

The Actuarial Profession making financial sense of the full

Next Steps

3

Purpose

- This working group is charged with writing an Institute sessional paper on "Actuarial Aspects Of Internal Models For Solvency II" to be presented at an Institute meeting in Feb 2009.
- The paper deals with life and GI, and has members representing both areas of practice.
- In this workshop we discuss some of our thinking and are looking for you thoughts. We will focus on GI.
- We want this to be very interactive—So speak up and feel free to interrupt!!

The Actuarial Profession making français sense of the fu

EU Directive

- Role of Internal Models
 - Pillar 1 Capital
 - Pillar 2 ORSA (Own Risk Solvency Assessment)
- Specifications in the Directive
 - Use, statistical quality, calibration, validation, documentation, data, subject to regulator approval...

5

- Supervisory Roles
 - CEIOPS, National supervisors

The Actumating for

Sources of Internal Model Advice

- Actuaries
 - IAA, Group Consultatif, national actuarial organisations...
- Insurance Supervisors
 - IAIS, CEIOPS, FSA (Solvency II paper to be issued shortly), other national supervisors...
- Industry
 - CFO and CRO Forums...
- Others

■ Consultants, companies, individuals, working parties, ... (See Appendix E for sample web links)

6

The Actuarial Profession

2

| - | |
|-------------|--|
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |

Focus of this Working Party

- Implications for actuaries preparing internal models for application to companies supervised in the UK
 - UK business
 - Other business
- What is needed? What is available? What research is underway? What are the barriers to best possible practices?

The Actuarial Profession

Modelling Areas with Actuarial Aspects

- Balance Sheet -- Initial and forecast
- Assessment of each risk and interrelationships among risks
- Model Structure
- "Use test"
- Testing and meeting specifications of the directive
- Other
- See Appendix A for the "Long List"

8 The Actuarial Profession

"SWOB" Analysis

| Strengths: | Weaknesses: | |
|--|--|--|
| Models 'R' US As actuaries As part of UK Supervision | *See Appendix B for a long list, but 'nothing is perfect', so how good is 'good enough'? | |
| Open Issues: | Business Issues: | |
| Required quality | One year time horizon? | |
| IM or SCR for Technical Provisions | Does 'auto pilot' work? | |
| (Appendix C) | Models for IM or 'just' ORSA | |
| •??? | (Appendix D) | |
| | ??? | |

The Actuarial Profession making financial sense of the future

One Year Time Horizon

- Risk after end of Year One included in risk margin. Slow-to-emerge risk (eg longevity, asbestos) may need little or no capital.
- Is this sufficient using Standard Formula capital and 6% cost?
- Are run off costs properly allowed for?
- Is the lack of insurance cycle a flaw (eg SCR) becomes volatile)?

Codependency/Correlation

- Industry studies suggest benefit of between 25-50% benefit for diversification relative to mono-line firms.
- Flipside, accumulation of risks also significant addition to capital.
- How do you get comfort around the correlation approach and results?
- How should the regulator validate the approach and results?

11

Data for internal models

- Has to be "complete, accurate and appropriate" is this achievable? How would you measure it?
- Can be external or internal where should it come

12

How much scope for judgement?

| The Actuarial Profession | | | | |
|--------------------------|-----------|-----------|--------|--|
| | The Actua | rial Prof | ession | |

Extreme Events

- Poorly represented in observed data, but
- Critical for estimation of tail of the risk distribution for capital and risk margins
- Possible sources: data, models, judgement, (other?)
- How is best source determined and validated
- Suggestion: Organised collection of expert opinions?

13

The Actuarial Profession

Next Steps

- This working party continues to develop its paper
- Your comments continue to be welcomed

14

The Actuarial Profession making financial sense of the full

Appendix A - The Issues

- Balance Sheet assets, technical provisions and capital;
- Risks UW, cats, reserving, future business, risks not in SCR, pricing cycles, market risk, credit risk, group risk, guarantees and options;
- Structure of model —time horizon, stochastic/deterministic, stress & scenario testing, granularity, correlations, diversification & fungibility, management actions, parameter uncertainty, probability distributions, data quality, cash flow, use of assumptions, identifying limitations, applying the required experience, identifying resources;
- USE use test, link to ORSA, IFRS and other reporting, ALM, reinsurance, pricing, ERM, capital
 allocation, P&L attribution;
- Testing back testing, statistical quality, validation standards, calibration standard, documentation, external review;
- Other-control cycle, risk metrics, shortcomings, partial models, group models, valuation, alternative calibration, skills and experience, definition of exposure, application to run-off companies.

15

The Actuarial Profession

Appendix B- Needs Improvement - Weakest Proper analysis of one-year time horizon Correlations, especially tail correlations Inflation, pricing, reserve development, market fluctuations, the economy Treatment of extreme events Probability weighted best estimate; Risk distributions Latent exposures Specifications within Directive — Data, Calibration, Validation, Use, Statistical quality, Documentation, and Standards approval Reserve uncertainty — beyond bootstrapping

- Reserve uncertainty beyond bootstrapping
- Quality of reserving
 Run times or approximations (especially life and GI if increasing granularity)
 Risk distributions for new business (wider than renewals? But how much?)
 Group diversification Analysis of fungibility

- Use test- Given complexity that might be required, will be really be 'used'

Appendix C - Open Issues

- Approval "bar"--How 'good' is 'good enough' for IM approval
- Risk margins Are risk margins based on SCR or IM?
- Role of judgment in the model—selection of parameters, adjustments to the final results, other?
- Treatment of pricing cycle—future business, risk distribution of reserve development, expected reserve development
- Other?

17

Appendix D - Business Issues

- One year time horizon is quite different from 'to ultimate' analysis - does that effect business strategy or just the model?
- Can Internal model really operate on 'auto pilot'?
- Models for IM or 'just' ORSA?

18

The Actuarial Profession making financial sense of the A-

Appendix E — Sample Links • Recent IAIS draft guidance (2008) can be found at the IAA website: http://www.actuaries.org/CTTESS.SOLV/Agendas/Quebec_EN.pdf • IAA Solvency Guidance (2004) http://www.actuaries.org/LIBRARY/Papers/Global Framework Insurer Solvency _Assessment-members.pdf • CRO Forum Benchmarking Study of Internal Models (2005) http://www.croforum.org/publications.ecp