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All That Glistens Is Not Gold Multi-Managers: What Are They?	
■Appointed Investment Manager ■They select fund managers, not stocks ■They hire and fire unilaterally	
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Multi-Managers: Why Should They Exist ?	
■They make money! ■Economies of scale (wholesaling) ■Specialisation	

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Multi-Managers: Have They Delivered ? "Year ending 31st March Balanced Funds 2005 2004 2003 2002 2001 2000 1999 1998 1997 1996	
Year ending 31st March Balanced Funds 2005 2004 2003 2002 2001 2000 1999 1998 1997 1996 % % % % % % % % % % % % % %	
Northern Trust 10.4 22.6 -20.0 -3.1 -10.0 15.4 7.2 26.5 12.5 25.8 Rel to Median -0.7 -2.5 3.7 -0.7 -0.1 0.7 -0.1 1.2 1.3 3.1	
Russell 11.1 24.9 -22.8 -1.0 -13.0 Ret. to Median 0.0 -0.2 0.9 1.4 -3.1	
Skandia 10.3 24.2 -23.7 -1.4 -12.0 27.0 8.8 26.0 13.9 22.1 Ret to Median -0.8 -0.9 0.0 1.0 -2.1 12.3 1.5 0.7 2.7 -0.6	
St James's Place 9.0 17.9 -21.9 -3.5 -7.6 14.4 3.0 21.9 9.0 23.4 Ret to Median -2.1 -7.2 1.8 -1.1 2.3 -0.3 -4.3 -3.4 -2.2 0.7	
Median Return 11.1 25.1 -23.7 -2.4 -9.9 14.7 7.3 25.3 11.2 22.7 Source CAPS Posited Propose Facil Unices	
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Multi-Managers: Esoteric Investment ?	
Smaller companies	
Emerging markets	
■Hedge funds	
Private equity	
The Advantal Profession making financial series of the future	
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The End	
The End	
The End Discussion	