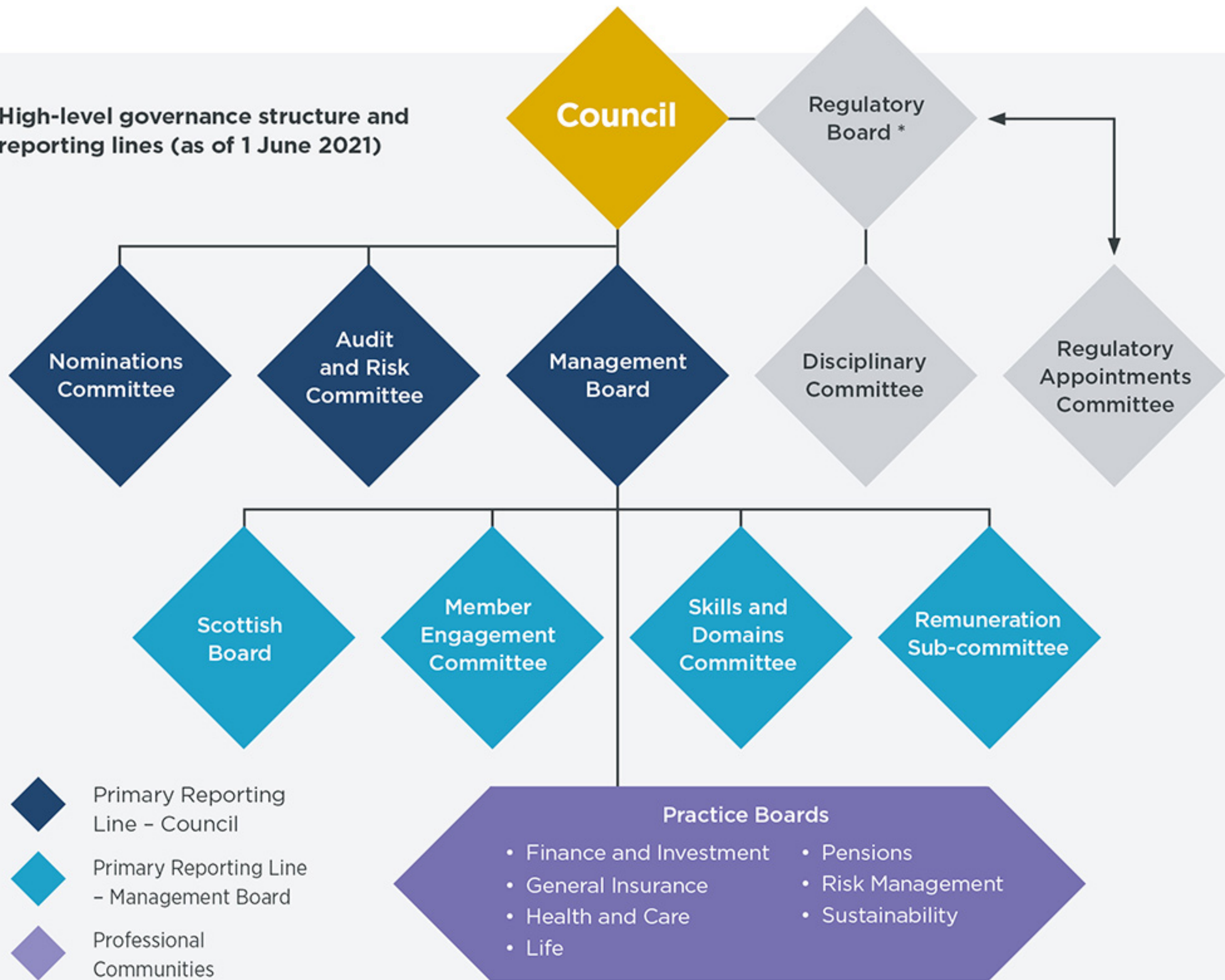


High-level governance structure and reporting lines (as of 1 June 2021)



* The Regulatory Board will operate independently of Council, demonstrating the IFoA's commitment to progressive regulation. An important formal link with Council will be maintained with a Council member sitting on the Regulatory Board.