

#### The Actuarial Profession

making financial sense of the future

### Market Changes in Critical Illness

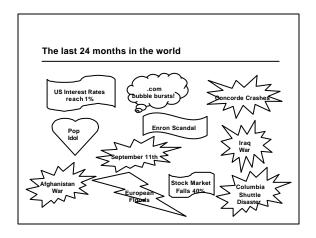
Steve Payne Monday 6<sup>th</sup> October 2003

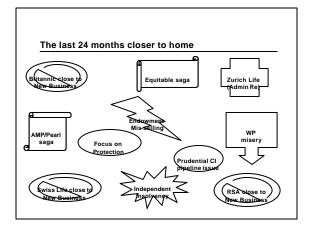
#### Contents

- In the last 24 months
- Reassurance drivers
- General reassurer reaction
- Reassurer strategies
- What does the direct market look like now
- Looking forward

#### Not in the Contents

- CI experience
- CI trend speculation





# In the last 24 months of CI

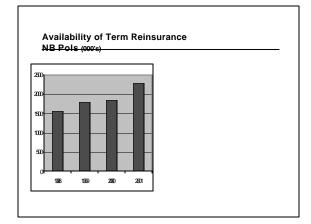
#### 2001

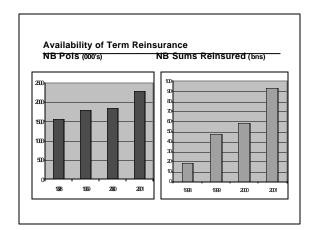
- Reassurance widely available
- Concerns on development of illnesses
- Competition on CI
- Rigid (ABI) framework for CI

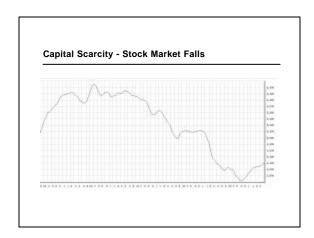
# In the last 24 months of CI 2002 ■ Swiss Re announce withdrawal from guaranteed CI ■ Other reassurers respond ■ Guaranteed CI expected to disappear Alternative views about CI are available ■ Windfall benefits? ■ "Do not matter as long as you price for them" ■ "Any product with a windfall is fundamentally flawed as this does not meet a need" "Genetics, new detection techniques, diagnostic developments etc. mean that it is impossible to guarantee CI with current definitions" "Current high rates enable some guarantees to be offered" ■ Reviewability? ■ "Too complex, can never work. 3 player games always have a victim. It is not being ■ "This is the best we can do to give a 'fair' deal at a 'fair' price" ■ The Benefits $\blacksquare$ "Tiered benefits fit to need - we should be selling IP style products" ■ "Lump sums sell - it is what the market wants" Contents ■ In the last 24 months ■ Reassurance drivers ■ General reassurer reaction ■ Reassurer strategies ■ What does the direct market look like now ■ Looking forward

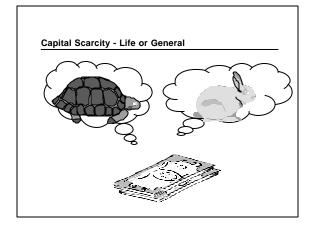
#### Reassurance Drivers

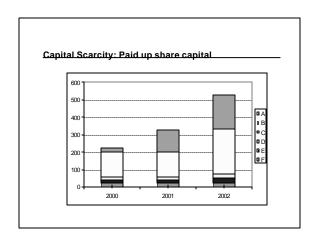
- Availability of reassurance
- Capital scarcity
- Influence of the Rating Agencies
- Risk management
- Parental constraints











## 

#### Reinsurer Drivers: Risk management

- Systemic risk of CI
- Reassurance risks



## Reinsurer Drivers: Parental constraints

- Capital
- Liquidity
- Rating objectives
- Product
- Peer pressure



# Contents ■ In the last 24 months ■ Reassurance drivers ■ General reassurer reaction ■ Reassurer strategies ■ What does the direct market look like now ■ Looking forward General reassurer reaction ■ Market choice ■ Reduced capital availability ■ Active business management Contents ■ In the last 24 months ■ Reassurance drivers ■ General reassurer reaction ■ Reassurer strategies ■ What does the direct market look like now ■ Looking forward

#### Reinsurer strategies

- Deal based
- Relationship based
- Other strategies

#### Reinsurer Strategies: Deal Based Strategy

- Focus on today's deal
- Business preferences
  - Limit front-end risks
  - Risky products dropped
  - Less innovation
  - Reduced services



#### Reinsurer Strategies: Relationship Based Strategy

- Focus on clients
- Partnerships can work
- Services included



# Reinsurer Strategies: Other Strategies ■ Product led ■ Secondary suppliers Contents ■ In the last 24 months ■ Reassurance drivers ■ General reassurer reaction ■ Reassurer strategies ■ What does the direct market look like now ■ Looking forward What does the market look like now ■ Reduced CI capacity ■ Reviewable CI availability ■ Price increases ■ Product withdrawals ■ Greater reassurer influence over CI

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#### Looking forward

- Next generation product
- Will guaranteed CI survive?
- Reviewable CI?
- Is this a new market

# Will guaranteed CI survive: Proportion of market players offering product 100% 90% 80% 70% 60% 50% 40% 30% 20% 10% 0% REINSURERS

## Will guaranteed CI survive: Proportion of market players offering product 80% 70% 60% ■ No ■ Yes 50% 40% 30% 20% REINSURERS

#### Looking forward

- Next generation product
- Will guaranteed CI survive
- Reviewable CI
- Is this a new market



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## Market Changes in Critical Illness

#### Questions?

Steve Payne Monday 6th October 2003