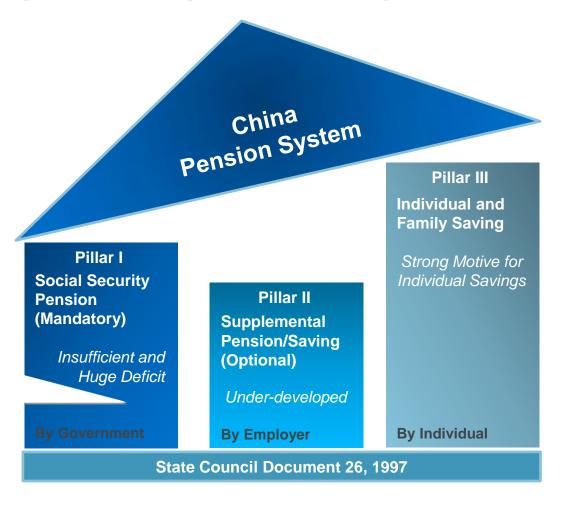


Ye Li, Shawee Zhang





### **Current Status of China Pension Market**



## Challenges Under Social Security System:

- Poor Adequacy and Sustainability
- Lack of Detail Regulation for Expatriates
- Low Replacement Ratio for Management Level EEs
- High Growth in Pension Deficit
- Low Investment Return

## **Current State Pension Replacement Ratio**

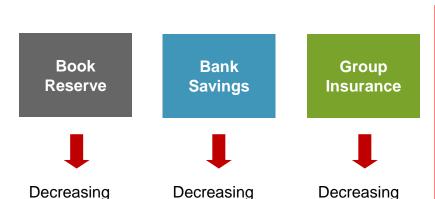


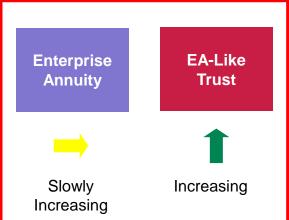
#### Assumptions:

- Individual born in 1988
- Start working at age 25
- Salary inflation: 5% p.a.
- NRA: Male 65
   Female 60
- CAS inflation: 4% p.a.
- Investment Return: 5% p.a.

■ Male ■ Female

## **Trend of Supplementary Pension Plan**





70%

new plans in last 2-3 years are set up under EA-Like Trust model

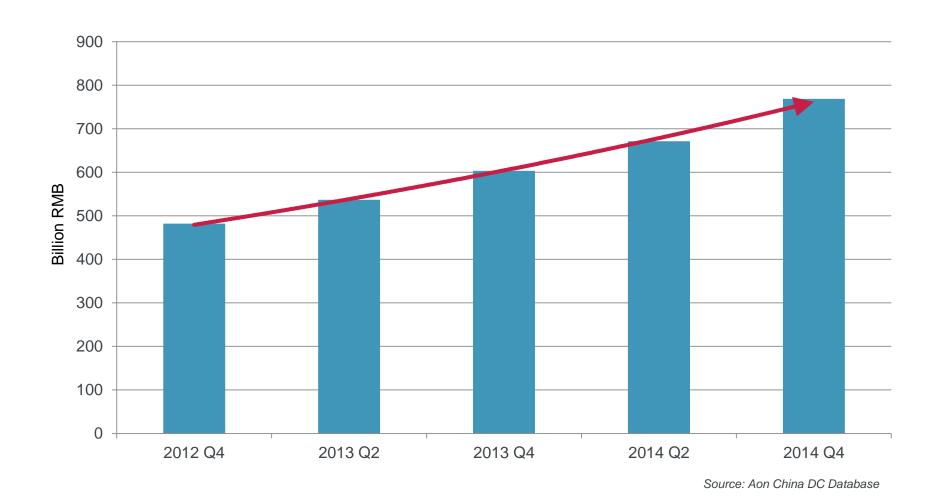
#### **Enterprise Annuity (EA)**

- ■Required model for state-owned enterprises (SOE)
- Corporate and individual tax incentives on contributions
- ■Plan design / investment restrictions
- Strict filing process
- Developed slower than expected

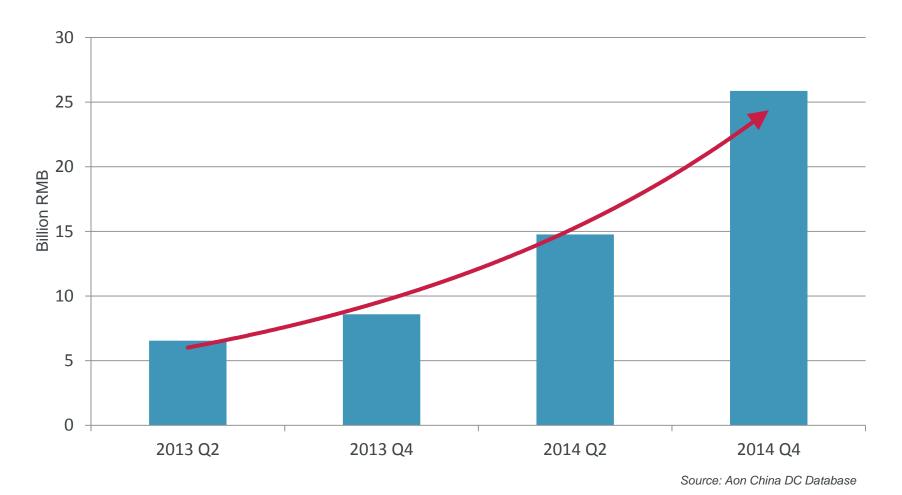
#### **EA-Like Trust**

- Common adopted Wealth Accumulation vehicles globally
- ■Similar governance model to EA
- •Flexibility in plan design and investment options
- ■Preference for this model in recent years

## **EA Total Asset Under Management**



# **EA-Like Trust Total Asset Under Management**

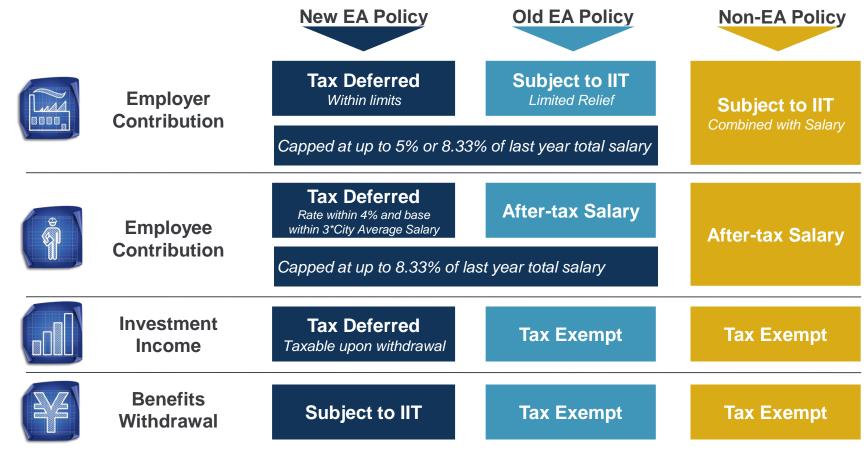




**Recent Changes** 



## **Enterprise Annuity Policy Changes**



<sup>\*</sup>City average salary would be different from city to city, hence the employee contribution would be different from city to city for EA policies



Most Popular Form of Supplemental Pension Plan (DC)

Thought be a deferring to the profession of the

# **A Typical Supplemental Pension Plan**

Supplemental Pension Plan		
All employees		
After probation		
<ul> <li>Fixed rate of pay: 4%</li> </ul>		
Fixed rate of pay: 5%		
Graded vesting of 8 years  Source: Aon China DC Database		

# **Current Common Supplemental Pension Model**

	Insured Model	EA-Like Trust	EA- China
Operation Model	■Insured pension	■Trust based plan	■Trust based plan
Filing Process	■No	■No	■Require approval from union and government bodies
Contribution	■Flexible	■Flexible	■ER: 5% of pay ■EE: 4% of pay (capped at 3CAS)
Individual Tax	■Paid at contribution	■Paid at contribution	■Deferred to withdrawal
Withdrawal	■Typically not allowed	■Flexible	■Not allowed
Investment Options	■Only under Unit-Link Insurance or Compo products	■Commingled funds available ■Wider asset allocation	<ul> <li>Commingled funds available</li> <li>Less than 30% of the assets is invested equity/stock</li> </ul>
Investment Guarantee	■Participating Insurance and Universal Insurance: Yes	■no	■Generally no
How to Stop the Plan	<ul> <li>No filings needed</li> <li>Asset can be transferred immediately when the plan stops.</li> </ul>	<ul> <li>No filings needed</li> <li>Asset can be transferred immediately when the plan stops.</li> </ul>	<ul> <li>Work union endorsement and filing with local labor authorities;</li> <li>Asset cannot be transferred or withdrawn immediately</li> </ul>



Difference between China and UK/US

Thought leadership sessional Meetings and International Profiles of the Professional support of the Professional Sessional Profiles of the Professional Professio

## Focus of the Employer

- China
  - Recruitment and Retention
  - Performance of the chosen Investment Manager
  - Participation rate/ Efficiency of the Plan
  - No loses occurred for the unvested portion of the asset

#### UK/US

- Recruitment and Retention
- Employee's post retirement protection/ pension adequacy
- Employees' Investment
   Choices
- Support for Employees (guidance and advise)

### **Fund choices**

- China
  - Limited Providers
  - Most provider have a hand full of fund choices
  - Similar asset allocation across the available products

#### UK/US

- Large Fund choices
- Selection based on individuals' risk appetite
- Lifestyle/ Target date Fund

## Focus of Employee

- China
  - Investment performance
  - Vesting Schedule
  - Withdrawal options

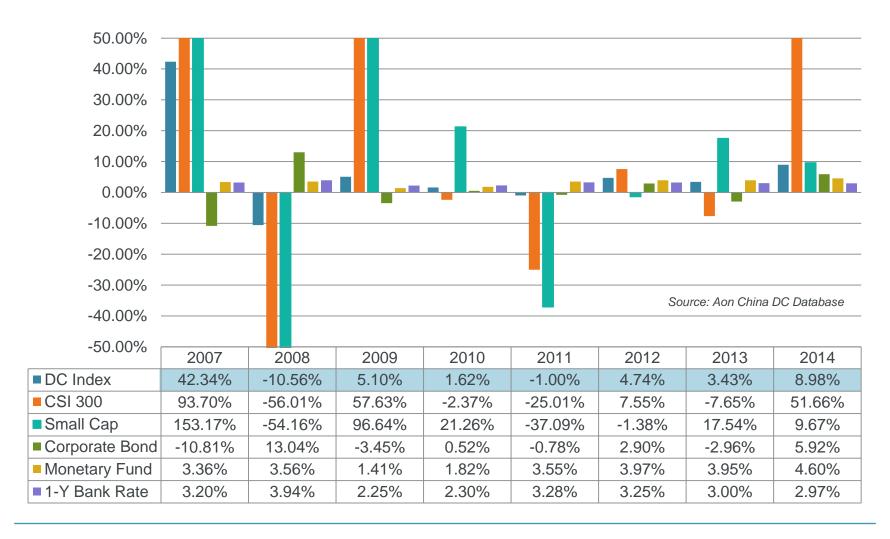
#### UK/US

- Investment performance
- Fund choices
- Expected retirement income

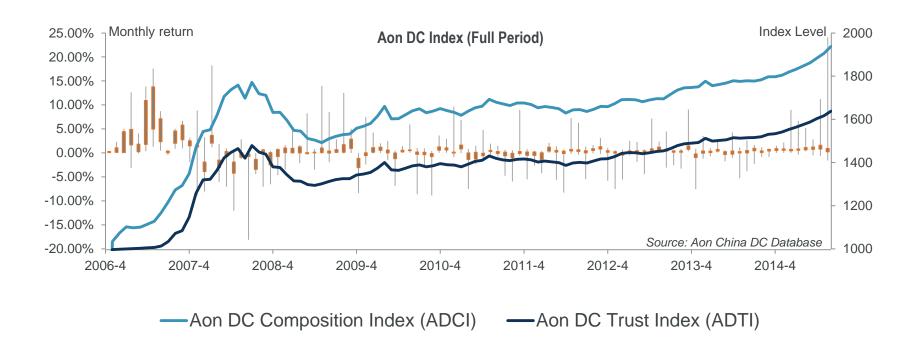


DC Fund Performance and Asset Allocation

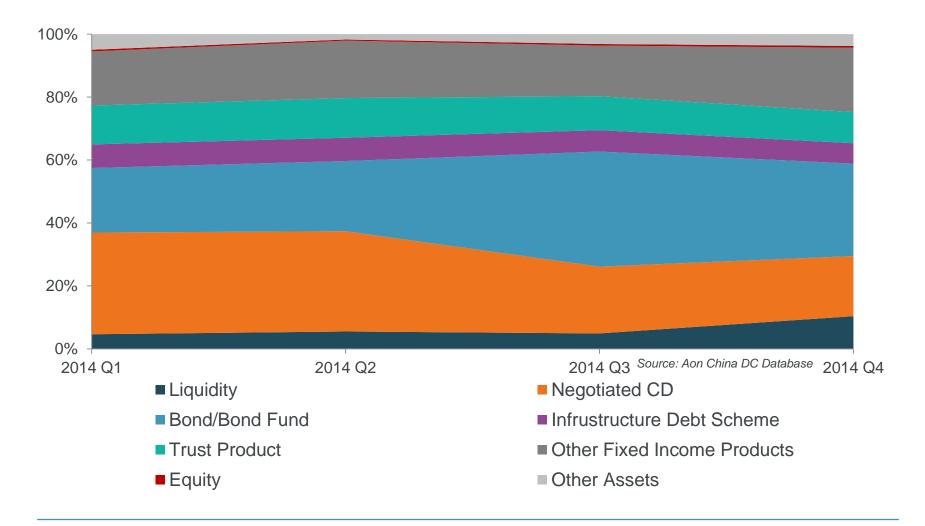
## **Aon DC Index VS Market Performance**



## **Aon DC Index Performance**



### **Aon DC Asset Allocation**



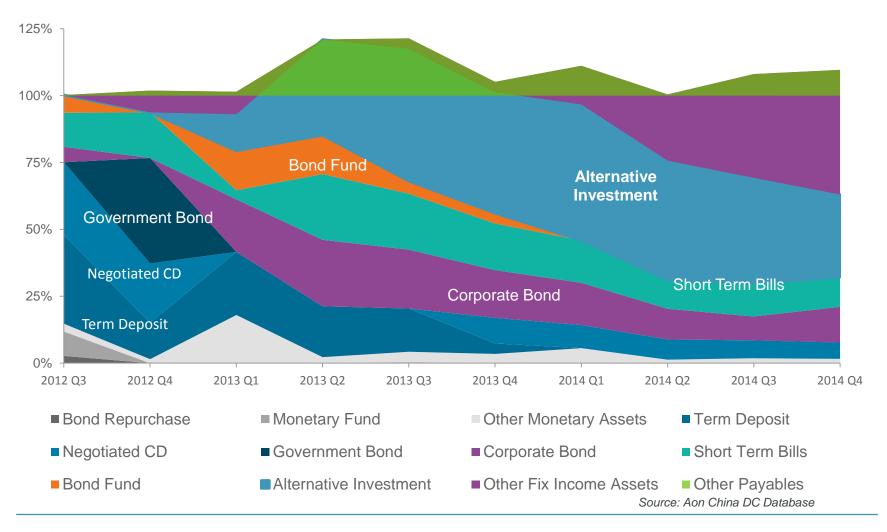




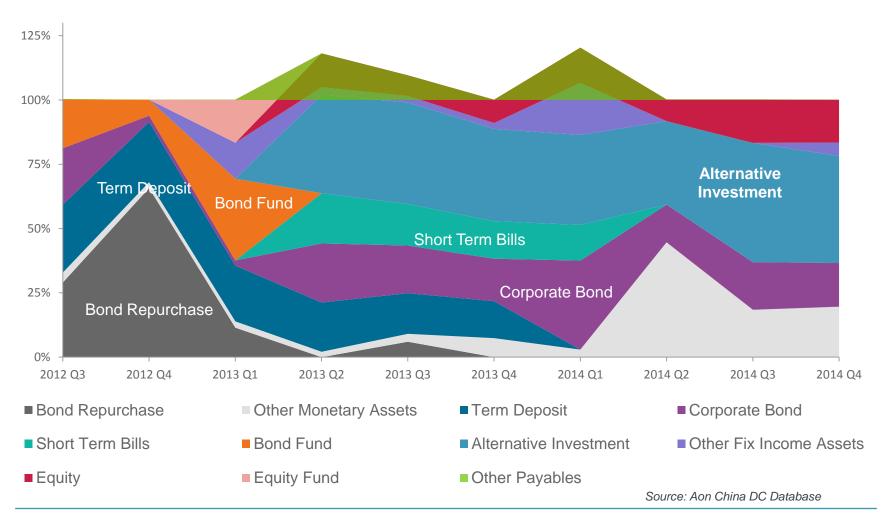
Alternative Investment Suggestions



# Sample of a Conservative Fund Asset Allocation



## Sample of a Mixed Fund Asset Allocation



# Advantage and Disadvantage of Alternative Investment Assets

- Stability
- Diversification
- Risk management
- Downside Protection (Hedge Funds)

- Illiquidity
- Market Restrictions
- Communication/ Education
- Limited Financial Tools



Post Retirement Treatment Currently Available in China

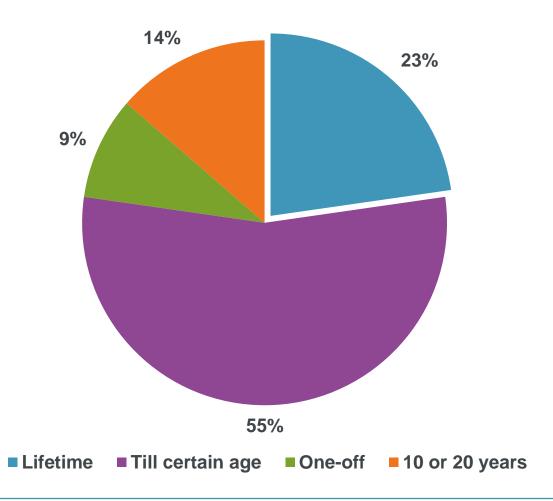
## **Common DC Practice**

- Lump sum withdrawal
- Income Drawdown
- Annuitization

## **Annuity**

- Provide retirement income protection
- Premium paid by individual
- At retirement age (pre-defined by the contract), a frequent payment will be paid by the insurance company
- This payment will be paid till the death of the policy holder or until a certain age.

## **China Annuity Product Features**



## **China Annuity Product Features**

- Limited providers
- Limited/No spouse benefit with complicated terms and conditions
- Unable to provide protection against Investment and Longevity risk
- Mostly in the form of Participation Insurance, lack of reasonable investment transparency
- Unable to fulfill the actual needs of retirement protection



Proposed Ideal Post Retirement Solutions

### **Personal Retirement Considerations**

- Pre-Retirement: (Investment)
  - Aim for asset accumulation
  - Individual risk appetite
  - Risk appetite often changes along with aging
  - Often able to take higher risk at a younger age

- At Retirement: (Risk Protection)
  - How to distribute asset
  - What protection required:
  - Life-time payment
  - Inflation Protection
  - Spouse Benefit
  - Guaranteed Payment Period

## **Questions?**

#### Alex Li

021-3865 8024

Alex li@aon-cofco.com.cn

#### **Shawee Zhang**

021-3865 8020

Shawee zhang@aon-cofco.com.cn