LIABILITY MODELLING - EMPIRICAL TESTS OF LOSS EMERGENCE GENERATORS

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Historical loss reserve analysis focused on reserving techniques. More recently the emphasis is on identifying and parameterizing models of the reserve emergence process. Another application of a reserve emergence model is to use it to simulate realizations of the reserving process for dynamical financial analysis. This paper introduces a classification system for reserve emergence models and addresses empirical tests for identifying the appropriate model for the data at hand.
LIABILITY MODELING — EMPIRICAL TESTS OF LOSS EMERGENCE GENERATORS

Stochastic generators of the loss emergence process for dynamic modeling of insurance companies need to produce scenarios of both paid and incurred development in order to model the cash flow, earnings, and surplus positions of the company. One way to do this in an integrated fashion is to simulate the paid losses from a stochastic generator, then apply loss-reserving methodology to those in order to generate the incurred losses. The various loss generators discussed below usually imply an associated optimal reserving procedure, which can then be applied. On the other hand, if the company has a fixed reserve methodology that it is going to use no matter what, then that methodology can be used to produce the carried reserves from the simulated emergence.

The generators, however, could generate incurred losses directly, and some other method could be applied to link paid with incurred losses. For this discussion, then, "emergence" can mean either case or paid emergence, or both. The main concern here is simulating the emerging losses by accident or policy period.

This may or may not involve simulating the ultimate losses. For instance, one way to generate the losses to emerge in a period is to multiply simulated ultimate losses times a factor drawn from a percentage-emerged distribution. This method might involve some quite complicated methods of simulating ultimates, but in the end generates emerged losses by age as a percentage of ultimate. Other emergence patterns that do not rely on a percentage of ultimate will be considered below, and the reserving methods appropriate for each will be discussed. Then methods for identifying the emergence patterns from the data triangles will be explored.
**TYPES OF EMERGENCE PATTERNS**

Six characteristics of emergence patterns will be considered here. Each will be treated as a binary choice, thus producing 64 types of emergence patterns. However there will be sub-categories within the 64, as not all of the choices are actually binary. The six basic choices for defining loss emergence processes are:

Do the losses that emerge in a period depend on the losses already emerged?

Mack has shown that the chain ladder method assumes an emergence pattern in which the emerged loss for a period is a constant factor times the previous emerged, plus a random disturbance. Other methods, however, might apply factors only to ultimate losses, and then add a random disturbance. The latter is the emergence pattern assumed by the Bornheutter-Ferguson (BF) method, for example.

Is all loss emergence proportional? Both the chain ladder and BF methods use factors to predict emergence, and so are based on processes where emergence is proportional to something - either ultimate losses in the BF case or previously emerged in the chain ladder. However, the expected loss emergence for a period could be constant - not proportional to anything. Or it could be a factor times something plus a constant. If this is the emergence pattern used, then the reserving methodology should also incorporate additive elements.

Is emergence independent of calendar year events?

Losses to emerge in a period may depend on the inflation rate for the period. This is an example of a calendar year or diagonal effect. Another example is strong or weak development due to a change in claim handling methods. Thus this is not a purely binary question – if there are diagonal effects there will be sub-choices relating to what type of effect is included. The Taylor separation method is an example of a development method that recognizes calendar year inflation. In many cases of diagonal effects, the ultimate losses will not be determined until all the development periods have been simulated.
Are the parameters stable? For instance a parameter might be a loss development factor. A stable factor could lead to variable losses due to randomness of the development pattern, but the factor itself would remain constant. The alternative is that the factor changes over time. There are sub-cases of this, depending on how they change.

Are the disturbance terms generated from a normal distribution? The typical alternative is lognormal, but the possibilities are endless. Clearly the loss development method will need to respond to this choice.

Are the disturbance terms homoskedastic? Some regression methods of development assume that the random disturbances all have the same variance, at least by development age. Link ratios are often calculated as the ratio of losses at age j+1 divided by losses at age j, which assumes that the variance of the disturbance term is proportional to the mean loss emerged. Another alternative is for the standard deviation to be proportional to the mean. The variance assumption used to generate the emerging losses can be employed in the loss reserving process as well.

**Notation**

Losses for accident year w evaluated at the end of that year will be denoted as being as of age 0, and the first accident year in the triangle is year 0. The notation below will be used to specify the models.

- \( c_{w,d} \): cumulative loss from accident year w as of age d
- \( c_{w,u} \): ultimate loss from accident year w
- \( q_{w,d} \): incremental loss for accident year w to emerge in period d
- \( f_{d} \): factor used in emergence for age d
- \( h_{w} \): factor used in emergence for year w
- \( g_{w+d} \): factor used in emergence for calendar year w+d
- \( a_{d} \): additive term used in emergence for age d
QUESTION 1

The stochastic processes specified by answering the six questions above can be numbered in binary by considering yes=1 and no=0. Then process 111111 (all answers yes) can be specified as follows:

\[ q_{w,d} = c_{w,d-1} f_d + e_{w,d} \]  \hspace{1cm} (1)

where \( e_{w,d} \) is normally distributed with mean zero. Here \( f_d \) is a development factor applied to the cumulative losses simulated at age \( d-1 \). A starting value for the accident year is needed which could be called \( c_{w,1} \). For each \( d \) it might be reasonable to assume that \( e_{w,d} \) has a different variance. Note that for this process, ultimate losses are generated only as the sum of the separately generated emerged losses for each age.

Mack has shown that for process 111111 the chain ladder is the optimal reserve estimation method. The factors \( f_d \) would be estimated by a no-constant linear regression. In process 111110 (heteroskedastic) the chain ladder would also be optimal, but the method of estimating the factors would be different. Essentially these would use weighted least squares for the estimation, where the weights are inversely proportional to the variance of \( e_{w,d} \). If the variances are proportional to \( c_{w,d-1} \), the resulting factor is the ratio of the sum of losses from the two relevant columns of the development triangle.

In all the processes 1111xx Mack showed that some form of the chain ladder is the best linear estimate, but when the disturbance term is not normal, linear estimation is not necessarily optimal.

Processes of type 0111xx do not generate emerged losses from those previously emerged. A simple example of this type of process is:
Here $h_w$ can be interpreted as the ultimate losses for year $w$, with the factors $f_d$ summing to unity. For this process, reserving would require estimation of the $f$'s and $h$'s. I call this method of reserving the parameterized BF, as Bornheutter and Ferguson estimated emergence as a percentage of expected ultimate. The method of estimating the parameters would depend on the distribution of the disturbance term $e_{w,d}$. If it is normal and homoskedastic, a regression method can be used iteratively by fixing the $f$'s and regressing for the $h$'s, then taking those $h$'s to find the best $f$'s, etc. until both $f$'s and $h$'s converge. If heteroskedastic, weighted regressions would be needed. If a lognormal disturbance is indicated, the parameters could be estimated in logs, which is a linear model in the logs.

**Question 2**

Additive terms can be added to either of the above processes. Thus an example of a 0011xx process would be:

$$q_{w,d} = a_d + h_w f_d + e_{w,d} \quad (3)$$

If the $f$'s are zero, this would be a purely additive model. A test for additive effects can be made by adding them to the estimation and seeing if significantly better fits result.

**Question 3**

Diagonal effects can be added similarly. A 0001xx model might be:

$$q_{w,d} = a_d + h_w f_d g_{w,d} + e_{w,d} \quad (4)$$
Again this can be tested by goodness of fit. There may be too many parameters here. It will usually be possible to reasonably simulate losses without using so many distinct parameters. Specifying relationships among the parameters can lead to reduced parameter versions of these processes. For instance, some of the parameters might be set equal, such as \( h_w = h \) for all \( w \). Note that the 0111xx process \( q_{w,d} = h_f + e_{w,d} \) is the same as the 0011xx process \( q_{w,d} = a_d + e_{w,d} \) as \( a_d \) can be set to \( h_f \). The resulting reserve estimation method is an additive version of the chain ladder, and is sometimes called the Cape Cod method.

Another way to reduce the number of parameters is to set up trend relationships. For example, constant calendar year inflation can be specified by setting \( g_{w+d} = (1+j)^{w+d} \). Similar trend relationships can be specified among the \( h \)'s and \( f \)'s. If that is too much parameter reduction to adequately model a given data triangle, a trend can be established for a few periods and then some other trend can be used in other periods.

**Question 4**

Rather than trending, the parameters in the loss emergence models could evolve according to some more general stochastic process. This could be a smooth process or one with jumps. The state-space model is often used to describe parameter variability. This model assumes that observations fluctuate around an expected value that itself changes over time as its parameters evolve. The degree of random fluctuation is measured by the variance of the observations around the mean, and the movement of the parameters is quantified by their variances over time. The interplay of these two variances determines the weights to apply, as in credibility theory.

To be more concrete, a formal definition of the model follows where the parameter is the 2nd to 3rd development factor. Let:
\( \beta_i = 2\text{nd to } 3\text{rd factor for ith accident year} \)
\( y_i = 3\text{rd report losses for ith accident year} \)
\( x_i = 2\text{nd report losses for ith accident year} \)

The model is then:
\[ y_i = x_i \beta_i + \varepsilon_i. \]  

The error term \( \varepsilon_i \) is assumed to have mean 0 and variance \( \sigma_i^2 \).

\[ \beta_i = \beta_{i-1} + \delta_i. \]  

The fluctuation \( \delta_i \) is assumed to have mean 0 and variance \( \psi^2 \), and to be independent of the \( \varepsilon \)'s.

In this general case the variances could change with each period \( i \). Usually some simplification is applied, such as constant variances over time, or constant with occasional jumps in the parameter – i.e., occasional large \( \psi \)'s.

If this model is adopted for simulating loss emergence, the estimation of the factors from the data can be done using the Kalman filter.

**Questions 5 and 6**

The error structure can be studied and usually reasonably understood from the data triangles. The loss estimation method associated with a given error structure will be assumed to be maximum likelihood estimation from that structure. Thus for normal distributions this is weighted least squares, where the weights are the inverses of the variances. For lognormal this is the same, but in logs.

**Identifying Emergence Patterns**

Given a data triangle, what is the process that is generating it? This is useful to know for loss reserving purposes, as then reserve estimation is reduced to esti-
mation of the parameters of the generating process. It is even more critical for simulation of company results, as the whole process is needed for simulation purposes.

Identifying emergence patterns can be approached by fitting different ones to the data and then testing the significance of the parameters and the goodness of fit. As more parameters often appear to give a better fit, but reduce predictive value, a method of penalizing over-parameterization is needed when comparing competing models. The method proposed here is to compare models based on sum of squared residuals divided by the square of the degrees of freedom, i.e., divided by the square of observations less parameters.

This measure gives impetus to trying to reduce the number of parameters in a given model, e.g., by setting some parameters the same or by identifying a trend in the parameters. This seems to be a legitimate exercise in the effort of identifying emergence patterns, as there are likely to be some regularities in the pattern, and simplifying the model is a way to uncover them.

Fitting the above models is a straightforward exercise, but reducing the number of parameters may be more of an art than a science. Two approaches may make sense: top down, where the full model is fit and then regularities among the parameters sought; and bottom up, where the most simplified version is estimated, and then parameters added to compensate for areas of poor fit.

To illustrate this approach, the data triangle of reinsurance loss data first introduced by Thomas Mack will be the basis of model estimation.
**QUESTIONS 1 & 2 – FACTORS AND CONSTANT TERMS**

Table 1 shows incremental incurred losses by age for some excess casualty reinsurance. As an initial step, the statistical significance of link ratios and additive constants was tested by regressing incremental losses against the previous cumulative losses. In the regression the constant is denoted by a and the factor by b. This provides a test of question 1 – dependence of emergence on previous emerged, and also one of question 2 – proportional emergence. Here they are being tested by looking at whether or not the factors and the constants are significantly different from zero, rather than by any goodness-of-fit measure.

**Table 1 - Incremental Incurred Losses**

<table>
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<tr>
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**Table 2 - Statistical Significance of Link Ratios and Constants**

<table>
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<th>0 to 1</th>
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<th>2 to 3</th>
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<th>4 to 5</th>
<th>5 to 6</th>
<th>6 to 7</th>
<th>7 to 8</th>
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<td>'a'</td>
<td>5113</td>
<td>4311</td>
<td>1687</td>
<td>2061</td>
<td>4064</td>
<td>620</td>
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<td>Std a</td>
<td>1066</td>
<td>2440</td>
<td>3543</td>
<td>1165</td>
<td>2442</td>
<td>2301</td>
<td>145</td>
<td>0</td>
</tr>
<tr>
<td>'b'</td>
<td>-0.109</td>
<td>0.049</td>
<td>0.131</td>
<td>0.041</td>
<td>-0.100</td>
<td>0.011</td>
<td>-0.008</td>
<td>-0.197</td>
</tr>
<tr>
<td>std b</td>
<td>0.349</td>
<td>0.309</td>
<td>0.283</td>
<td>0.071</td>
<td>0.114</td>
<td>0.112</td>
<td>0.008</td>
<td>0</td>
</tr>
</tbody>
</table>

Table 2 shows the estimated parameters and their standard deviations. As can be seen, the constants are usually statistically significant (parameter nearly double
its standard deviation, or more), but the factors never are. The lack of significance of the factors shows that the losses to emerge at any age \(d+1\) are not proportional to the cumulative losses through age \(d\). The assumptions underlying the chain ladder model are thus not met by this data. A constant amount emerging for each age usually appears to be a reasonable estimator, however.

Figure 1 illustrates this. A factor by itself would be a straight line through the origin with slope equal to the development factor, whereas a constant would give a horizontal line at the height of the constant.

![Figure 1](image)

Although emerged losses are not proportional to previous emerged, they could be proportional to ultimate incurred. To test this, the parameterized BF model (2) was fit to the triangle. As this is a non-linear model, fitting is a little more involved. A method of fitting the parameters will be discussed, followed by an analysis of the resulting fit.

To do the fitting, an iterative method can be used to minimize the sum of the squared residuals, where the \(w,d\) residual is \([q_{w,d} - f_{d}h_{w}]\). Weighted least squares could also be used if the variances of the residuals are not constant over the triangle. For instance, the variances could be proportional to \(f_{d}p_{w}q_{d}\), in which case the regression weights would be \(1/f_{d}p_{w}q_{d}\).
A starting point for the f’s or the h’s is needed to begin the iteration. While almost any reasonable values could be used, such as all f’s equal to 1/n, convergence will be faster with values likely to be in the ballpark of the final factors. A natural starting point thus might be the implied f’s from the chain ladder method. For ages greater than 0, these are the incremental age-to-age factors divided by the cumulative-to-ultimate factors. To get a starting value for age 0, subtract the sum of the other factors from unity. Starting with these values for f, regressions were performed to find the h’s that minimize the sum of squared residuals (one regression for each w). These give the best h’s for that initial set of f’s. The standard linear regression formula for these h’s simplifies to:

$$h_w = \frac{\sum af_q}{\sum af_a}$$

(7)

Even though that gives the best h’s for those f’s, another regression is needed to find the best f’s for those h’s. For this step the usual regression formula gives:

$$f_d = \frac{\sum hw_q}{\sum hw_w}$$

(8)

Now the h regression can be repeated with the new f’s, etc. This process continues until convergence occurs, i.e., until the f’s and h’s no longer change with subsequent iterations. Ten iterations were used in this case, but substantial convergence occurred earlier. The first round of f’s and h’s and those at convergence are in Table 3. Note that the h’s are not the final estimates of the ultimate losses, but are used with the estimated factors to estimate future emergence. In this case, in fact, h(0) is less than the emerged to date. A statistical package that includes nonlinear regression could ease the estimation.

Standard regression assumes each observation q has the same variance, which is to say the variance is proportional to $f_q h_w$, with $p=q=0$. If $p=q=1$ the weighted regression formulas become:

$$h_w^2 = \frac{\sum [q w_a^2]}{\sum af_a}$$

and

$$f_d^2 = \frac{\sum q w_d}{\sum w w_w}$$

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Table 3 - BF Parameters

<table>
<thead>
<tr>
<th>Age d</th>
<th>0</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
<th>6</th>
<th>7</th>
<th>8</th>
<th>9</th>
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<tbody>
<tr>
<td>(f_d) 1\text{st}</td>
<td>0.106</td>
<td>0.231</td>
<td>0.209</td>
<td>0.155</td>
<td>0.117</td>
<td>0.083</td>
<td>0.038</td>
<td>0.032</td>
<td>0.018</td>
<td>0.011</td>
</tr>
<tr>
<td>(f_u) ult</td>
<td>0.162</td>
<td>0.197</td>
<td>0.204</td>
<td>0.147</td>
<td>0.115</td>
<td>0.082</td>
<td>0.037</td>
<td>0.030</td>
<td>0.015</td>
<td>0.009</td>
</tr>
<tr>
<td>Year w</td>
<td>0</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td>6</td>
<td>7</td>
<td>8</td>
<td>9</td>
</tr>
<tr>
<td>hw 1\text{st}</td>
<td>17401</td>
<td>15729</td>
<td>23942</td>
<td>26365</td>
<td>30390</td>
<td>19813</td>
<td>18592</td>
<td>24154</td>
<td>14639</td>
<td>12733</td>
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<tr>
<td>hw ult</td>
<td>15982</td>
<td>16501</td>
<td>23562</td>
<td>27269</td>
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<td>20081</td>
<td>19032</td>
<td>25155</td>
<td>13219</td>
<td>19413</td>
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</table>

For comparison, the development factors from the chain ladder are shown in Table 4. The incremental factors are the ratios of incremental to previous cumulative. The ultimate ratios are cumulative to ultimate. Below them are the ratios of these ratios, which represent the portion of ultimate losses to emerge in each period. The zeroth period shown is unity less the sum of the other ratios. These factors were the initial iteration for the \(f_d\)'s shown above.

Table 4 - Development Factors

<table>
<thead>
<tr>
<th></th>
<th>0 to 1</th>
<th>1 to 2</th>
<th>2 to 3</th>
<th>3 to 4</th>
<th>4 to 5</th>
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<th>6 to 7</th>
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<th>8 to 9</th>
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<tbody>
<tr>
<td>Incremental</td>
<td>1.22</td>
<td>0.57</td>
<td>0.26</td>
<td>0.16</td>
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<td>0.04</td>
<td>0.03</td>
<td>0.02</td>
<td>0.01</td>
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<tr>
<td>Ultimate</td>
<td>6.17</td>
<td>2.78</td>
<td>1.77</td>
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<td>1.21</td>
<td>1.10</td>
<td>1.06</td>
<td>1.03</td>
<td>1.01</td>
</tr>
</tbody>
</table>

|       | 0.162  | 0.197  | 0.204  | 0.147  | 0.115  | 0.082  | 0.037  | 0.030  | 0.015  | 0.009  |

Having now estimated the BF parameters, how can they be used to test what the emergence pattern of the losses is?

A comparison of this fit to that from the chain ladder can be made by looking at how well each method predicts the incremental losses for each age after the initial one. The sum of squared errors adjusted for number of parameters is the comparison measure, where the parameter adjustment is made by dividing the sum of squared errors by the square of [the number of observations less the
number of parameters), as discussed earlier. Here there are 45 observations, as only the predicted points count as observations. The adjusted sum of squared residuals is 81,169 for the BF, and 157,902 for the chain ladder. This shows that the emergence pattern for the BF (emergence proportional to ultimate) is much more consistent with this data than is the chain ladder emergence pattern (emergence proportional to previous emerged).

The Cape Cod (CC) method was also tried for this data. The iteration proceeded similarly to that for the BF, but only a single h parameter was fit for all accident years. Now:

$$h = \frac{\sum w_d q_{w,d}}{\sum w_d f_d^2}$$  \hspace{1cm} (9)

The estimated h is 22,001, and the final factors f are shown in Table 5. The adjusted sum of squared errors for this fit is 75,409. Since the CC is a special case of the BF, the unadjusted fit is of course worse than that of the BF method, but with fewer parameters in the CC, the adjustment makes them similar. This formula for h is the same as the formula for $h_w$ except the sum is taken over all $w$.

Intermediate special cases could be fit similarly. If, for instance, a single factor were sought to apply to just two accident years, the sum would be taken over those years to estimate that factor, etc.

<table>
<thead>
<tr>
<th>Table 5 - Factors in CC Method</th>
</tr>
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<tbody>
<tr>
<td>0 1 2 3 4 5 6 7 8 9</td>
</tr>
<tr>
<td>0.109 0.220 0.213 0.148 0.124 0.098 0.038 0.028 0.013 0.008</td>
</tr>
</tbody>
</table>

This is a case where the BF has too many parameters for prediction purposes. More parameters fit the data better, but use up information. The penalization in the fit measure adjusts for this problem, and shows the CC to be a somewhat
better model. Thus the data is consistent with random emergence around an expected value that is constant over the accident years.

The CC method would probably work even better for loss ratio triangles than for loss triangles, as then a single target ultimate value makes more sense. Adjusting loss ratios for trend and rate level could increase this homogeneity.

In addition, a purely additive development was tried, as suggested by the fact that the constant terms were significant in the original chain ladder, even though the factors were not. The development terms are shown in Table 6. These are just the average loss emerged at each age. The adjusted sum of squared residuals is 75,409. This is much better than the chain ladder, which might be expected, as the constant terms were significant in the original significance-test regressions while the factors were not. The additive factors in Table 6 differ from those in Table 2 because there is no multiplicative factor in Table 6.

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<td>6</td>
<td>7</td>
<td>8</td>
<td>9</td>
</tr>
<tr>
<td>4849.3</td>
<td>4682.5</td>
<td>3267.1</td>
<td>2717.7</td>
<td>2164.2</td>
<td>839.5</td>
<td>625</td>
<td>294.5</td>
<td>172</td>
</tr>
</tbody>
</table>

As discussed above, the additive chain ladder is the same as the Cape Cod method, although it is parameterized differently. The exact same goodness of fit is thus not surprising.

Finally, an intermediate BF-CC pattern was fit as an example of reduced parameter BF's. In this case ages 1 and 2 are assumed to have the same factor, as are ages 6 and 7 and ages 8 and 9. This reduces the number of parameters from 9 to 6. The number of accident year parameters was also reduced: years 0 and 1 have a single parameter, as do years 5 through 9. Year 2 has its own parameter, as

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does year 4, but year 3 is the average of those two. Thus there are 4 accident year parameters, and so 10 parameters in total. Any one of these can be set arbitrarily, with the remainder adjusted by a factor, so there are really just 9. The selections were based on consideration of which parameters were likely not to be significantly different from each other.

The estimated factors are shown in Table 7. The accident year factor for the last 5 years was set to 20,000. The other factors were estimated by the same iterative regression procedure as for the BF, but the factor constraints change the simplified regression formula. The adjusted sum of squared residuals is 52,360, which makes it the best approach tried. This further supports the idea that claims emerge as a percent of ultimate for this data. It also indicates that the various accident years and ages are not all at different levels, but that the CC is too much of a simplification. The actual and fitted values from this, the chain ladder, and CC are in Exhibit 1. The fitted values in Exhibit 1 were calculated as follows. For the chain ladder, the factors from Table 4 were applied to the cumulative losses implied from Table 1. For the CC the fitted values are just the terms in Table 6. For the BF-CC they are the products of the appropriate f and h factors from Table 7.

Table 7 - BF-CC Parameters

<table>
<thead>
<tr>
<th>Age d</th>
<th>0</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
<th>6</th>
<th>7</th>
<th>8</th>
<th>9</th>
</tr>
</thead>
<tbody>
<tr>
<td>f_d</td>
<td>*</td>
<td>0.230</td>
<td>0.230</td>
<td>0.160</td>
<td>0.123</td>
<td>0.086</td>
<td>0.040</td>
<td>0.040</td>
<td>0.017</td>
<td>0.017</td>
</tr>
<tr>
<td>Year w</td>
<td>0</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td>6</td>
<td>7</td>
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<td>9</td>
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<tr>
<td>h_w</td>
<td>14829</td>
<td>14829</td>
<td>20962</td>
<td>25895</td>
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<td>20000</td>
<td>20000</td>
</tr>
</tbody>
</table>

Calendar Year Impacts — Testing Question 3

One type of calendar year impact is high or low diagonals in the loss triangle. Mack suggested a high-low diagonal test which counts the number of high and low factors on each diagonal, and tests whether or not that is likely to be due to chance. Here another high-low test is proposed: use regression to see if any di-
agonal dummy variables are significant. An actuary will often have information about changes in company operations that may have created a diagonal effect. If so, this information could lead to choices of modeling methods - e.g., whether to assume the effect is permanent or temporary. The diagonal dummies can be used to measure the effect in any case, but knowledge of company operations will help determine how to use this effect. This is particularly so if the effect occurs in the last few diagonals.

A diagonal in the loss development triangle is defined by \( w + d = \text{constant} \). Suppose for some given data triangle, the diagonal \( w + d = 7 \) is found to be 10% higher than normal. Then an adjusted BF estimate of a cell might be:

\[
q_{w,d} = 1.1 f_{w,d} \quad \text{if} \quad w + d = 7, \quad \text{and} \quad q_{w,d} = f_{w,d} \quad \text{otherwise}
\] (10)

The small sample triangle of incremental losses here will be used as an example of how to set up diagonal dummies in a chain ladder model. The goal is to get a matrix of data in the form needed to do a multiple regression. First the triangle (except the first column) is strung out into a column vector. This is the dependent variable. Then columns for the independent variables are added. The second column is the cumulative losses at age 0 for the loss entries that are at age 1, and zero for the other loss entries. The regression coefficient for this column would be the 0 to 1 cumulative-to-incremental factor. The next two columns are the same for the 1 to 2 and 2 to 3 factors. The last two columns are the diagonal dummies. They pick out the elements of the last two diagonals. The coefficients for these columns would be additive adjustments for those diagonals, if significant.
This method of testing for diagonal effects is applicable to many of the emergence models. In fact, if diagonal effects are found significant in chain ladder models, they probably are needed in the BF models of the same data, so goodness-of-fit tests should be done with those diagonal elements included.

Another popular modeling approach is to consider diagonal effects to be a measure of inflation (e.g., see Taylor 1977). In a payment triangle this would be a natural interpretation, but a similar phenomenon could occur in an incurred triangle. In this case the latest diagonal effects might be projected ahead as estimates of future inflation. An understanding of what in company operations is driving the diagonal effects would help address these issues.

As with the BF model, the parameters of the model with inflation effects, \( q_{w,d} = h_{w,d}g_{w+d} + e_{w,d} \), can be estimated iteratively. With reasonable starting values, fix two of the three sets of parameters, fit the third by least squares, and rotate until convergence is reached. Alternatively, a non-linear search procedure could be utilized. As an example of the simplest of these models, modeling \( q_{w,d} \) as just \( 6756(0.7785)^d \) gives an adjusted sum of squares of 57,527 for the reinsurance triangle above. This is not the best fitting model, but is better than some, and has only two parameters. Adding more parameters to this would be an example of the bottom up fitting approach.

**Testing Question 4 - Stability of Parameters**

If a pattern of sequences of high and low residuals is found when plotted against time, instability of the parameters may be indicated. This can be studied and a randomness in the parameters incorporated into the simulation process, e.g., through the state-space model.
Figure 2 shows the 2\textsuperscript{nd} to 3\textsuperscript{rd} factor by accident year from a large development triangle (data in Exhibit 2) along with its five-term moving average. The moving average is the more stable of the two lines, and is sometimes in practice called "the average of the last five diagonals." There is apparent movement of the mean factor over time as well as a good deal of random fluctuation around it. There is a period of time in which the moving average is as low as 1.1 and other times it is as high as 1.8.

The state-space model assumes that observations fluctuate around a mean that itself changes over time. The degree of random fluctuation is measured by variance around the mean, and the movement of the mean by its variance over time. The interplay of these two variances determines the weights to apply, as in credibility theory.

The state-space model thus provides underlying assumptions about the process by which development changes over time. With such a model, estimation techniques that minimize prediction errors can be developed for the changing development case. This can result in estimators that are better than either using all
data, or taking the average of the last few diagonals. For more details on the state space models see the Verrall and Zehnwirth references.

**QUESTIONS 5 & 6: VARIANCE ASSUMPTIONS**

Parameter estimation changes depending on the form of the variance. Usually in the chain ladder model the variance will plausibly be either a constant or proportional to the previous cumulative or its square. Plotting or fitting the squared residuals as a function of the previous cumulative will usually help decide which of these three alternatives fits better. If the squared residuals tend to be larger when the explanatory variable is larger, this is evidence that the variance is larger as well.

Another variance test would be for normality of the residuals. Normality is often tested by plotting the residuals on a normal scale, and looking for linearity. This is not a formal test, but it is often considered a useful procedure. If the residuals are somewhat positively skewed, a lognormal distribution may be reasonable. The non-linear models discussed are all linear in logs, and so could be much easier to estimate in that form. However, if some increments are negative, a lognormal model becomes awkward. The right distribution for the residuals of loss reserving models seems an area in which further research would be helpful.

**CONCLUSION**

The first test that will quickly indicate the general type of emergence pattern faced is the test of significance of the cumulative-to-incremental factors at each age. This is equivalent to testing if the cumulative-to-cumulative factors are significantly different from unity. When this test fails, the future emergence is not proportional to past emergence. It may be a constant amount, it may be proportional to ultimate losses, as in the BF pattern, or it may depend on future inflation.
The addition of an additive component may give an even better fit. Reduced parameter models could also give better performance, as they will be less responsive to random variation. If an additive component is significant, converting the triangle to on-level loss ratios may improve the model. Tests of stability and for calendar-year effects may lead to further improvements.

Once the emergence pattern has been identified, it can be used both to estimate loss reserves, which is then a parameter estimation issue, and to simulate loss emergence in a dynamic financial model.

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