



Strategic Asset Allocation under Solvency II: The Asset, Liability and Capital Efficient Frontier

GIRO 2016, Dublin

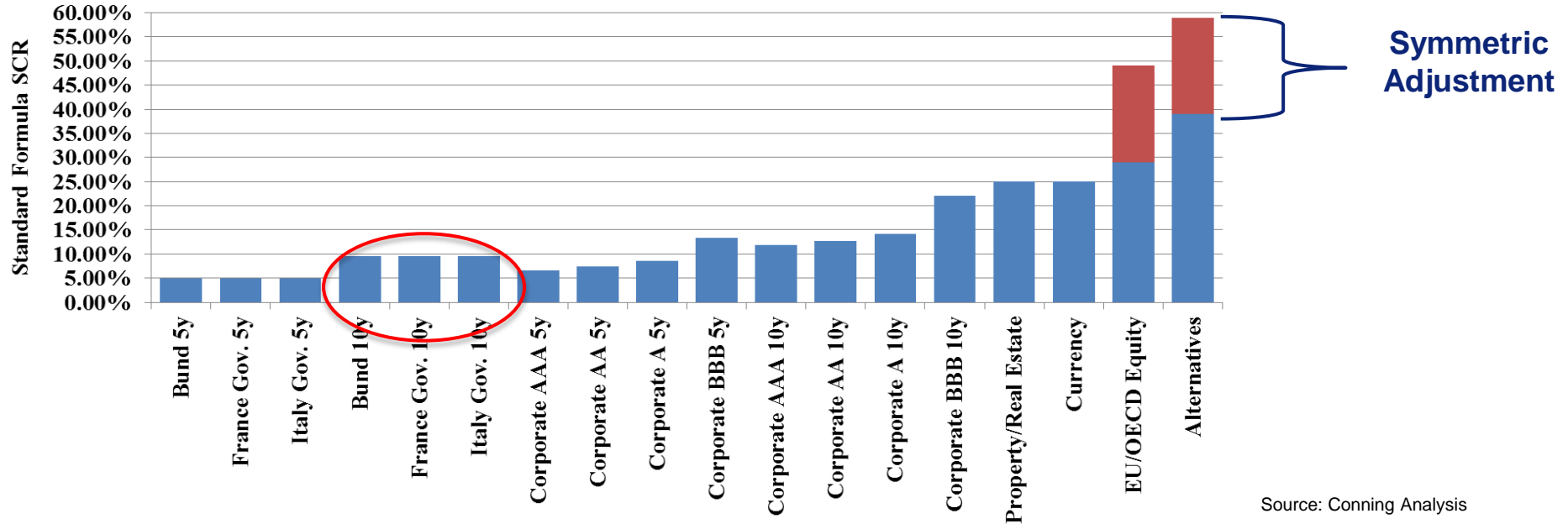
**Nigel Hooker and Alexander Tazov,
Conning**

21 September 2016

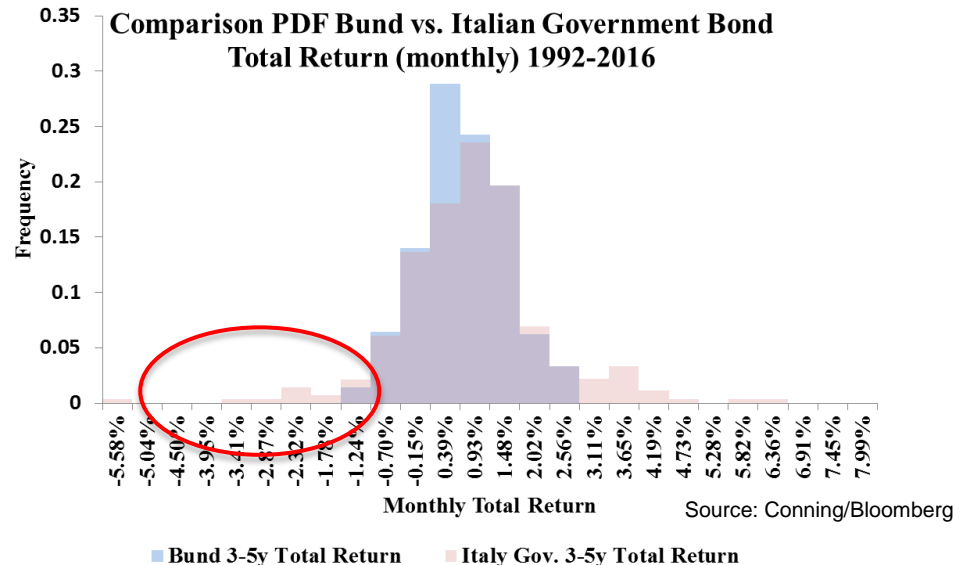
Aims

- ◆ To answer the following questions
 - ◆ How should we measure return and risk under Solvency II and determine the efficient frontier?
 - ◆ How sub-optimal are “traditional SAA” techniques under the SII regime?
 - ◆ What is the dependence of the efficient frontier on target Solvency Ratio?
 - ◆ How do the capital charges on Eurozone government bonds effect the relative ability of German, French and Italian insurers to generate value?

Standard Formula Solvency Capital Charges

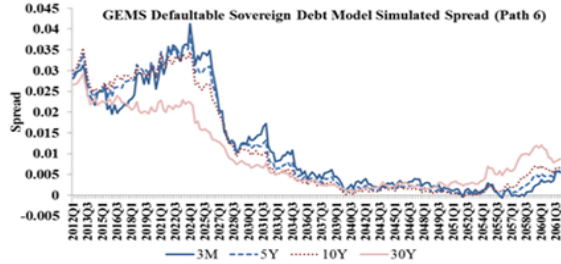
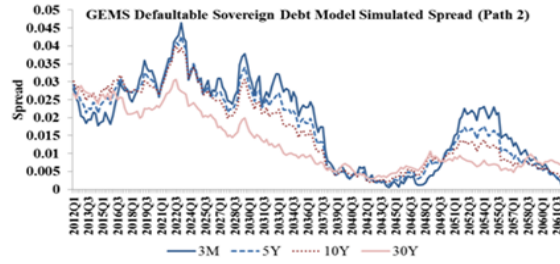
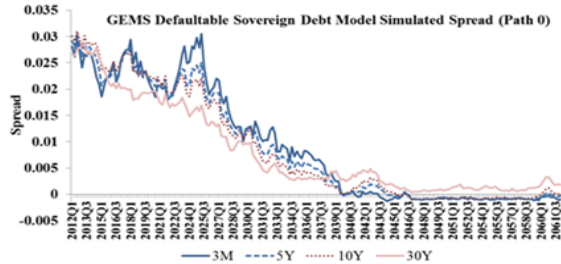
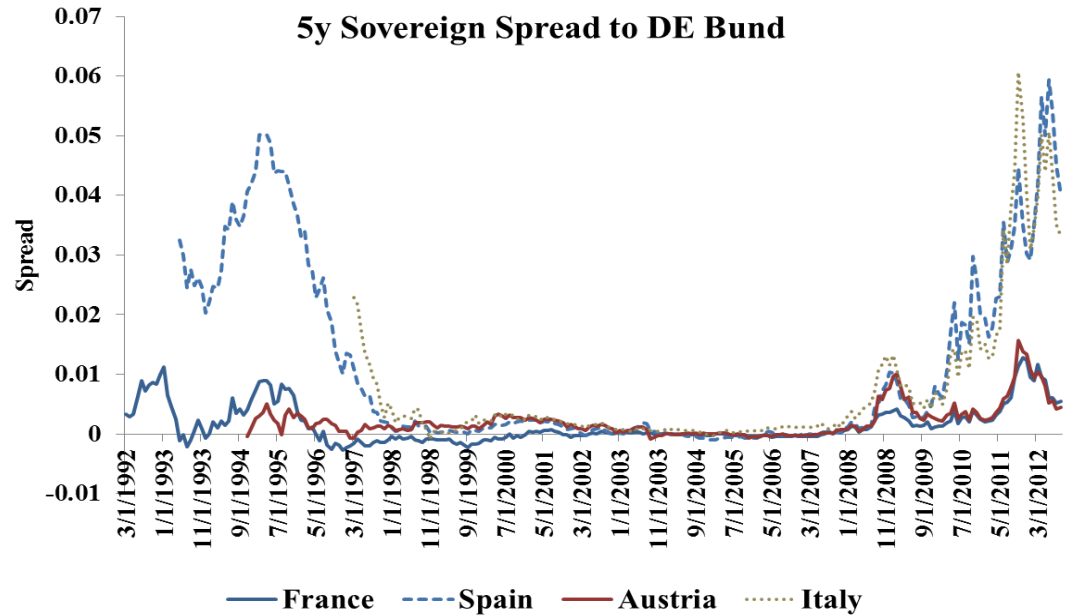


- ◆ “Credit risky” EUR denominated sovereign bonds look like a “free lunch”
- ◆ But the data shows the additional market risk
- ◆ So no free lunch but there might be a sweet spot for investing in the bonds of different member states
 - ◆ need good modeling of the market/credit risk
 - ◆ must define an appropriate risk/return measure under Solvency II.....

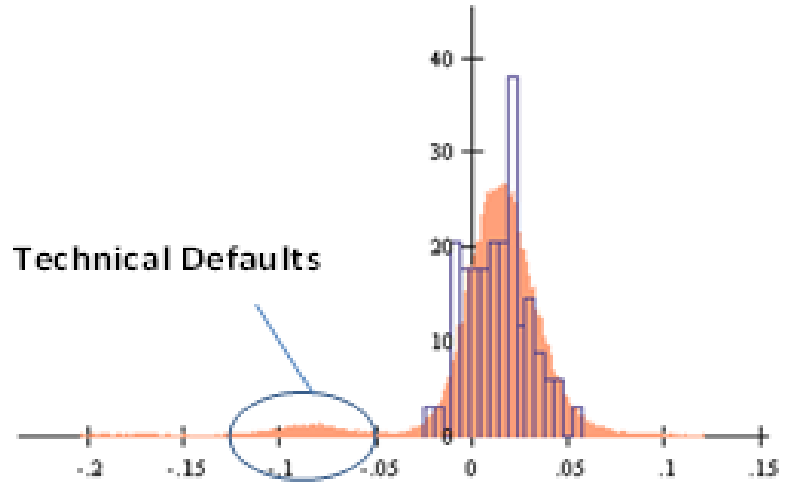


Model of Defaultable Sovereign Debt

- ◆ Difficult modeling task
 - Pathwise behavior has somewhat unique characteristics
 - Literature under developed
- ◆ 5 factor model + jump
 - Output is a stochastic term structure
 - Arbitrage free bond pricing
 - Model incorporates credit events
 - Credit events lead to an interesting tail structure



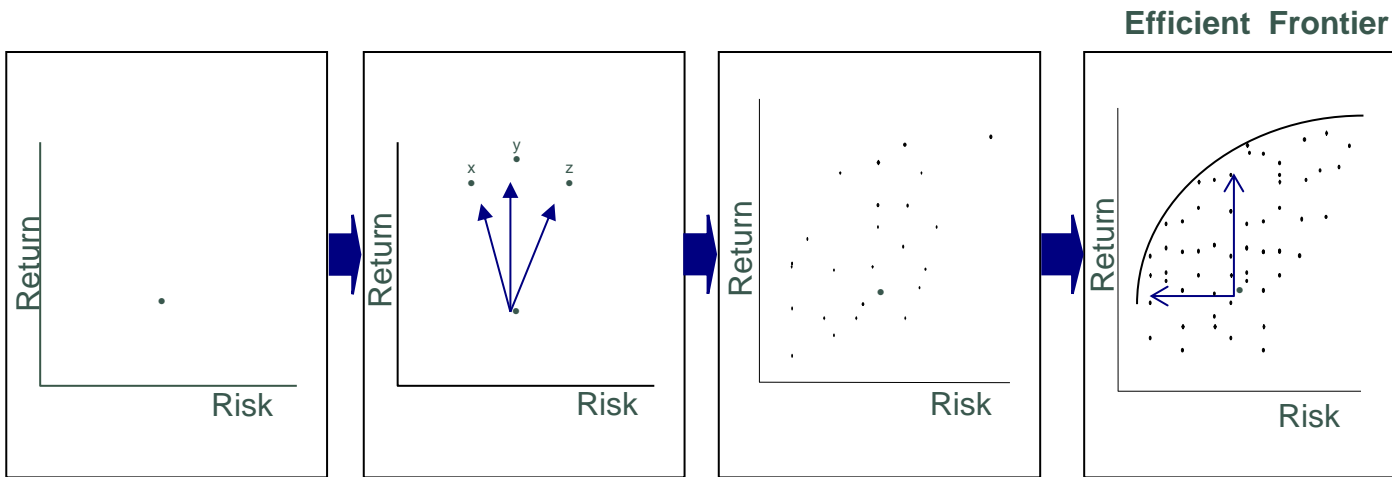
Technical Defaults



Efficient Frontier

Given the large number of potential investment strategies, how can you determine which is best for your business?

- ◆ Measure of return/reward
- ◆ Time horizon
- ◆ Measure of risk
- ◆ Constraints

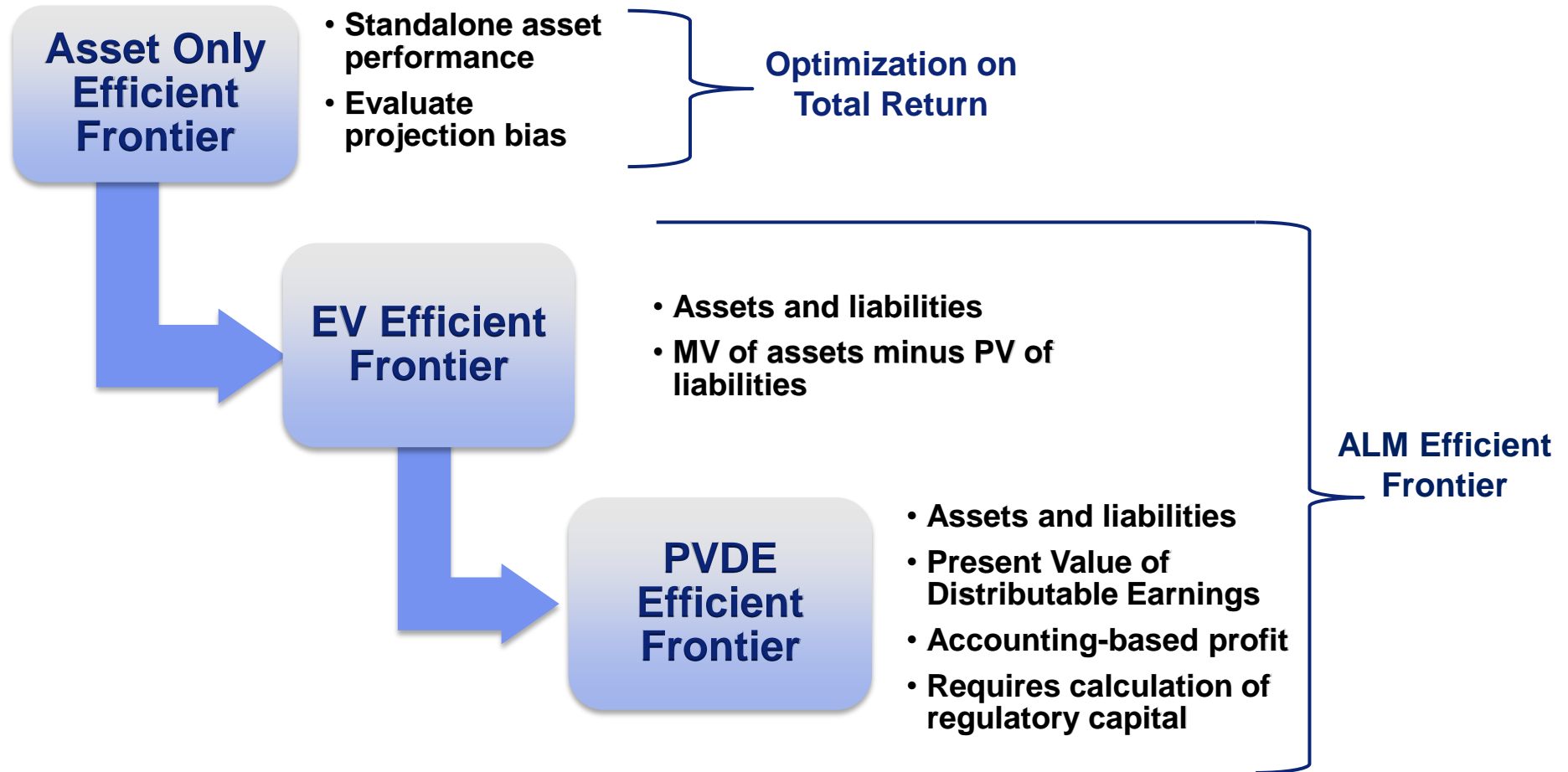


Limitations of Mean-Variance Approach

- ◆ Backward-looking Static approach (versus a multi-period dynamic approach)
 - Assumes a single period expected return as measure of reward ignoring portfolio rebalancing
 - Stochastic Investment Optimization Approach: forward-looking multi-period cumulative return is used as reward measure
- ◆ Assumes normal distributions of asset returns
 - When skewness and kurtosis of returns are ignored in optimisation process, investors may take more risk than they realise
 - Stochastic Investment Optimization Approach: apply stochastic modelling technics to capture more realistic non-normal distributions of returns
- ◆ Standard Deviation is the only risk measure used in optimisation
 - Not possible to assess downside risk of optimal portfolios
 - Stochastic Investment Optimization Approach: variety of downside risk metrics can be used either as side constraints or as main risk metric
- ◆ Constant correlation between asset class returns
 - Assumes linear co-variation across asset classes, while history showed increasing correlations during financial crises
 - Stochastic Investment Optimization Approach: non-constant correlation across asset class returns, capturing high tail correlation in extreme economic events

Insurance and Solvency II Reward Measures

PVDE = Present Value of (Net Income – Solvency II Capital Maintenance)

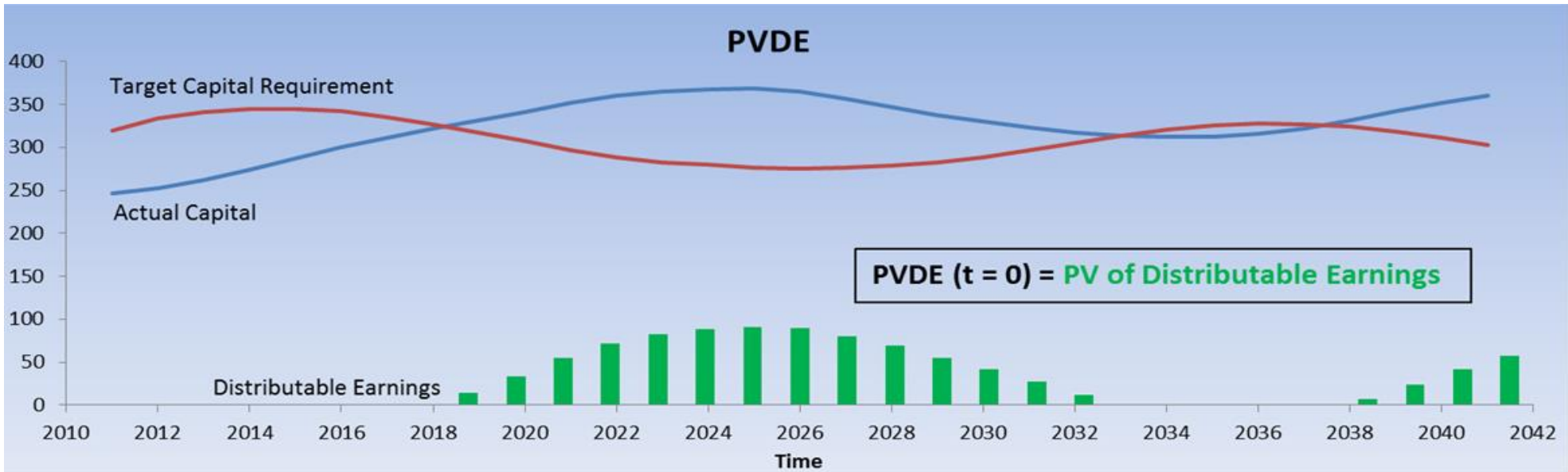
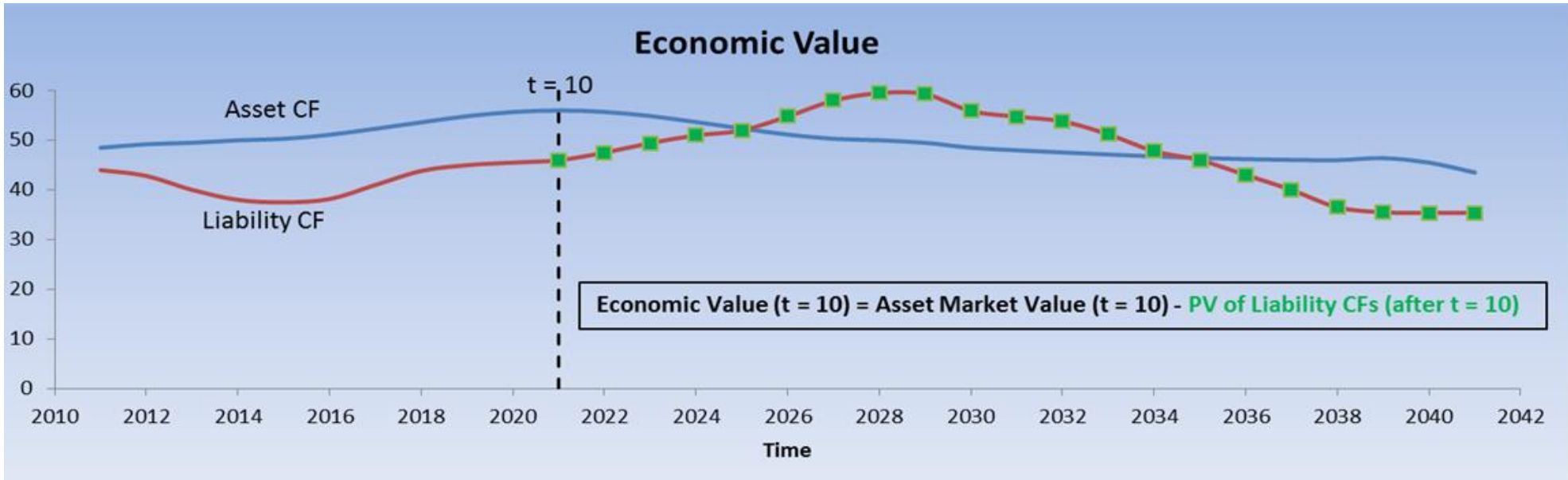


Source: Conning Analysis

Insurance and Solvency II Reward Measures

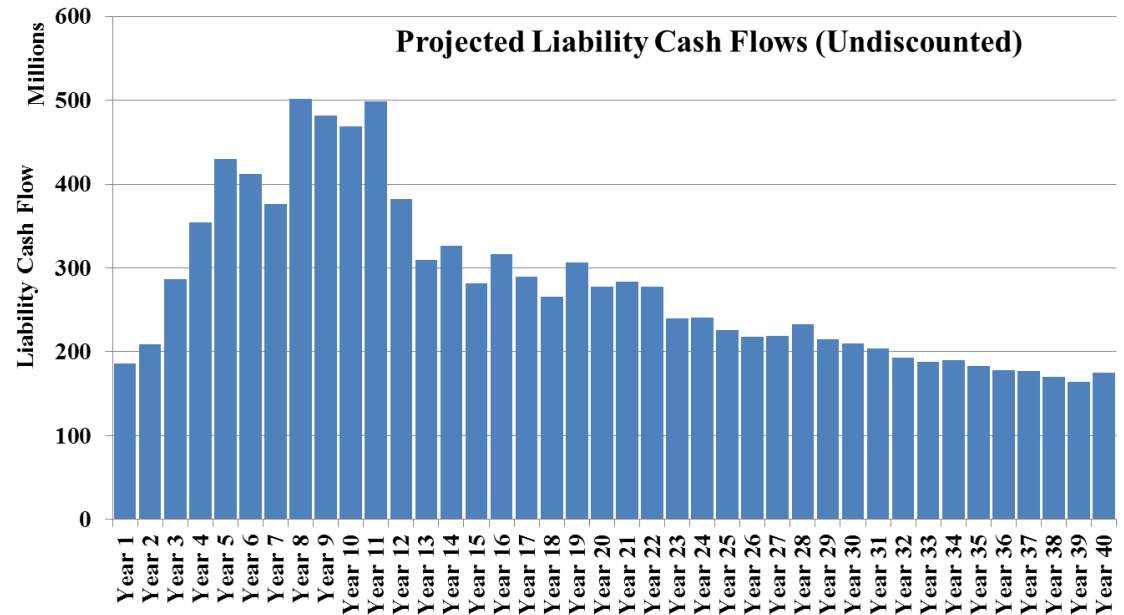
1	Asset Only	<ul style="list-style-type: none">• Total Return = $\sum_{i=1}^n Weight_i * Return_i$
2	Economic Value	<ul style="list-style-type: none">• $EV_t = Market\ Value\ of\ Assets_t - Market\ Value\ of\ Liabilities_t$
3	Present Value of Distributable Earnings	<ul style="list-style-type: none">• $PVDE_{t=0} = PV(Net\ Income - Target\ Solvency\ Maintenance)$

Insurance and Solvency II Reward Measures



Eurozone Study Set-up

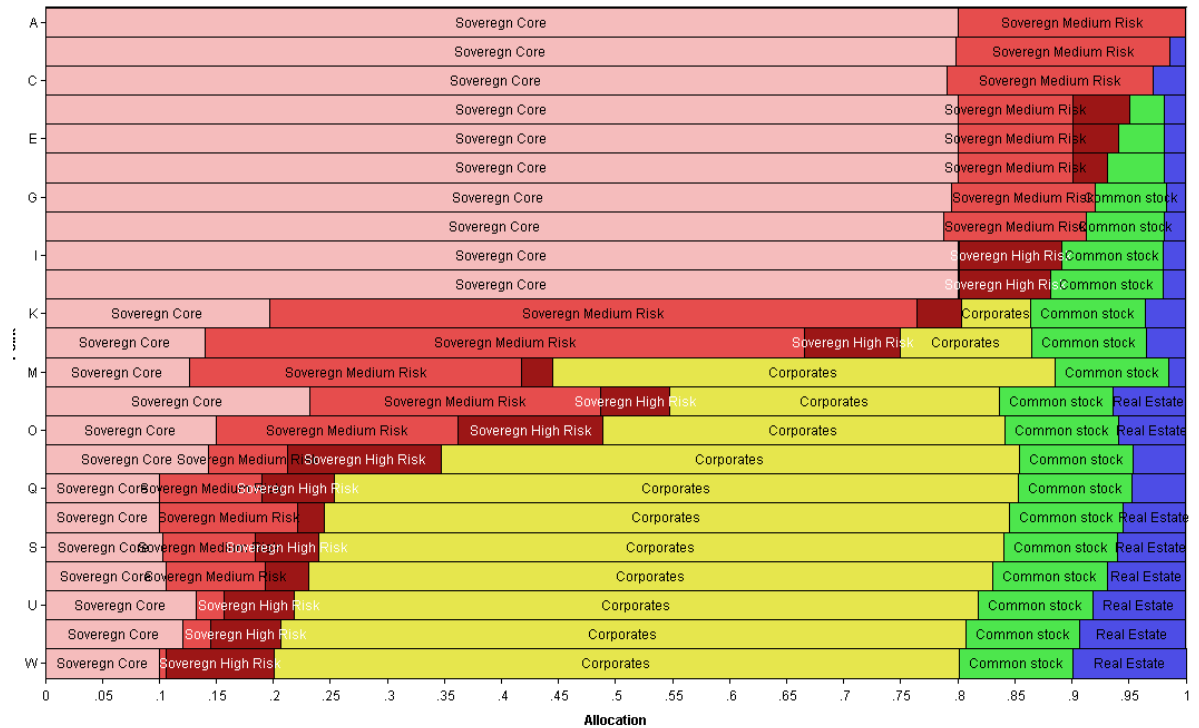
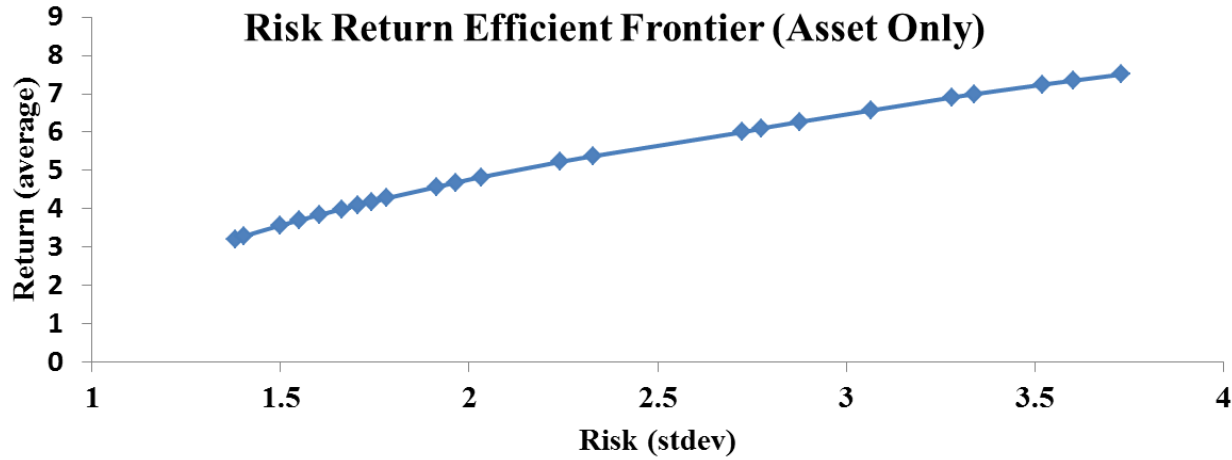
- ◆ Relatively simple set-up
- ◆ 40 year projected deterministic liabilities
 - ◆ Discounted using stochastic discount rates
- ◆ 6 broad asset classes to construct the efficient frontiers
- ◆ Asset types modelled stochastically using the GEMS ESG
- ◆ Optimization minimally constrained
- ◆ Use PVDE as reward measure and standard deviation of PVDE as the risk measure



Asset Class	Modeling Approach	Minimum Weight	Maximum Weight
<i>German Bund</i>	3 Factor Affine Model	10.00%	80.00%
<i>French Gov. Bond</i>	GEMS Defaultable Sovereign Debt Model	0.00%	80.00%
<i>Italian Gov. Bond</i>	GEMS Defaultable Sovereign Debt Model	0.00%	80.00%
<i>IG Corporate Bonds</i>	GEMS Corporate Yield with Spread Jumps and Stochastic Transition and Default	0.00%	60.00%
<i>Eurozone Equity</i>	Bates Stochastic Volatility with Jumps Model (Stochastic Dividends)	0.00%	10.00%
<i>Eurozone Real Estate</i>	VaRx Model	0.00%	10.00%

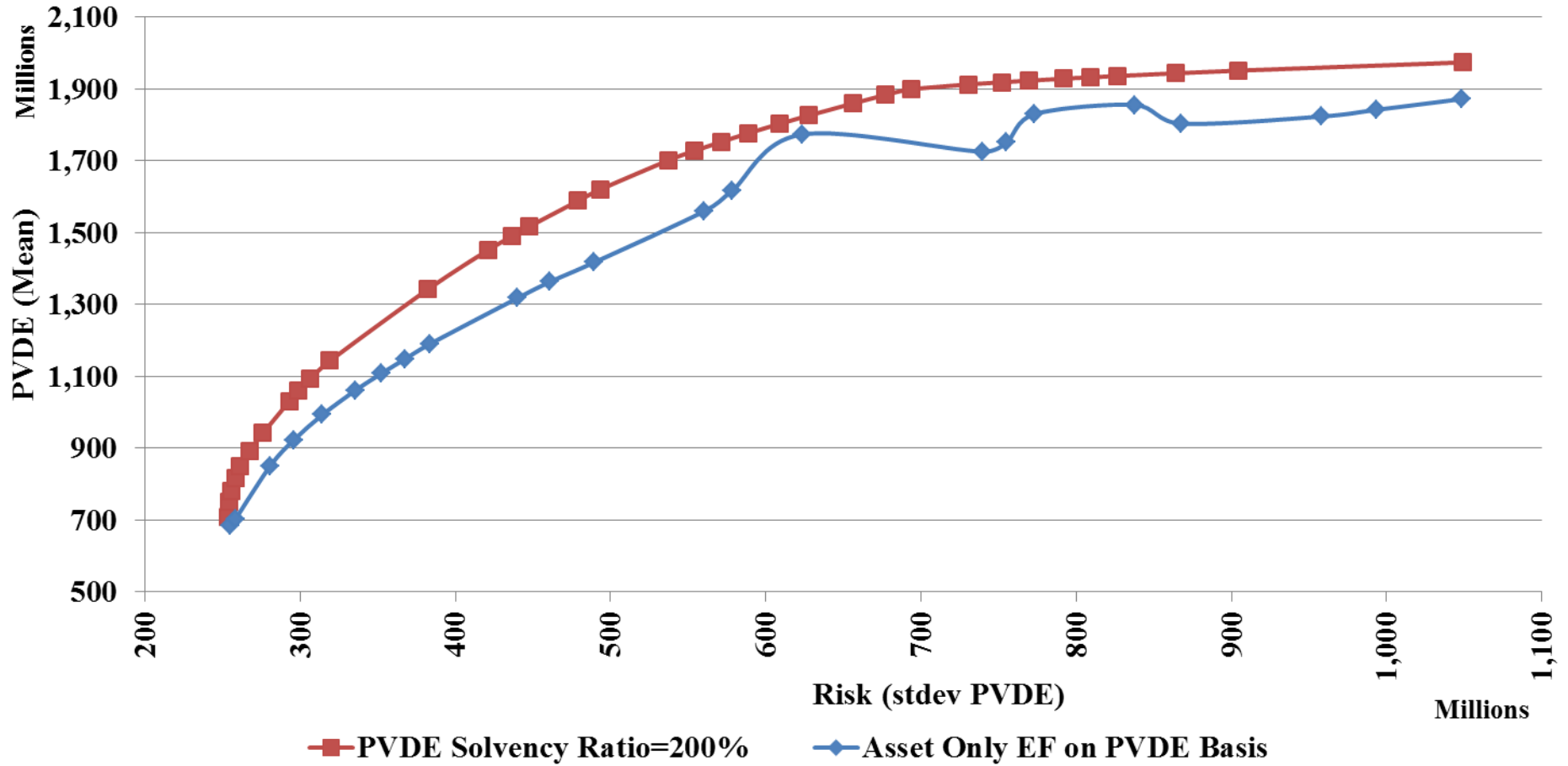
Source: Conning Analysis

How Inefficient is the Asset Only Efficient Frontier on a SII/PVDE Basis?



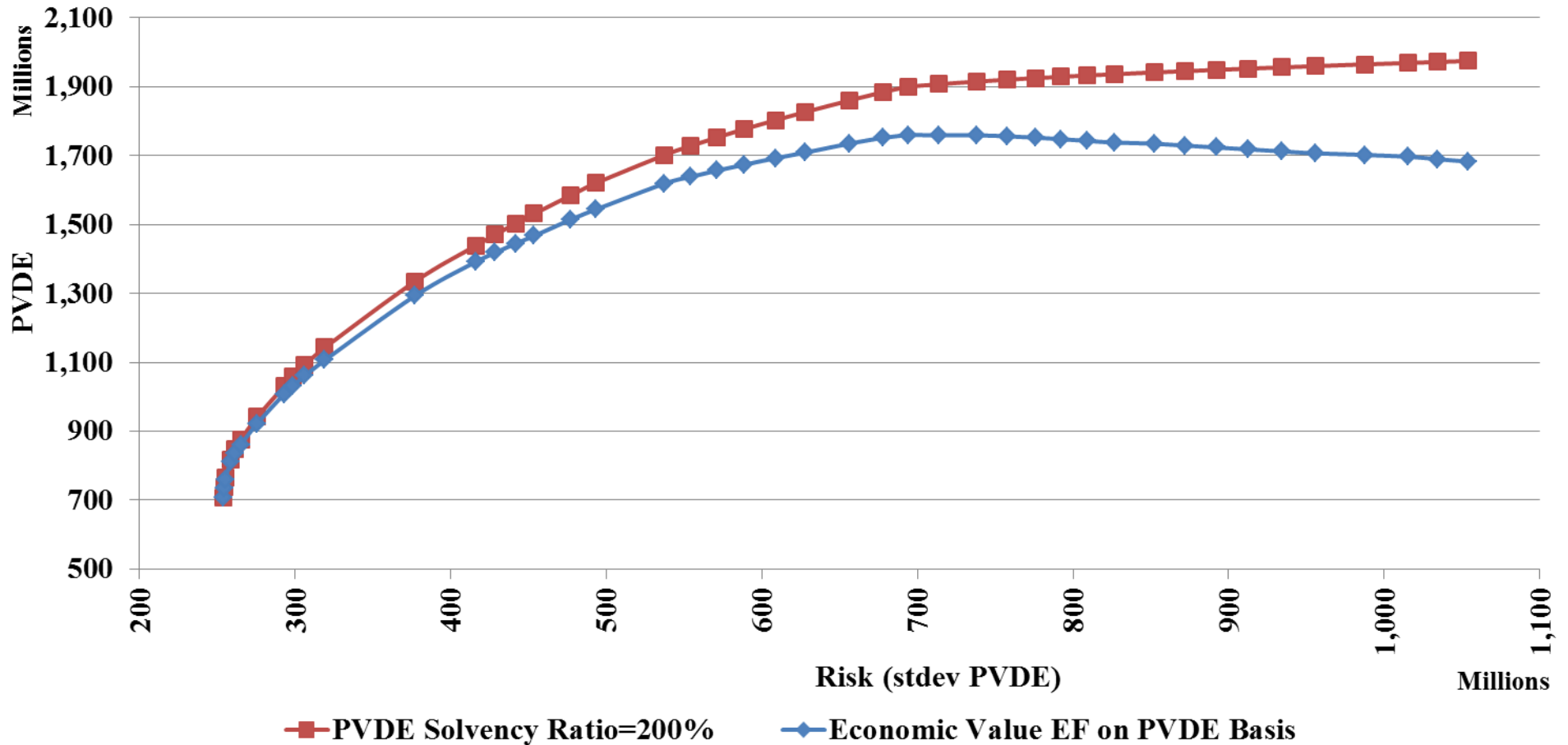
Source: Conning Analysis

How Inefficient is the Asset Only Efficient Frontier on a SII/PVDE Basis?



Source: Conning Analysis

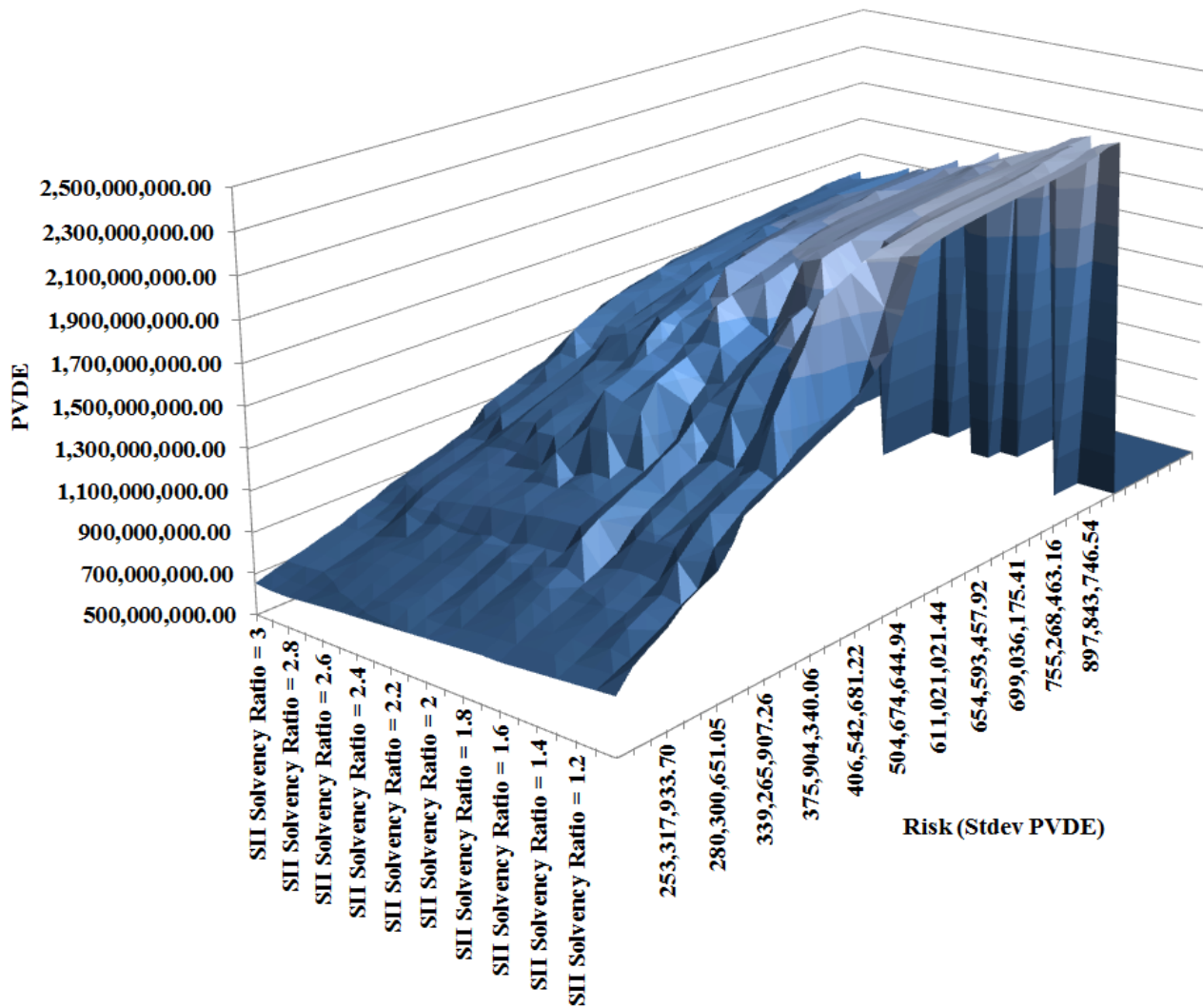
How Inefficient is Economic Value on a PVDE Basis?



Source: Conning Analysis

The PVDE Efficient Frontier and Solvency Ratio

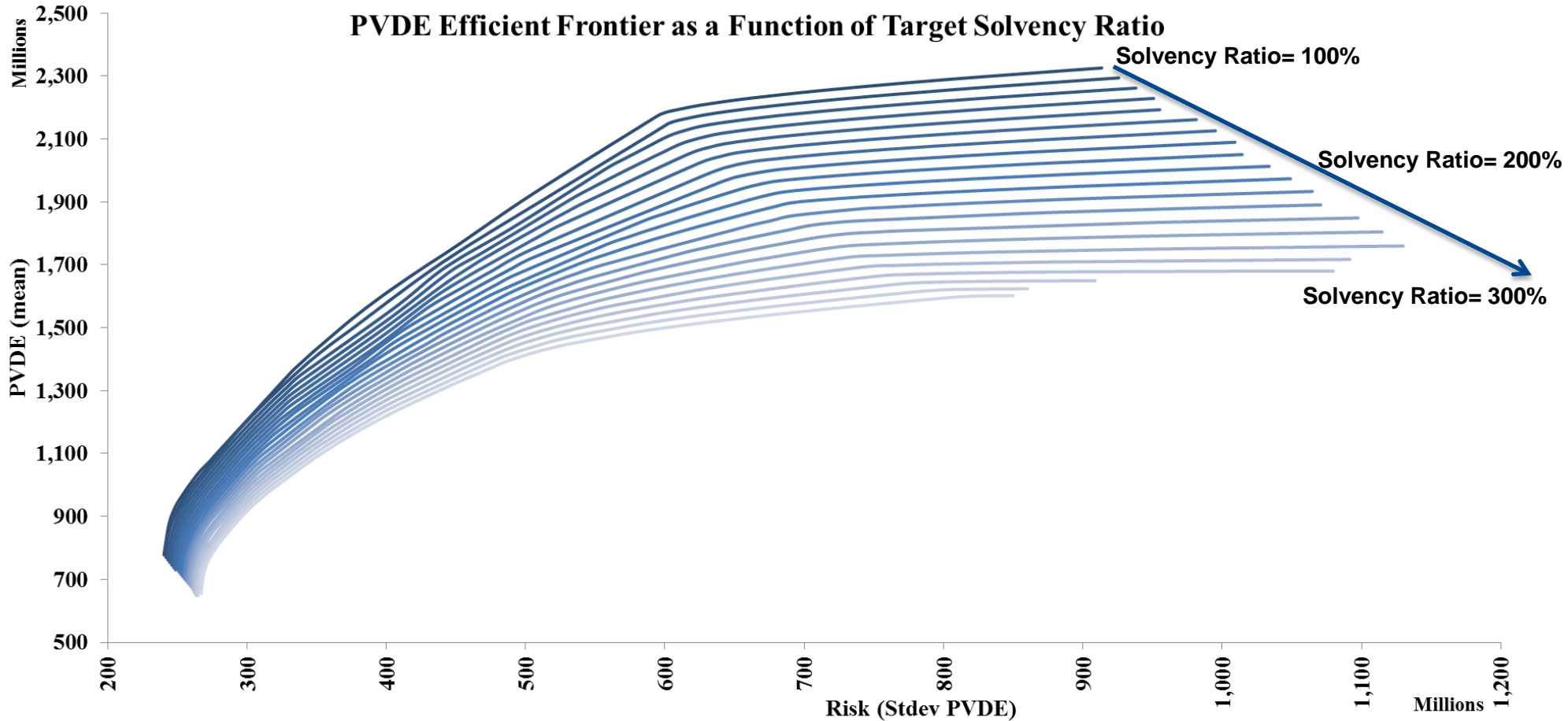
- ◆ Overall holding more capital is bad for shareholder value
- ◆ As target solvency ratio increases we get less additional shareholder value per unit of risk



Source: Conning Analysis

The PVDE Efficient Frontier and Solvency Ratio

◆ And in 2 Dimensions....

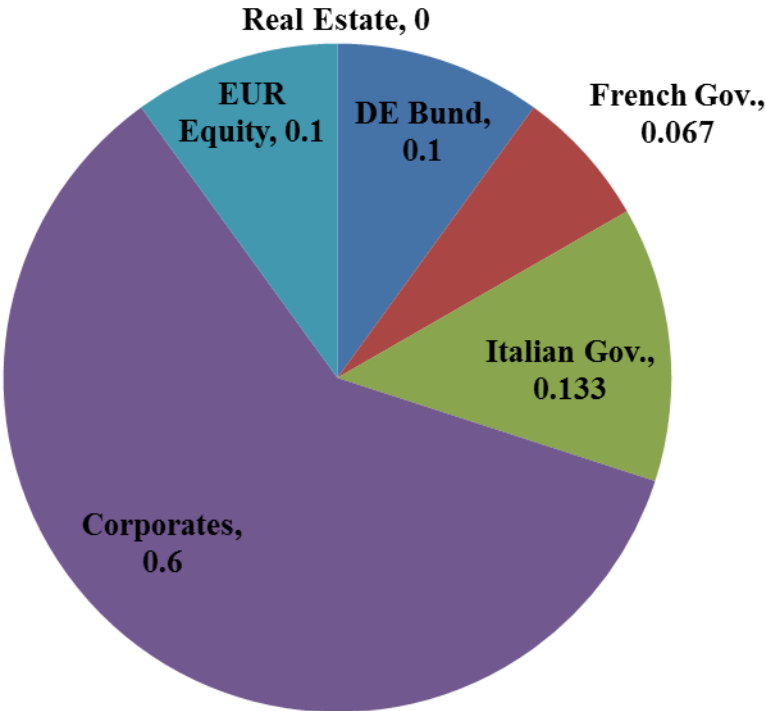


Source: Conning Analysis

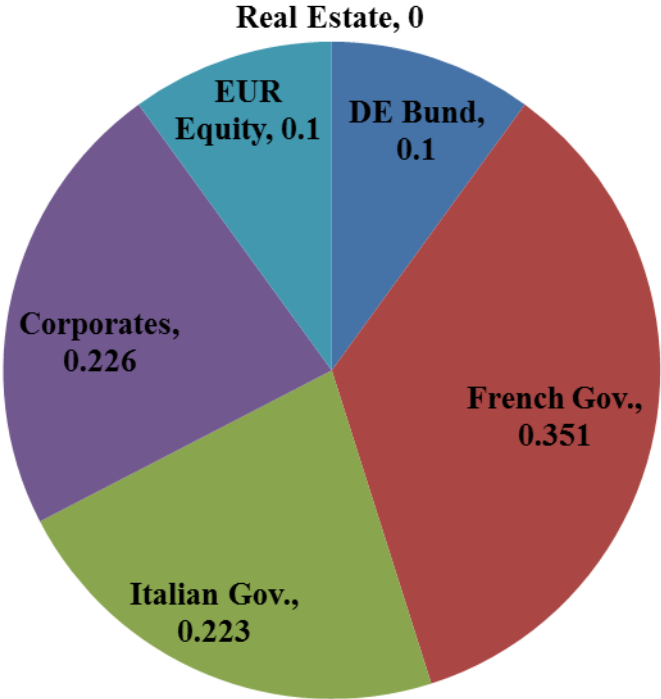
The PVDE Efficient Frontier and Solvency Ratio

- ◆ How does target solvency ratio effect the efficient allocation

Target Solvency Ratio = 100%



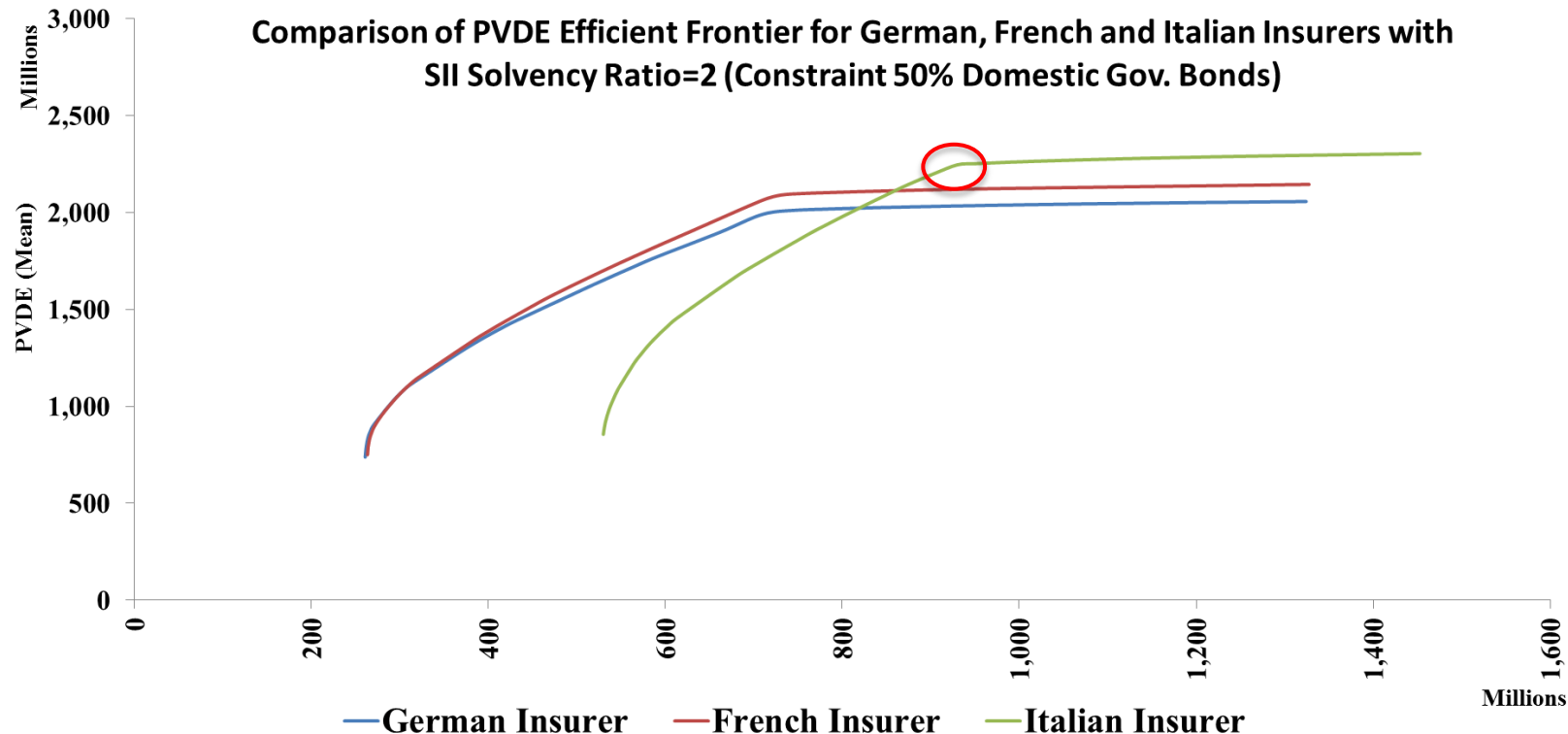
Target Solvency Ratio = 300%



Risk Level (PVDE STDEV)=600,000,000

Source: Conning Analysis

Eurozone Insurer Example



Source: Conning Analysis

- ◆ Slightly more realistic example
 - ◆ German, Italian and French Insurer each with a constraint to invest 50% in domestic bonds
- ◆ How does SII effect the ability of insurers across the Eurozone to generate shareholder value?
- ◆ The market risk (spread and credit) dominates the SCR advantage of Italian insurers at low and medium risk
 - ◆ There is a sweet spot for higher risk strategies where DE and FR insurers are constrained by lower yields
 - ◆ Highlights the need for the volatility and matching adjustments

Conclusions

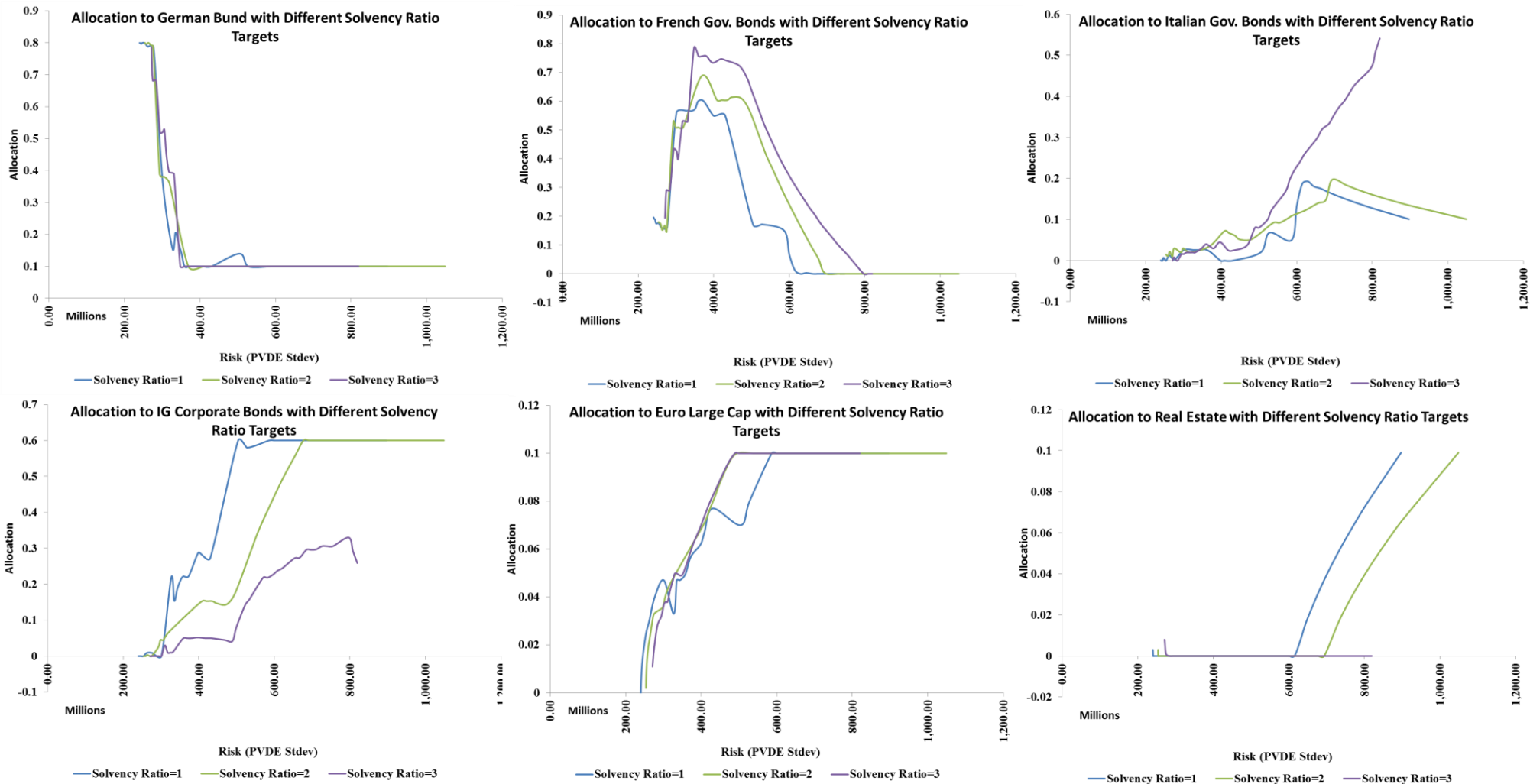
The ability to generate shareholder value in the Solvency II world depends on many factors

- *risk tolerance,*
- *desired level of capitalisation, and*
- *in which member state the insurer is domiciled*

To capitalise on this, we need to

- *adequately model the market and credit risk,*
- *have an appropriate risk reward measure such as PVDE, and*
- *have efficient optimization tools to make these sorts of studies and more complex ones possible*

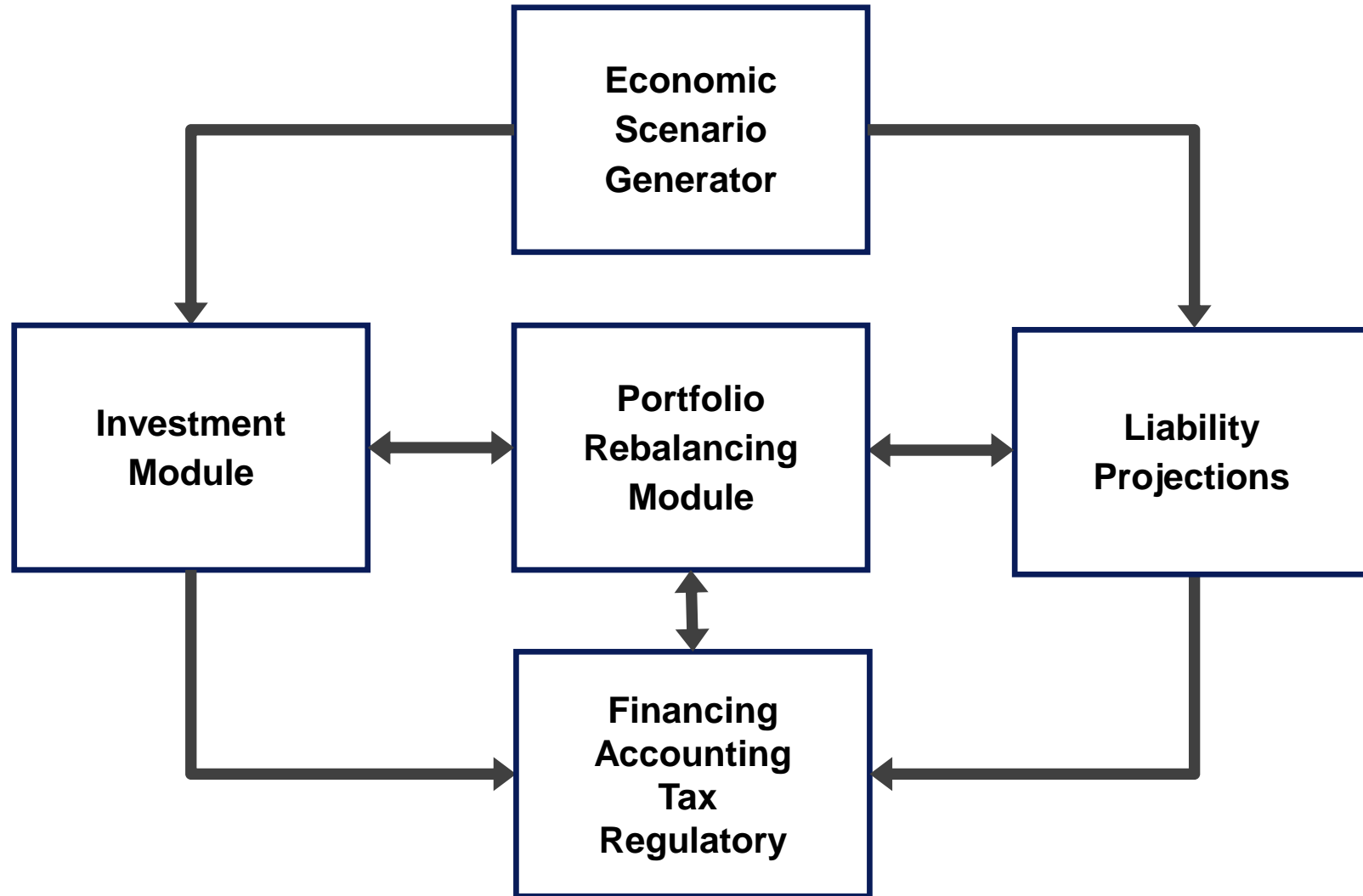
The PVDE Efficient Frontier and Solvency Ratio



Source: Conning Analysis

SET-UP CONSIDERATIONS

Modeling Platform for Efficient Frontier Analysis



Objective Function — Reward and Risk Measures

Common Reward Measures

- ◆ Annual Investment Return
- ◆ Income
 - Investment
 - Operating
- ◆ Surplus
 - Regulatory
 - Shareholders' Equity
 - Economic
- ◆ Enterprise Value

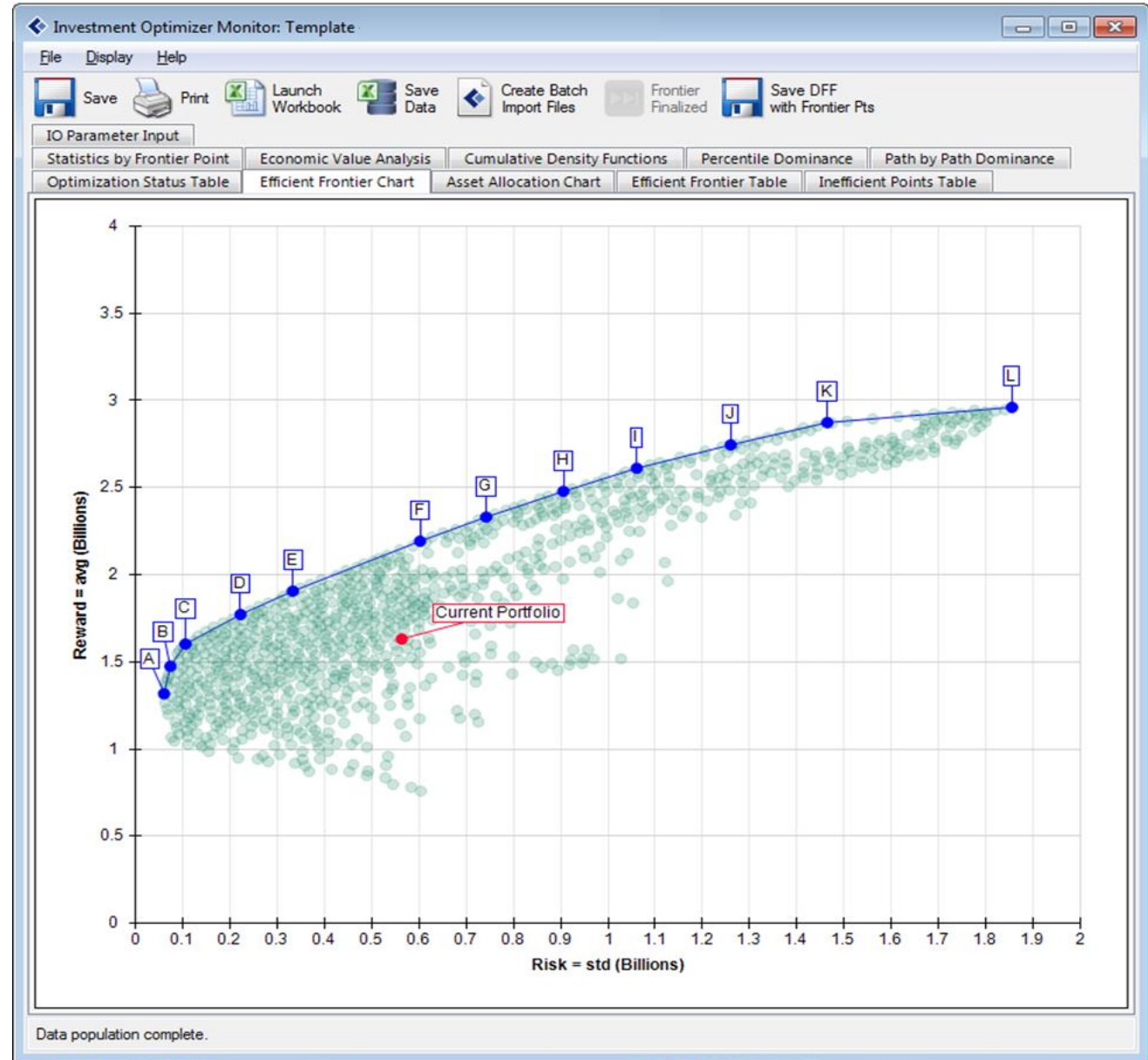
Common Risk Measures

- ◆ Deviation from Expectation
 - How much may my results differ from my expectation?
 - Uses: Budgeting and Strategic Planning
 - Risk Metric: Standard Deviation
- ◆ Probability of Ruin
 - How likely is it that I will be able to stay in business over a given time period?
 - Uses: Required Capital
 - Risk Metric: Value at Risk
- ◆ Expected Policyholder Deficit
 - In the event of insolvency, how bad can the insolvency be?
 - Uses: Capital Allocation, Bailouts and Recoveries
 - Risk Metric: Conditional Value at Risk

Efficient Frontier Optimization

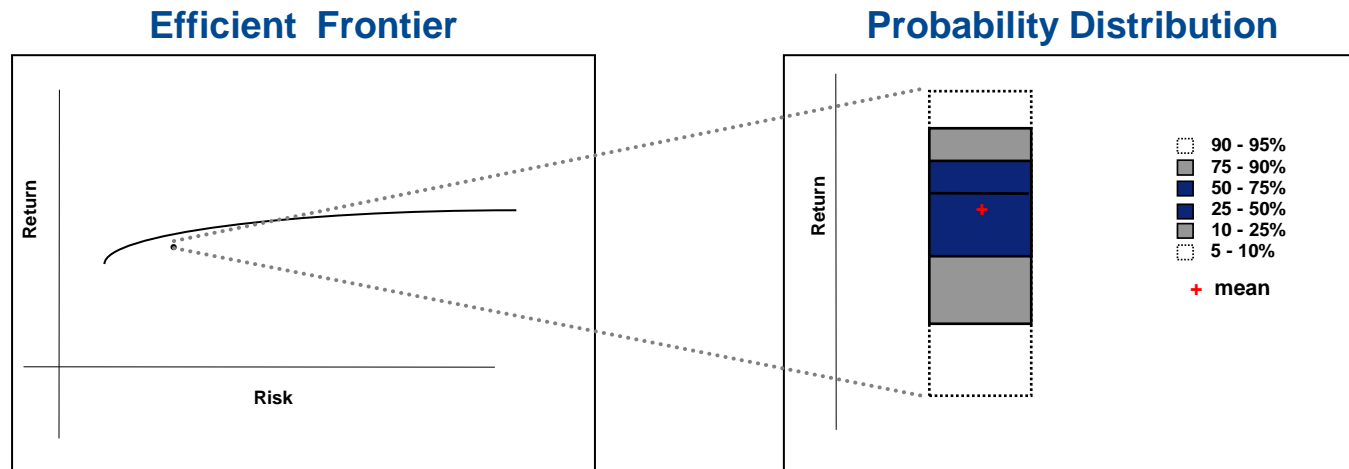
Integrated ALM

- ◆ Identify investment strategy to meet specific risk/reward profile
- ◆ Maximize economic value — not just investment returns — for various levels of risk
- ◆ Provides a platform for aggregating enterprise risks



Prepared by Conning, Inc. Source: ADVISE® model based on hypothetical company data

Explode Results to Full Range of Outcomes

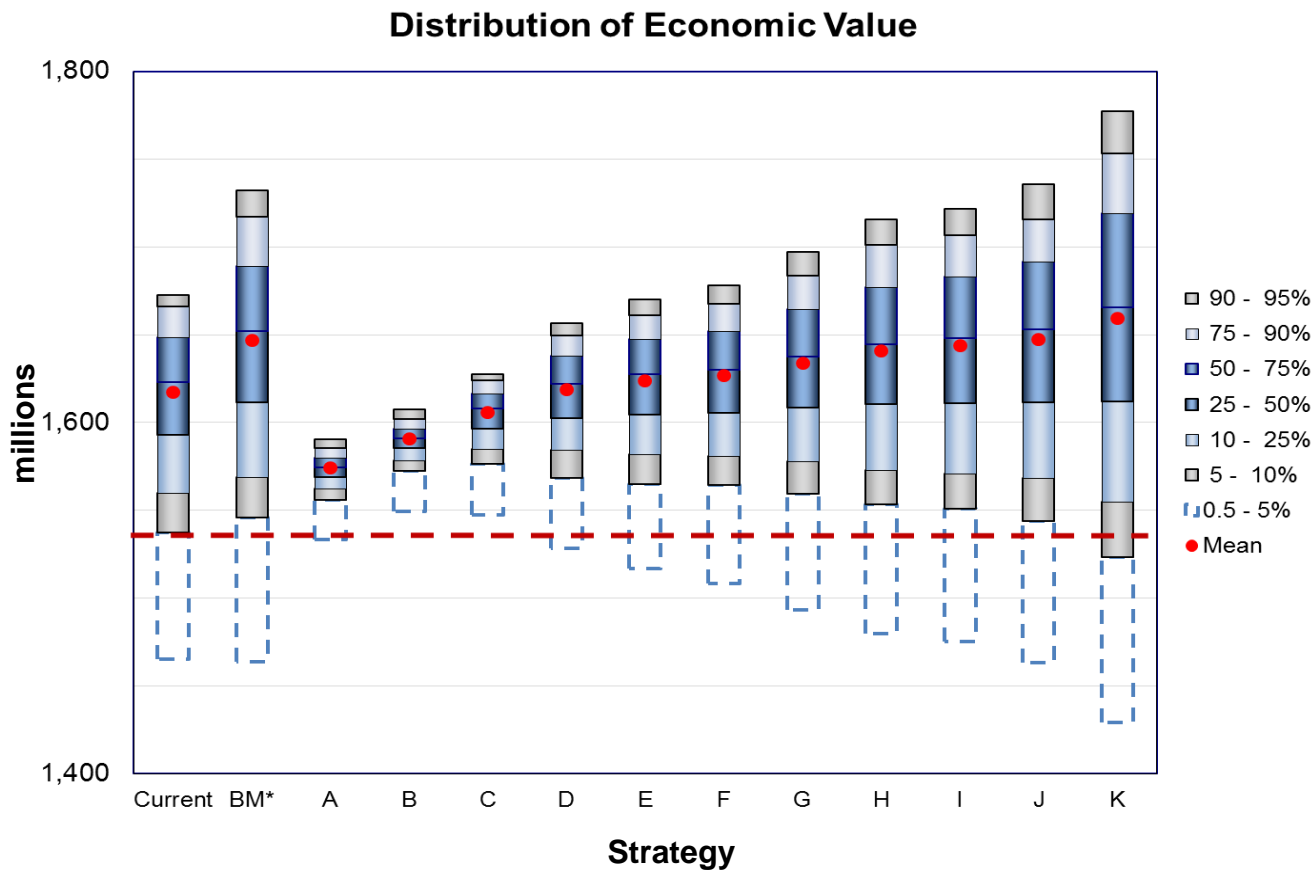


- ◆ Each point on the efficient frontier, defined by a single risk and a single reward measure, is based on the results of 1,000s of scenarios
- ◆ We usually want the investment strategy that on average gives the "best" reward for a given level of risk
- ◆ However, we also want to know the downside risk - how bad could results be?
- ◆ We evaluate this risk by looking at the range of potential results; for example, how bad is the 5% probability level (1 year in twenty), and can we accept that much risk?

Distributions of Results along the Economic Efficient Frontier

Observations

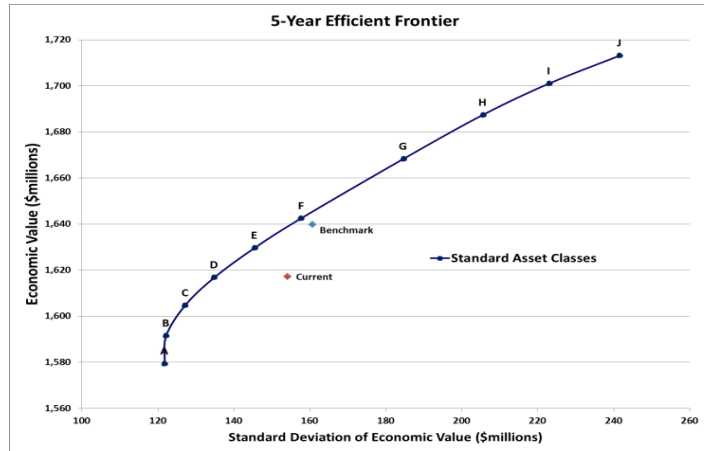
- ◆ Benchmark economic value is improved over the Current allocation at nearly every percentile
- ◆ Extreme tail events are similar between the Benchmark and Current allocations
- ◆ Tail risk exceeds the Current allocation in the longest duration and riskiest portfolios J and K



*Benchmark Strategy

Prepared by Conning, Inc. Source: ADVISE® model based on hypothetical company data.

Economic Value (EV) Asset Allocation



	Current	Benchmark	A	B	C	D	E	F	G	H	I	J
Cash and Gov't	5%	4%	43%	16%	8%	6%	1%	-	-	-	-	-
Corporate	65%	49%	21%	43%	44%	35%	48%	50%	44%	44%	45%	50%
Structured	16%	19%	36%	40%	32%	28%	19%	17%	21%	19%	17%	16%
Property/Private	11%	21%	-	1%	15%	29%	30%	30%	30%	30%	30%	26%
High Yield	3%	3%	-	-	-	1%	1%	2%	2%	3%	3%	3%
Equity	-	1%	-	-	-	-	-	-	-	1%	2%	2%
Alternative Assets	-	3%	-	-	1%	1%	1%	1%	3%	3%	3%	3%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Overall Duration	7.1	8.1	6.7	6.8	6.6	6.8	7.4	7.7	8.5	9.7	11.0	12.2
Economic Value (£MM)	1,617	1,640	1,579	1,591	1,607	1,618	1,632	1,642	1,669	1,689	1,703	1,715
Risk (£MM)	154	161	122	123	126	138	149	159	187	209	224	246

◆ Credit Risk

◆ Alternative Assets

◆ Diversification

◆ Illiquidity Exposure

◆ Prepayment Risk

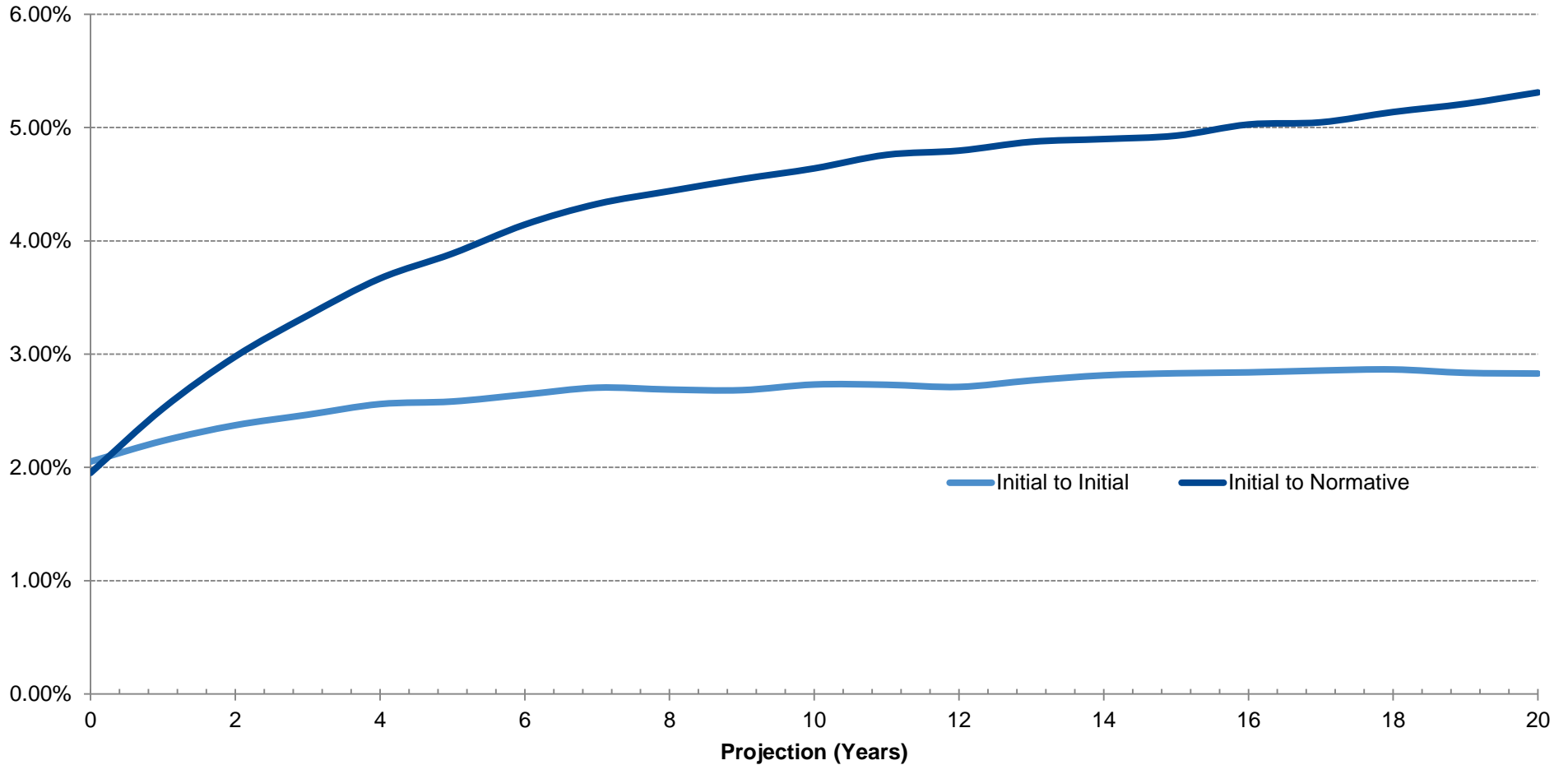
◆ Duration Targeting

Prepared by Conning, Inc. Source: ADVISE® model based on hypothetical company data

ESG CALIBRATION CONSIDERATIONS

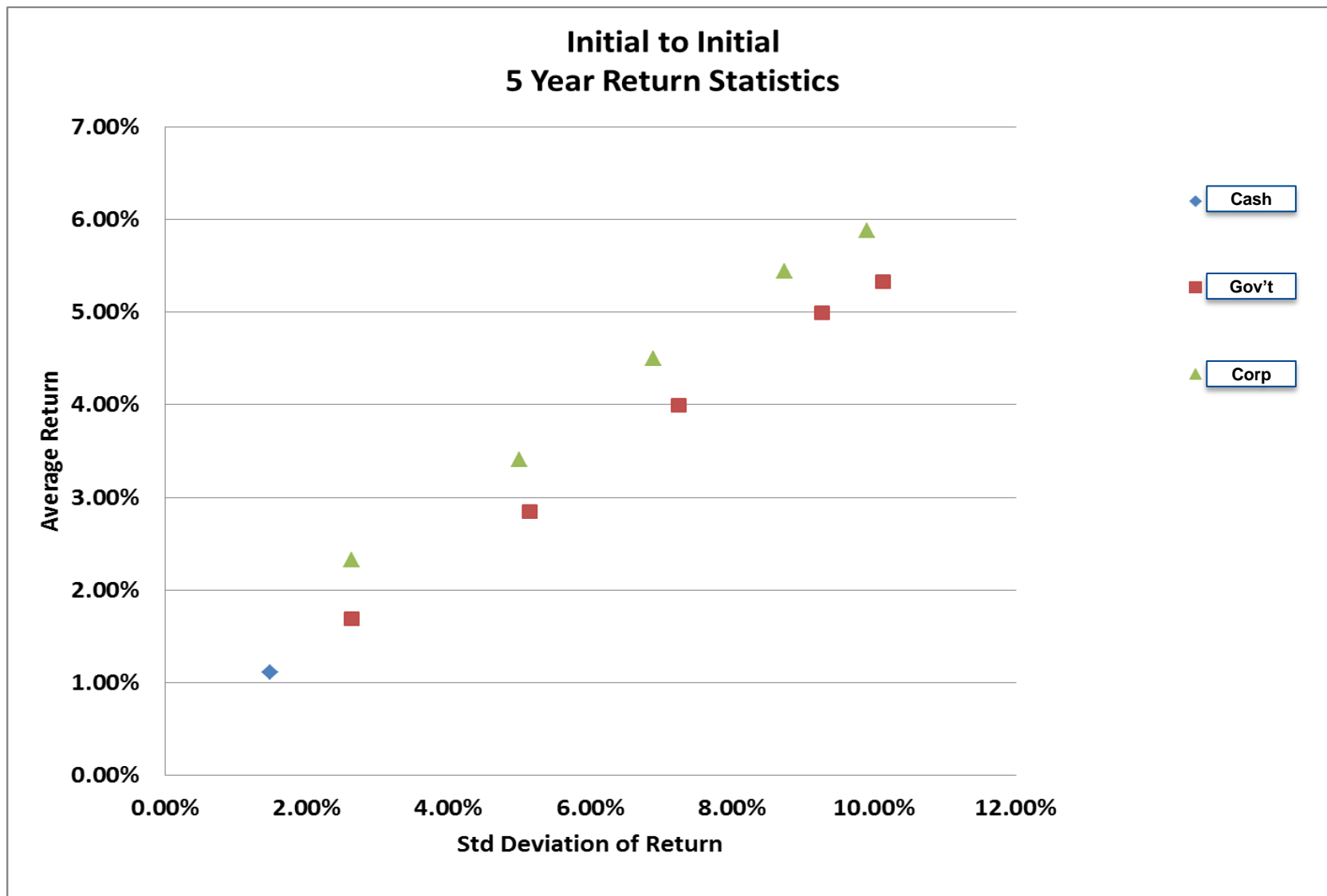
Initial-to-Initial vs. Initial-to-Normative

Average of 10-Yr Rates over 1,000 Scenarios



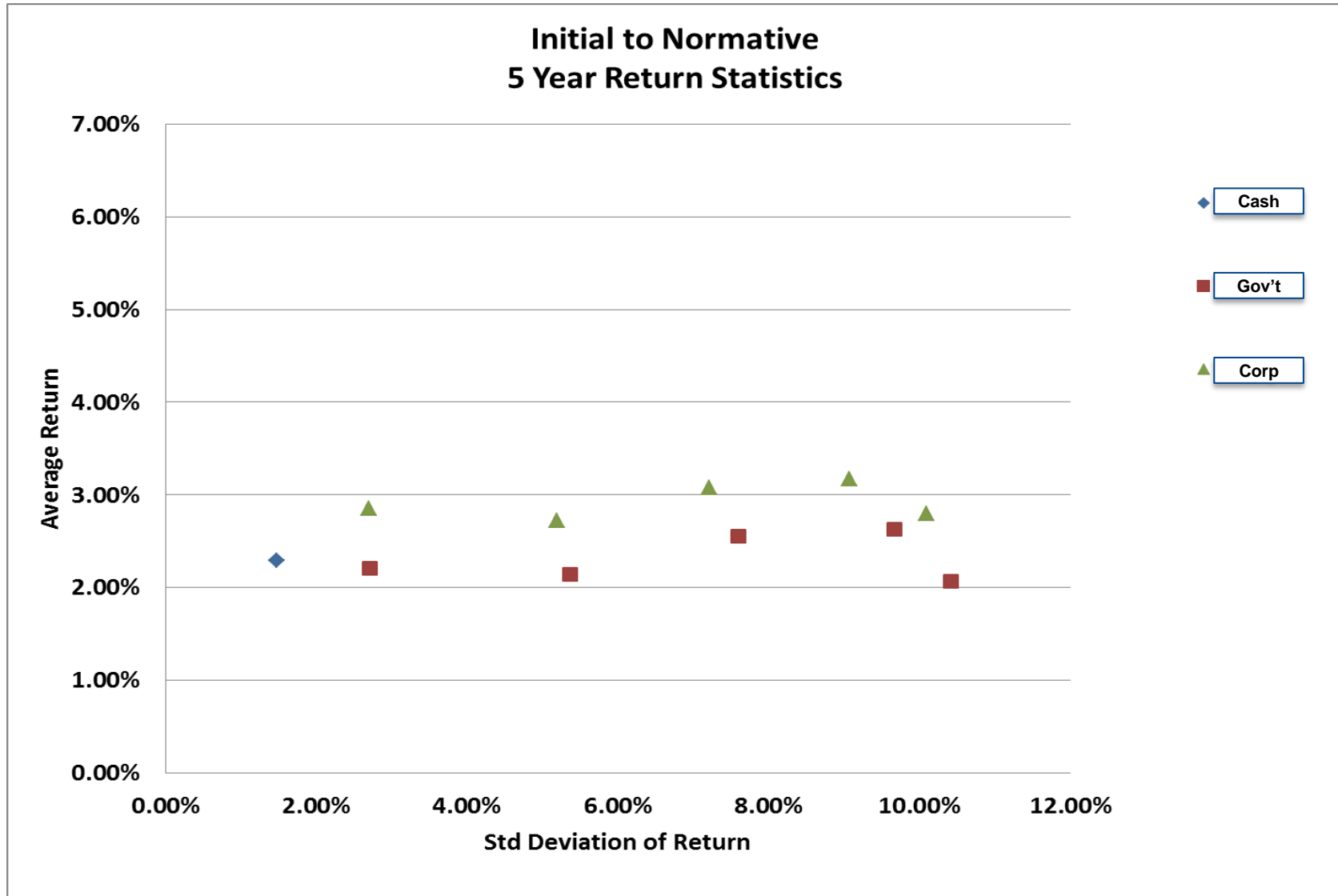
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Example — Asset Model Calibration Parameters



Prepared by Conning, Inc. Source: GEMS® Economic Scenario Generator scenarios.

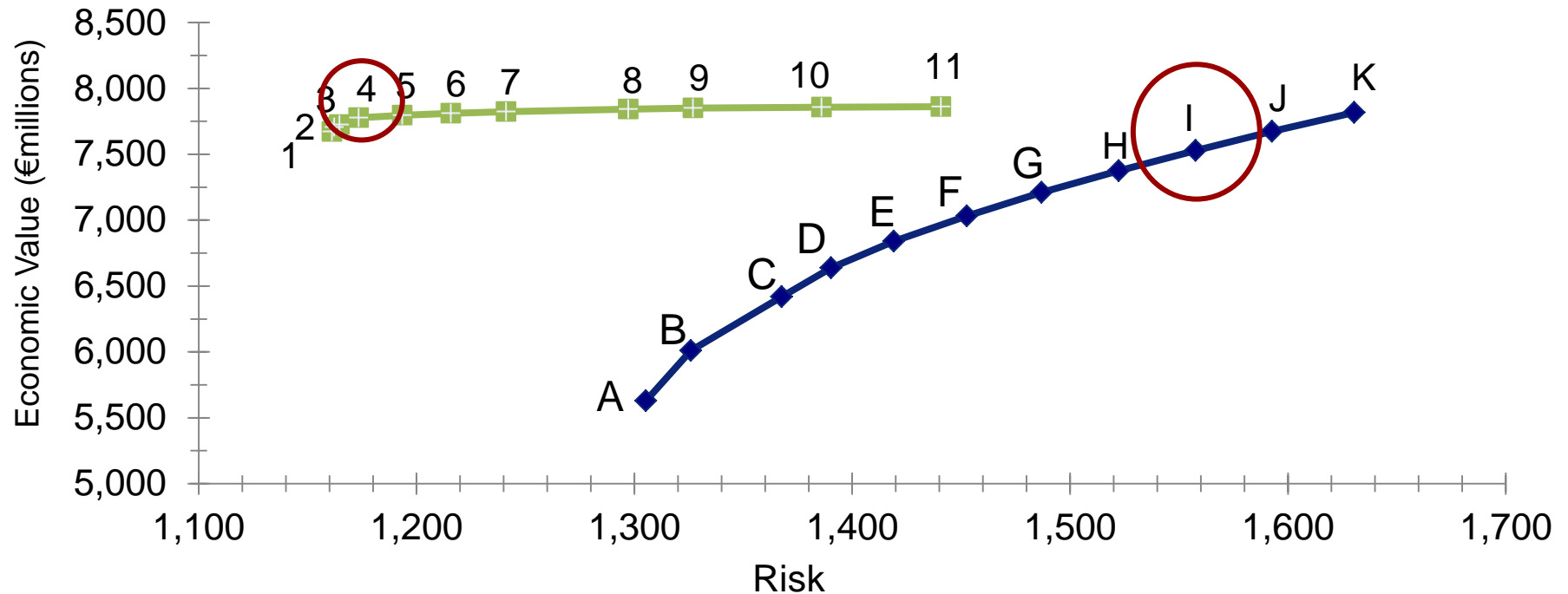
Example — Asset Model Calibration Parameters



Prepared by Conning, Inc. Source: GEMS® Economic Scenario Generator scenarios.

The Question — to Extend or Not Extend?

Life Insurance Efficient Frontier Example



Initial to Initial

Asset Allocation:	A	B	C	D	E	F	G	H	I	J	K
Overall Duration	3.6	4.5	5.9	6.5	7.1	7.7	8.3	8.9	9.5	10.1	10.7

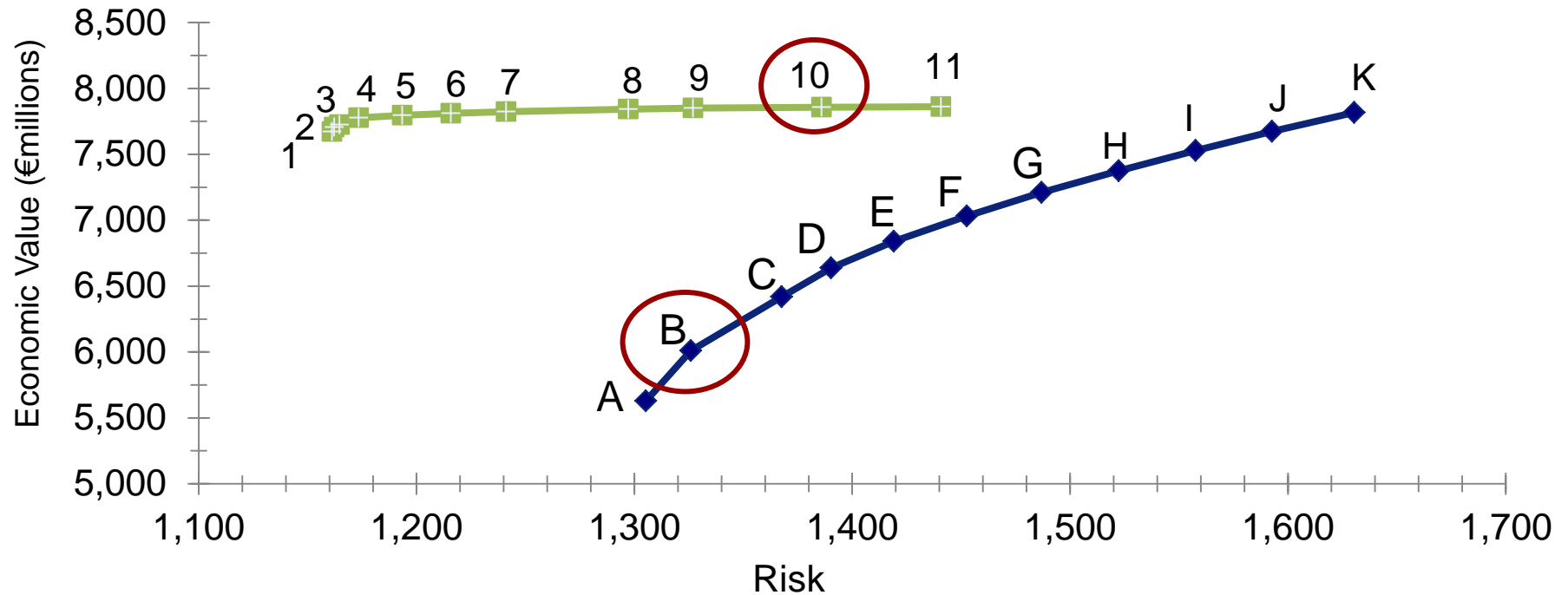
Initial to Normative

Asset Allocation	1	2	3	4	5	6	7	8	9	10	11
Overall Duration	2.7	3.3	3.6	4.7	5.3	5.9	6.5	7.7	8.3	9.5	10.7

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The Question — to Extend or Not Extend?

Life Insurance Efficient Frontier Example



Initial to Initial

Asset Allocation:	A	B	C	D	E	F	G	H	I	J	K
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