

GIRO conference and exhibition 2010 Paul Figg

UK Motor Insurance Cycle

Understanding the cause of market price changes

12-15 October 2010

Introduction Purpose of workshop

- In this workshop we will look at the causes of pricing changes occurring in the UK Comprehensive Private Motor market.
- We will look at how market prices have moved since 1981 and examine whether these movements can be explained by:
 - Changes in the claims loss cost
 - Reserve redundancies / deficiencies
 - Investment return
 - Expenses & reinsurance costs
- The workshop will conclude by asking the question: is it possible to forecast future pricing movements?

Introduction Workshop structure

- Opening comments
- Source data
- Market price changes occurring since 1981
- What factors affect the insurance cycle?
- Is it possible to predict future movements?
- Comments / Q&A

Opening Comments Why the insurance cycle matters

The presenter's background is P&C treaty underwriting. The following comments reflect this experience.

Observations:

- The UK motor market has recently reached breaking point and prices have begun to rise.
- Some surprise has been expressed at recent events, with varying, and sometimes contradictory, explanations given as to the cause.
- But viewed in a historical context this is not surprising. It is consistent with a history of sudden insurance cycle movements.
- Other casualty lines are likely to follow motor's recent experience. In common with Motor, casualty lines have seen both large prior year reserve releases and sideways rate movements in recent years.

Opening Comments Market theory

- Insurance is generally a compulsory purchase with price having very little impact on demand.
- Most insurance products can be viewed as a commodity.
- Insurance industry is very competitive with very few participants having any ability to influence market prices.
- Pricing of individual risks is an inexact science. There is a delay between writing a book of business and knowing the actual underwriting results.
- Reserving errors are significant and appear to be biased (or anchored) towards previous financial years' performance. Leading to over-reserving during market hardening and under-reserving during the soft market.
- The insurance pricing cycle is perhaps an inevitable consequence of the above.

Opening Comments Market perspective

- An individual insurance company's underwriting results are highly correlated with their peers. Consequently it makes sense to look at results from a market perspective (ie market aggregated result) – because this:
 - Reduces random variation errors in loss experience
 - Avoids distortions caused by changes in underwriting focus or distribution method employed by individual companies.
 - Enables us to talk about "the market" without worry of identifying any individual companies.

To illustrate the value of looking at things from a market perspective the following slides detail results of the US Commercial Auto Liability market. The idea being: was the reserving crisis of the previous soft market identifiable?

Opening Comments

Market perspective example: US Commercial Auto Liability (1 of 3)

| | held by th | he Indust | ry | | | | | as held b | y the inc | dustry | |
|---------|------------|-----------|-------|-------|-------|---------|---|-----------|-----------|--------|-----|
| E. Prem | Acc Yr | 1 | 2 | 3 | 4 | 5 | | 1 | 2 | 3 | 4 |
| \$6.6 | 1997 | \$5.0 | \$5.2 | \$5.4 | \$5.4 | \$5.5 | | 75% | 78% | 81% | 81% |
| \$6.9 | 1998 | \$5.3 | \$5.6 | \$5.9 | \$6.0 | \$6.1 | | 77% | 81% | 86% | 87% |
| \$7.1 | 1999 | \$5.6 | \$6.1 | \$6.4 | \$6.6 | \$6.6 | | 79% | 85% | 90% | 93% |
| \$7.7 | 2000 | \$6.1 | \$6.6 | \$6.9 | \$7.0 | \$7.1 | | 78% | 85% | 89% | 91% |
| \$8.6 | 2001 | \$6.4 | \$6.6 | \$6.8 | \$7.0 | \$7.0 | 7 | 75% | 77% | 80% | 81% |
| \$10.0 | 2002 | \$6.7 | \$6.7 | \$6.9 | \$6.9 | \$6.9 / | | 67% | 67% | 69% | 69% |
| \$11.2 | 2003 | \$7.2 | \$7.1 | \$7.1 | \$7.0 | \$7.0/ | | 64% | 63% | 63% | 62% |
| \$12.0 | 2004 | \$7.4 | \$7.2 | \$7.2 | \$7.2 | / | | 61% | 60% | 60% | 60% |
| \$12.0 | 2005 | \$7.5 | \$7.4 | \$7.4 | | | | 63% | 62% | 62% | |
| \$12.0 | 2006 | \$7.5 | \$7.5 | | | / | | 62% | 63% | | |
| \$12.1 | 2007 | \$7.5 | | | | / | | 63% | | | |
| | | | | | | / | | | | | |

Industry reserves were significantly deficient

Acc Yr Ultimate Losses (Includes IBNR) as

Ultimate Loss Ratio (Includes IBNR)

| 1 | 2 | 3 | 4 | 5 |
|-----|-----|-----|-----|-----|
| 75% | 78% | 81% | 81% | 82% |
| 77% | 81% | 86% | 87% | 88% |
| 79% | 85% | 90% | 93% | 93% |
| 78% | 85% | 89% | 91% | 92% |
| 75% | 77% | 80% | 81% | 81% |
| 67% | 67% | 69% | 69% | 69% |
| 64% | 63% | 63% | 62% | 62% |
| 61% | 60% | 60% | 60% | |
| 63% | 62% | 62% | | |
| 62% | 63% | | | |
| 63% | | | | |

Note:

All dollar amounts are: \$ billion's Results are: Gross of Reinsurance

Opening Comments

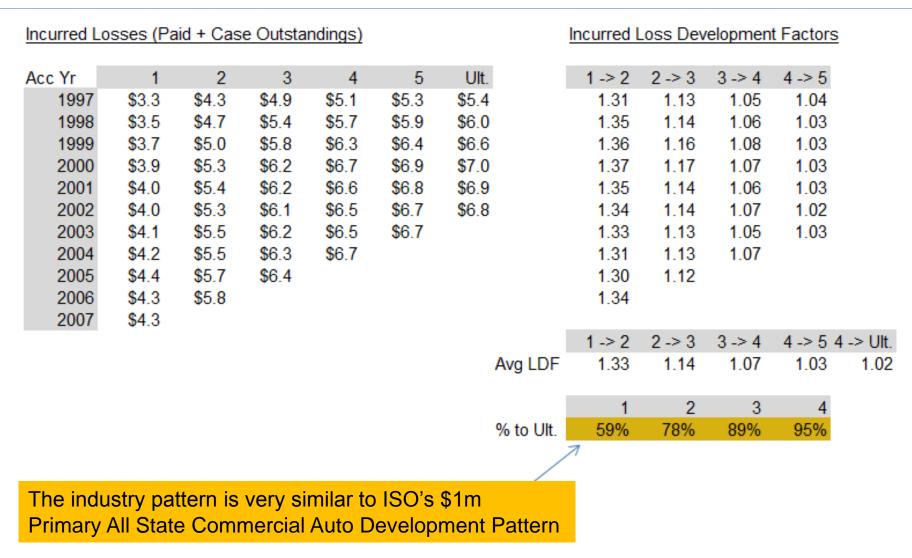
Market perspective example: US Commercial Auto Liability (2 of 3)

| | Reported by the ndustry (iro 2000 FY | Actual Reserve Deterioration (occurring in 2001 and later) |
|------------------------------------|---|--|
| 1997 Acc Yr reserve deterioration | \$0.0 bn | \$0.1 bn |
| 1998 Acc Yr reserve deterioration | \$0.3 bn | \$0.1 bn |
| 1999 Acc Yr reserve deterioration | \$0.5 bn | \$0.5 bn |
| 2000 Acc Year | \$6.1 bn | \$1.0 bn |
| Claim cost for 2000 Financial Year | \$6.9 bn | \$1.7 bn |
| 2000 Financial Year Earned Premium | \$7.7bn | |
| 2000 Financial Year Loss Ratio | 89% | 22% |

- To put these numbers into context: industry expenses for this class of business are around 30%.
- The next slide shows that industry incurred loss development is stable and even a cursory analysis would have revealed an industry reserving problem.
- By my reckoning \$1.0bn of the eventual \$1.7bn shortfall was foreseeable at the time.

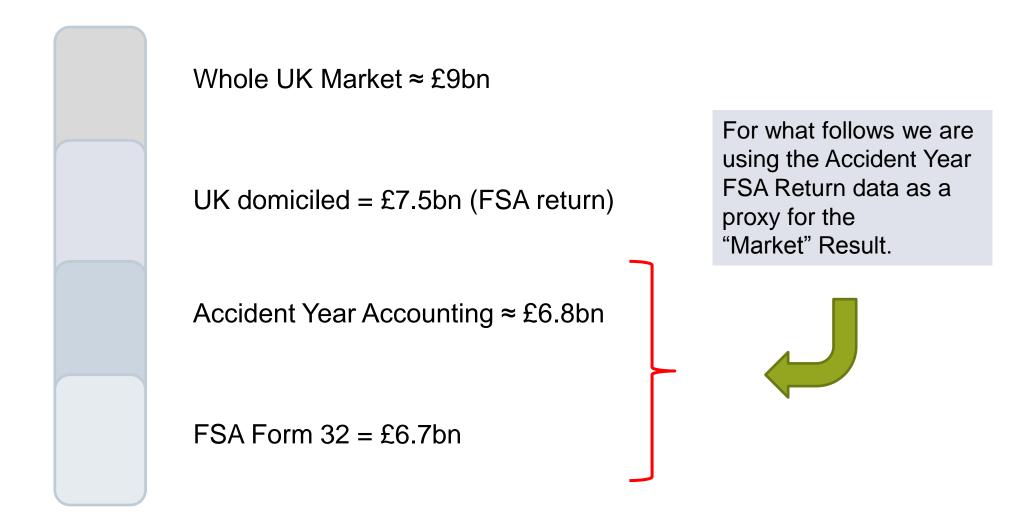
Opening Comments

Market perspective example: US Commercial Auto Liability (3 of 3)



Source Data

2008 Premium breakdown of UK Comprehensive Private Motor Market



Source Data UK FSA Returns

- The underlying data used in this workshop is from the Best's Statement File

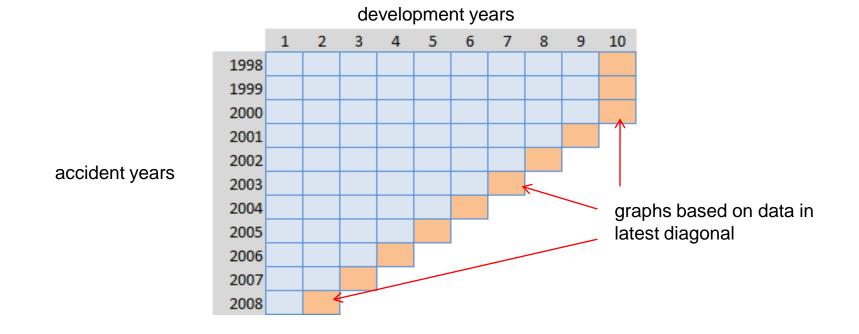
 UK product (A.M. Best Europe Information Services Ltd.)
- This data has been heavily processed in order to derive a "market" result.
- The "market" result is not a simple aggregation of the all the data and is best viewed as a derivative of the original data owing to the need to avoid distortions caused by:
 - Mergers and acquisitions
 - Typos made by insurance companies when submitting their returns.
 - Firms leaving the UK (tax reasons?)
- The A.M. Best product is well suited for such a study because:
 - Insurance company returns date all the way back to 1981.
 - The data is stored exactly how the original returns were submitted. This permits interpretation of how the old Forms 31, 32 and 33 translate to Form 32 of the 1996, and subsequent 2005, return formats.

Source Data Definition / Terms and conditions

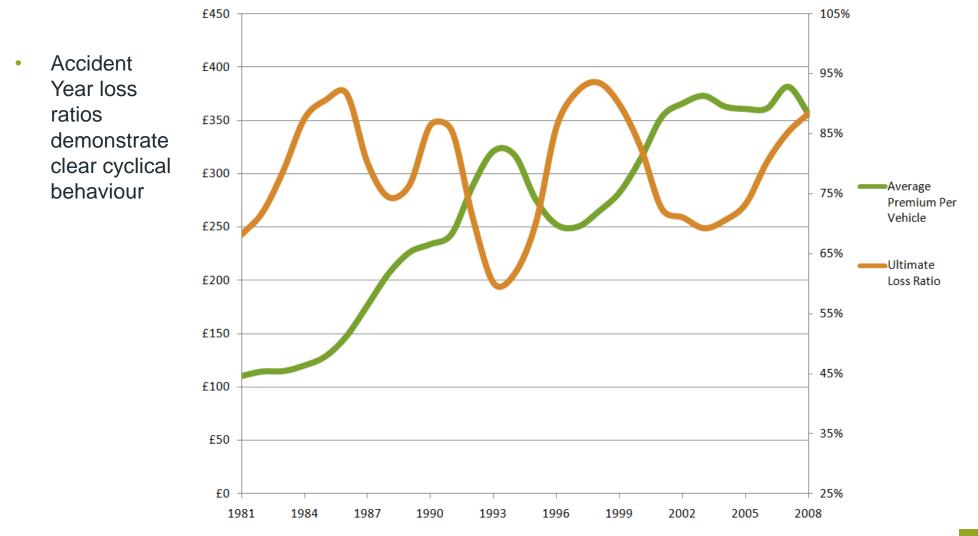
- The loss numbers appearing later in these slides are net of deductibles. It is assumed that deductibles gradually drift upwards over time and adequately maintain the relative amount of 1st party indemnification offered.
- Insurers have flexibility to add cover not mandated by the Road Traffic Act it is the belief of the presenter that changes in original prices are the primary influence on loss ratios. Other terms and conditions are a second order consideration (opinions welcome).

Market price changes occurring since 1981 FSA Form 32

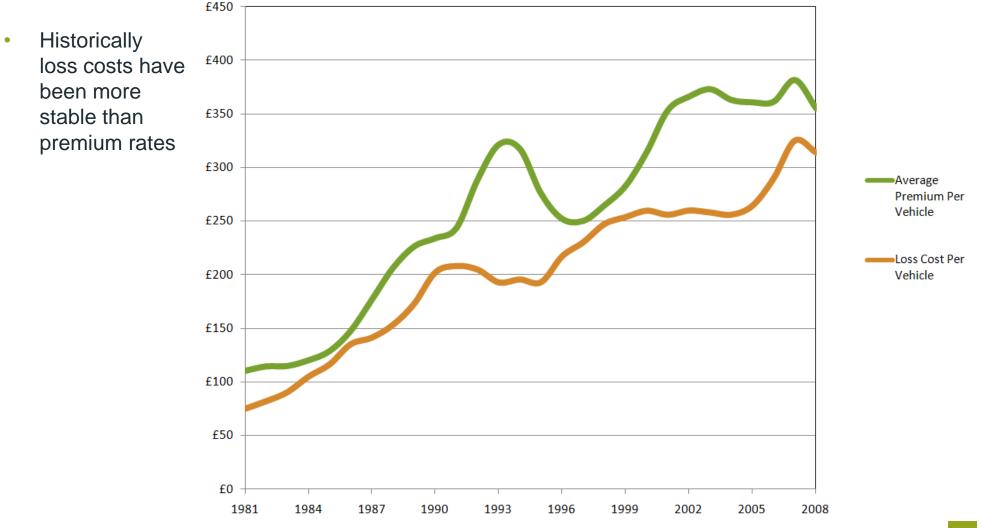
- Form 32 is the source data for the following slides.
- Premium and loss data is gross of reinsurance.
- Graphs are shown by accident year. The Ultimate Incurred Loss is the booked ultimate figure held by the industry as at 2009 year end eg:



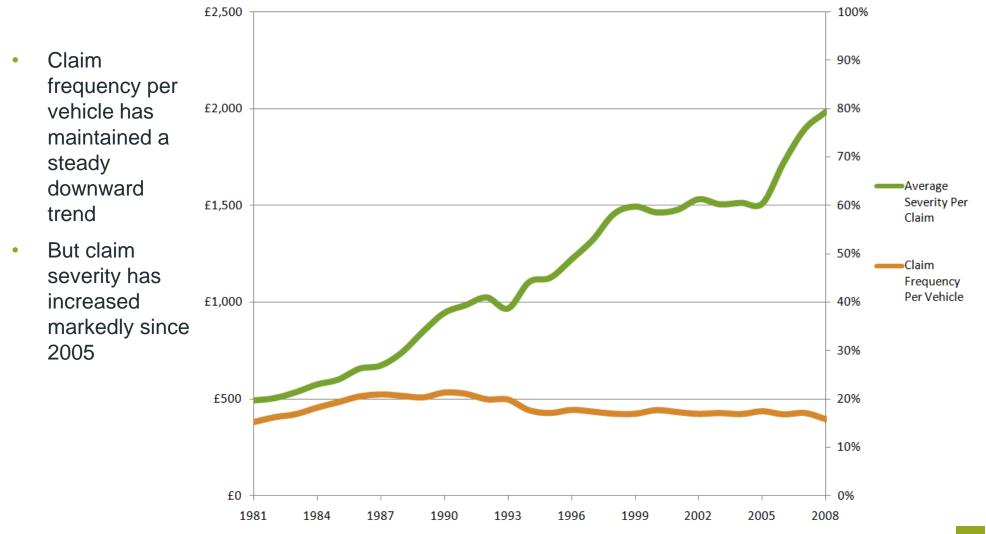
Market price changes occurring since 1981 By origin accident year (data @ 2009), gross of reinsurance



Market price changes occurring since 1981 By origin accident year (data @ 2009), gross of reinsurance



Market price changes occurring since 1981 By origin accident year (data @ 2009), gross of reinsurance



Market price changes occurring since 1981

Taking account for reserve redundancies / deficiencies

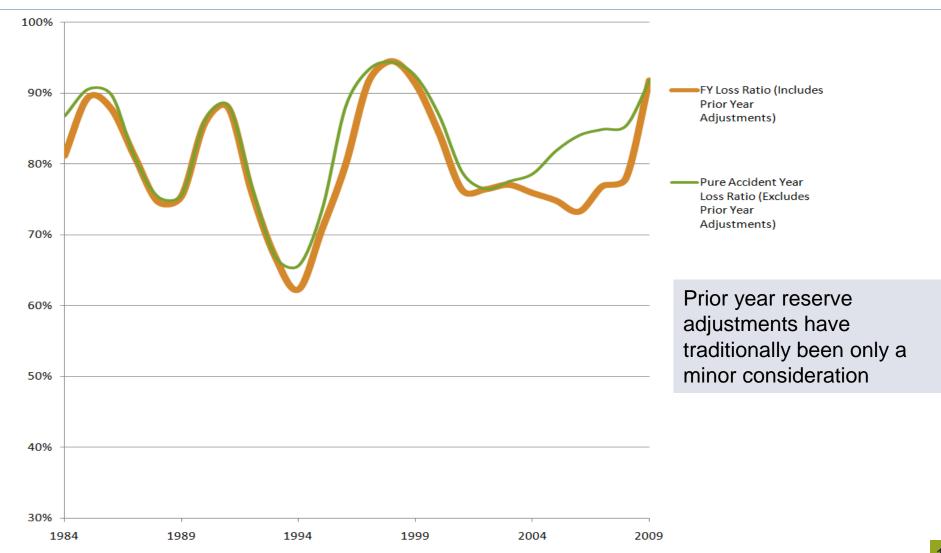
- For a complete picture we should also consider the question of reserve adequacy.
- The following slides address these two questions:
- 1. What does the development of accident year Ultimate Loss Ratios look like?
- 2. If we look at loss ratios on a Financial Year basis what impact do prior year reserves changes have?

Market price changes occurring since 1981 Question 1 - development of Booked Ultimate Loss Ratios

| $\begin{array}{c ccccccccccccccccccccccccccccccccccc$ |
|---|
| 1994 0.96 1.00 1.00 0.99 0.99 1.00 1.00 1.00 1.00 1995 0.98 1.00 0.99 1.00 0.99 1.00 1. |
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| |
| 2000 0.98 1.00 1.02 0.99 0.99 0.99 1.00 0.99 1.00 |
| |
| 2001 0.98 0.98 0.99 0.99 0.99 1.00 1.00 1.00 |
| 2002 0.99 0.99 0.98 0.99 0.99 0.99 1.00 |
| 2003 0.99 0.97 0.97 0.98 0.98 1.00 |
| 2004 0.98 0.97 0.97 0.98 0.99 |
| 2005 0.98 0.96 0.97 0.99 |
| 2006 0.99 0.97 0.99 |
| 2007 1.02 0.99 Significant reserve relea |
| 2008 1.04 < |

Adverse development in most recent accident years

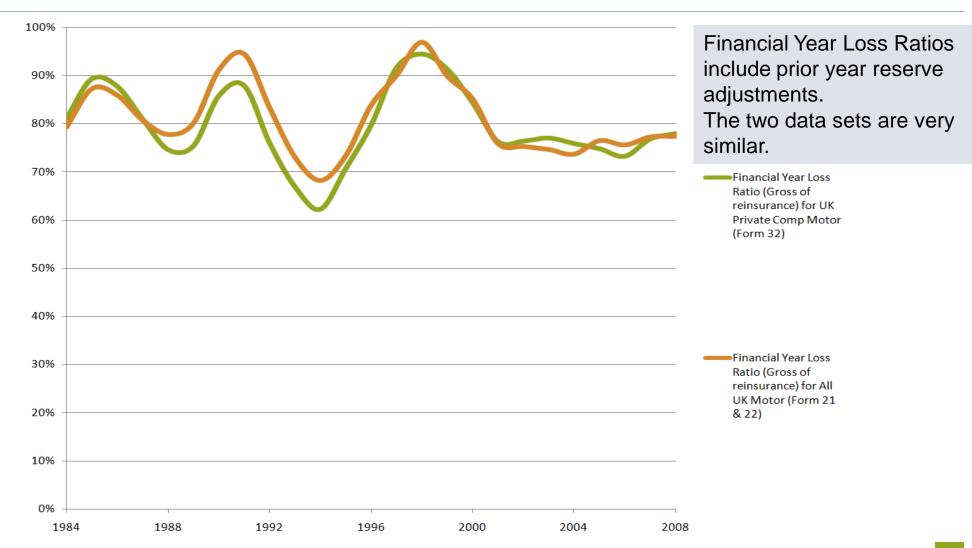
Market price changes occurring since 1981 Question 2 – Financial Year reserve development



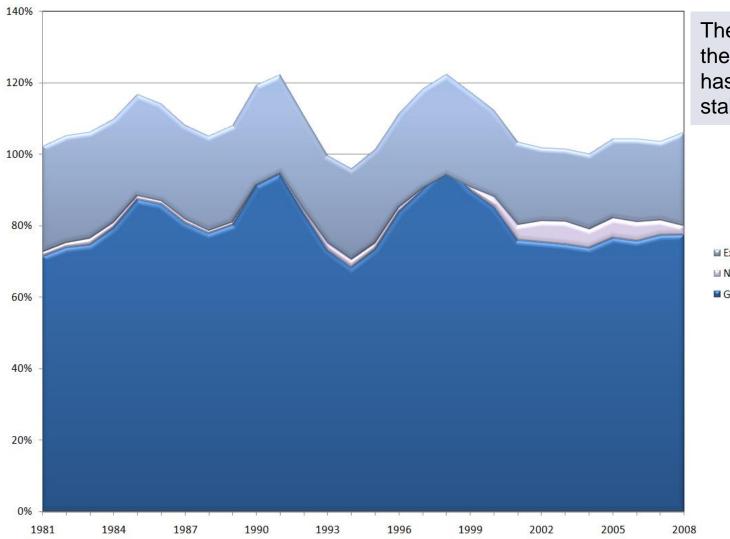
Factors affecting the insurance cycle Reinsurance and expenses

- So far we have looked at: price changes, loss costs and reserve adjustments. (from Form 32 and all gross of reinsurance)
- To look at the other factors affecting the insurance cycle we need to look at Forms 21 and 22 of the FSA returns.
- Forms 21 and 22 relate to the whole of the UK Motor market (ie they include non-comprehensive and commercial motor). I have split out the comprehensive private motor numbers but there is a gremlin that I haven't had time to resolve.
- Instead the following slides represent the whole of the UK Motor Market (ie private + commercial).
- You'll see from the next slide that there is very little difference between the two.

Factors affecting the insurance cycle Financial Year Loss Ratios - comparison



Factors affecting the insurance cycle Financial Year Underwriting Result – as % of Gross Premium



The total of: expenses and the net cost of reinsurance, has remained remarkably stable \approx 28% of Gross Premium

Expenses

Net Reinsurance Cost
Gross Losses

Factors affecting the insurance cycle

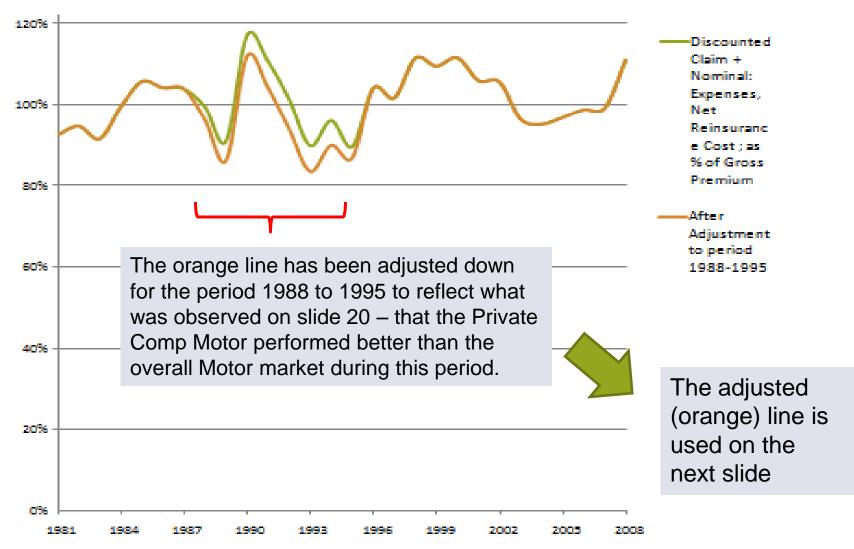
Investment return

- The following assumptions have been made for calculating investment return:
 - Invested asset split is taken from Form 13 with assets categorised into 3 groups:
 - Cash (≈13% across the whole period)
 - Bonds (risen steadily from ≈45% to 60% in recent times)
 - Equities (decreased as Bond % has risen)
 - Annual investment return assumed to be:
 - Cash: 75% of Bond 1 year Spot rate (source: BoE)
 - Bonds: 100% of Bond 1 year Spot rate (source: BoE)
 - Equities: FTSE 100 index (FT 30 + 5% dividend yield assumed pre 1984)
- The resultant annual investment return is:

| 19 | 981 | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 |
|------|-----|-------|-------|-------|-------|-------|-------|------|-------|------|-------|-------|-------|------|-------|
| 13.4 | 4% | 13.9% | 19.1% | 13.4% | 13.9% | 12.7% | 5.7% | 7.6% | 21.6% | 2.5% | 12.6% | 10.3% | 11.2% | 0.0% | 12.0% |
| | | | | | | | | | | | | | | | |
| 19 | 996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | |
| 7.0 | 0% | 15.1% | 9.8% | 7.4% | 0.9% | -2.7% | -4.2% | 5.8% | 5.3% | 7.9% | 5.7% | 4.5% | -4.3% | 6.3% | |

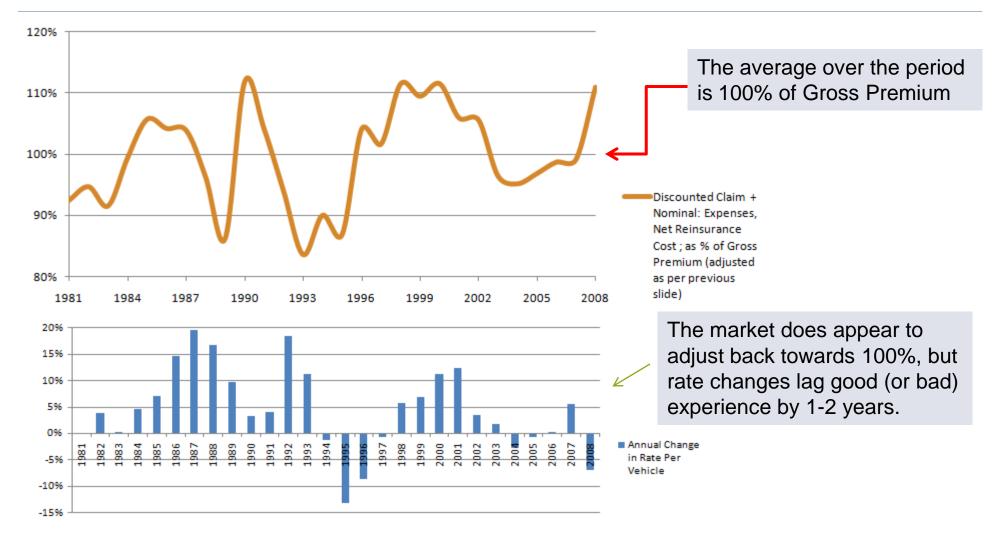
• The amount invested is assumed to be equal to Net O/S claim reserves (varies between 80 to 100% of Gross Premium).

Factors affecting the insurance cycle Financial result after investment return



Factors affecting the insurance cycle

Does the market appear to behave rationally?



Is it possible to predict price movements? Observations drawn from previous slides

- The "market" does appear to behave rationally with a lag, prices adjust to move Financial Year results back towards an "average" level.
- => prices follow (with a lag) the market results

i) industry capitalisation, and ii) number of motor insurers are probably also relevant.

- <u>Is it possible to model future market results?</u>
 - Investment return core component of existing ICA models => yes (in theory)
 - Loss costs here we really mean average claim severity. History suggests (slide 15) that claim severity remains remarkably stable over distinct periods of time. => possible (with an assumption)
 - **Expenses / reinsurance** historically this has remained constant.
 - Reserve adjustments historically not a major factor. The experience of the mid 2000's indicates that the market reserves for ultimates by assuming that recent observed claim severity trends continue. => transition periods, between different periods of claims inflation, will result in reserve redundancies / deficiencies.

Contact Details

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| Contact details for AM Best | AM Best Europe - Infor | mation Services Lto er, Regional Sales - | d Products & Services |