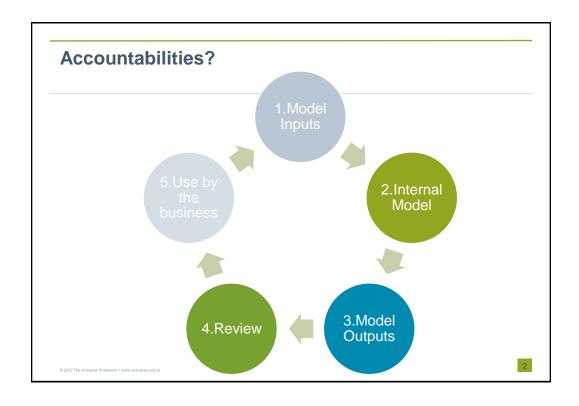


'Risk Management Function's responsibilities'

Some of the key elements...

- Assist the board in the effective operation of the risk management framework
- · Monitor the risk management framework
- Maintain an aggregated view of the risk profile of the business
- · Report risk exposures to the board
- Design, implement, test and validate the Internal Model
- Integration of the internal model into the risk management system
- Assessment of the performance of the Internal Model as a risk management tool

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How can this work in practice?

Areas to consider...

- Clarity over responsibilities and deliverables with regard to the Internal Model
- Clear reporting lines to Senior Management should they be the same for risk and actuarial?
- How do the functions of risk and actuarial link into the organisation's governance structure?
- Combining actuarial and risk functions
- · People with the requisite skills and expertise
- Pragmatism things will continue to change in the run up to 2012

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