Added Services propositions**





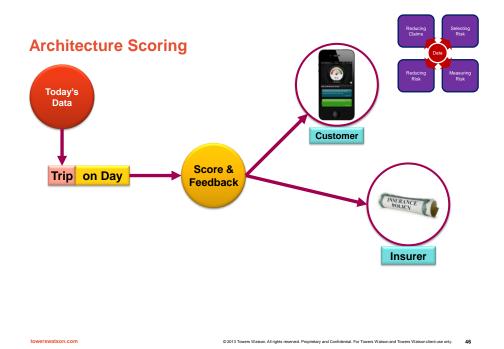
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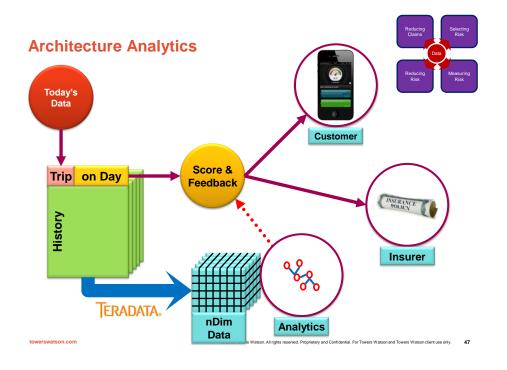
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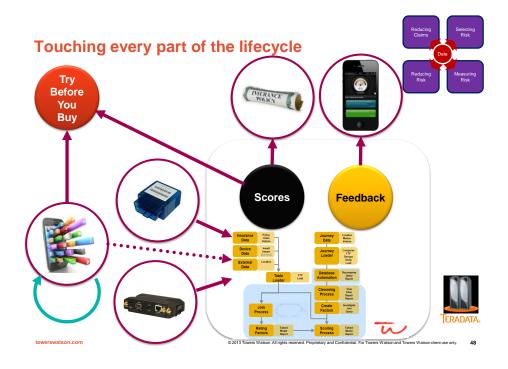


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Any Questions





### **Dynamic Risk in a Connected World**

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#### Tony Lovick, MA FIA Global UBI Analytics Actuary

#### Tony.Lovick@TowersWatson.com

- Tony graduated in Mathematics from Oxford University in 1987, and qualified as a Fellow of the Institute of Actuaries in 1994. He spent twenty one years with Aviva Group, before joining EMB, now Towers Watson, as a Senior Consultant.<sup>(1)</sup>
- Tony is interested in innovative actuarial research and its delivery through pragmatic systems development.
- Within Towers Watson, Tony is the lead Architect for the Usage Based Insurance project serving a number of insurers
- Latest research from Tony improves pricing models with a noise reduction technique to take account of uncertainty.<sup>(2)</sup> Last year EMB filed a patent application for this innovation.<sup>(3)</sup>
- Tony undertook a number of roles within Aviva, most recently as Price Optimisation Actuary, "Pay as you drive" Actuary and Head of Statistics and Development, in the Personal Lines Pricing Division of Nomich Union.
   As Price Optimisation Actuary he undertook the client side pricing and architecture design, concluding in a successful Motor Renewal
  - As the actuary leading the research for Pay as you drive, he helped inspire the analysis, build of the data warehouse systems<sup>(4)</sup>, and launch of the product to market. As part of this project Aviva prepared two patents with Tony listed as the inventor, one of which is now granted<sup>(8)</sup>.

As Head of Statistics he led the implementation of full postcode risk cost models for motor and home insurance, pioneering the introduction of external data to Aviva rating systems

- (1) http://www.linkedin.com/in/anthonylovid
- (2) http://www.actuaries.org.uk/research-and-resources/documents/redefining-deviance-objective-generalised-linear-models
- +6347&endYear=2011&endMonth=January&endDay=12th+-+6347&filter=EMB&perPage=10&sort=Publication+Date
- (4) http://www.silicon.com/linancialservices/0.3800010322,39169285.00.nl(5) http://v3.espacenet.com/textdoc?DB=EPODOC&IDX=GB2436880&F=I

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