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## Learning to live within a Risk Budget

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## The examination paper

1. What is a deficit?
2. Defining risk tolerance for a pension fund
3. Do sponsor companies and trustees have different objectives?
4. Role of the sponsor covenant in pension risk management. Can this be quantified?
5. Constructing a matching portfolio
6. Recidivism revisited. How much risk should be re-imported into the matched portfolio?
7. How does life change for companies and trustees in a post-LDI world?



## What is a deficit? 1: The landscape (starting from 2003)

FTSE 100	Discount rate											
	6.25%	6.00%	5.75%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%	3.75%	3.50%
7,250	70.0	57.0	43.4	29.1	14.1	(1.7)	(18.3)	(35.7)	(54.0)	(71.5)	(88.9)	(106.3)
7,000	62.1	49.1	35.5	21.3	6.2	(9.6)	(28.2)	(43.6)	(62.0)	(79.4)	(96.8)	(114.2)
6,750	54.2	41.2	27.6	13.4	(1.7)	(17.5)	(34.0)	(51.5)	(69.8)	(87.3)	(104.7)	(122.1)
6,500	46.3	33.4	19.8	5.5	(9.6)	(25.3)	(41.9)	(59.4)	(77.7)	(95.2)	(112.6)	(130.0)
6,250	38.7	25.8	12.2	0.9	(14.1)	(29.9)	(46.3)	(63.9)	(82.3)	(103.1)	(120.5)	(137.9)
6,000	31.4	18.4	4.7	(2.4)	(17.5)	(33.2)	(49.8)	(67.3)	(85.6)	(111.0)	(128.4)	(145.8)
5,750	24.5	11.6	(0.4)	(10.3)	(25.3)	(41.1)	(57.7)	(75.2)	(93.5)	(118.9)	(136.3)	(153.7)
5,500	17.6	4.7	(7.9)	(15.2)	(33.2)	(49.0)	(66.6)	(83.1)	(101.6)	(126.8)	(144.2)	(161.6)
5,250	10.7	(1.8)	(14.8)	(26.1)	(41.1)	(56.9)	(73.5)	(91.0)	(109.3)	(134.7)	(152.1)	(169.5)
5,000	3.8	(8.1)	(19.7)	(34.0)	(49.0)	(64.8)	(81.4)	(98.9)	(117.2)	(142.6)	(160.0)	(177.4)
4,750	(1.0)	(14.0)	(27.6)	(41.9)	(56.9)	(72.7)	(89.3)	(106.8)	(125.1)	(155.5)	(167.9)	(185.3)
4,500	(7.0)	(21.9)	(35.5)	(49.8)	(64.8)	(80.6)	(97.2)	(114.7)	(133.0)	(158.4)	(175.8)	(193.2)
4,250	(16.9)	(29.8)	(43.4)	(57.7)	(72.7)	(88.5)	(105.1)	(122.6)	(140.9)	(166.3)	(183.7)	(201.1)
4,000	(24.8)	(37.7)	(51.3)	(65.6)	(80.6)	(96.4)	(113.0)	(130.5)	(148.8)	(174.2)	(191.6)	(209.0)
3,750	(32.7)	(45.6)	(59.2)	(73.5)	(88.5)	(104.3)	(120.9)	(138.4)	(156.7)	(182.1)	(199.5)	(216.9)
3,500	(40.6)	(53.5)	(67.1)	(81.4)	(96.4)	(112.2)	(128.8)	(146.3)	(164.6)	(190.0)	(207.4)	(224.8)



### What is a deficit? 2: The landscape 2004

FTSE 100	Discount rate											
	6.25%	6.00%	5.75%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%	3.75%	3.50%
7.250	70.0	57.0	43.4	29.1	14.1	(1.7)	(18.3)	(35.7)	(54.1)	(71.5)	(88.9)	(106.3)
7.000	62.1	49.1	35.5	21.3	6.2	(9.6)	(28.2)	(43.6)	(62.0)	(79.4)	(96.9)	(114.2)
6.750	54.2	41.2	27.6	13.4	(1.7)	(17.5)	(34.0)	(51.5)	(69.0)	(87.3)	(104.7)	(122.1)
6.500	46.3	33.4	19.8	5.5	(9.6)	(25.3)	(41.9)	(59.4)	(77.7)	(95.2)	(112.6)	(130.0)
6.250	41.7	28.8	15.2	0.9	(14.1)	(29.9)	(46.5)	(63.9)	(82.3)	(103.1)	(123.5)	(137.9)
6.000	38.4	25.5	11.9	(2.4)	(17.5)	(33.2)	(49.8)	(67.3)	(85.6)	(111.0)	(128.4)	(145.8)
5.750	30.5	17.6	4.0	(10.3)	(25.3)	(41.1)	(57.7)	(75.2)	(93.5)	(118.9)	(136.3)	(153.7)
5.500	22.6	9.7	(3.9)	(18.2)	(33.2)	(49.0)	(65.6)	(83.1)	(101.4)	(126.8)	(144.2)	(161.6)
5.250	14.7	1.8	(11.8)	(26.1)	(41.1)	(56.9)	(73.5)	(91.0)	(109.3)	(134.7)	(152.1)	(169.5)
5.000	6.8	(6.1)	(19.7)	(34.0)	(49.0)	(64.8)	(81.4)	(98.9)	(117.2)	(142.6)	(160.0)	(177.4)
4.750	(1.1)	(14.0)	(27.6)	(41.9)	(56.9)	(72.7)	(89.3)	(106.8)	(125.1)	(150.5)	(167.9)	(185.3)
4.500	(9.0)	(21.9)	(35.5)	(49.8)	(64.8)	(80.6)	(97.2)	(114.7)	(133.0)	(158.4)	(175.8)	(193.2)
4.250	(16.9)	(29.8)	(43.4)	(58.4)	(72.7)	(88.3)	(105.1)	(122.6)	(140.9)	(166.3)	(183.7)	(201.1)
4.000	(24.8)	(37.7)	(51.3)	(66.4)	(80.6)	(96.4)	(113.0)	(130.5)	(148.8)	(174.2)	(191.6)	(209.0)
3.750	(32.7)	(45.6)	(59.2)	(73.5)	(88.3)	(104.3)	(120.9)	(138.4)	(156.7)	(182.1)	(199.5)	(216.9)
3.500	(40.6)	(53.5)	(67.1)	(81.4)	(96.4)	(112.2)	(128.8)	(146.3)	(164.6)	(190.0)	(207.4)	(224.8)

### What is a deficit? 3: The landscape 2005

FTSE 100	Discount rate											
	6.25%	6.00%	5.75%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%	3.75%	3.50%
7.250	70.0	57.0	43.4	29.1	14.1	(1.7)	(18.3)	(35.7)	(54.1)	(71.5)	(88.9)	(106.3)
7.000	62.1	49.1	35.5	21.3	6.2	(9.6)	(28.2)	(43.6)	(62.0)	(79.4)	(96.9)	(114.2)
6.750	54.2	41.2	27.6	13.4	(1.7)	(17.5)	(34.0)	(51.5)	(69.0)	(87.3)	(104.7)	(122.1)
6.500	46.3	33.4	19.8	5.5	(9.6)	(25.3)	(41.9)	(59.4)	(77.7)	(95.2)	(112.6)	(130.0)
6.250	41.7	28.8	15.2	0.9	(14.1)	(29.9)	(46.5)	(63.9)	(82.3)	(103.1)	(123.5)	(137.9)
6.000	38.4	25.5	11.9	(2.4)	(17.5)	(33.2)	(49.8)	(67.3)	(85.6)	(111.0)	(128.4)	(145.8)
5.750	30.5	17.6	4.0	(10.3)	(25.3)	(41.1)	(57.7)	(75.2)	(93.5)	(118.9)	(136.3)	(153.7)
5.500	22.6	9.7	(3.9)	(18.2)	(33.2)	(49.0)	(65.6)	(83.1)	(101.4)	(126.8)	(144.2)	(161.6)
5.250	14.7	1.8	(11.8)	(26.1)	(41.1)	(56.9)	(73.5)	(91.0)	(109.3)	(134.7)	(152.1)	(169.5)
5.000	6.8	(6.1)	(19.7)	(34.0)	(49.0)	(64.8)	(81.4)	(98.9)	(117.2)	(142.6)	(160.0)	(177.4)
4.750	(1.1)	(14.0)	(27.6)	(41.9)	(56.9)	(72.7)	(89.3)	(106.8)	(125.1)	(150.5)	(167.9)	(185.3)
4.500	(9.0)	(21.9)	(35.5)	(49.8)	(64.8)	(80.6)	(97.2)	(114.7)	(133.0)	(158.4)	(175.8)	(193.2)
4.250	(16.9)	(29.8)	(43.4)	(58.4)	(72.7)	(88.3)	(105.1)	(122.6)	(140.9)	(166.3)	(183.7)	(201.1)
4.000	(24.8)	(37.7)	(51.3)	(66.4)	(80.6)	(96.4)	(113.0)	(130.5)	(148.8)	(174.2)	(191.6)	(209.0)
3.750	(32.7)	(45.6)	(59.2)	(73.5)	(88.3)	(104.3)	(120.9)	(138.4)	(156.7)	(182.1)	(199.5)	(216.9)
3.500	(40.6)	(53.5)	(67.1)	(81.4)	(96.4)	(112.2)	(128.8)	(146.3)	(164.6)	(190.0)	(207.4)	(224.8)

### What is a deficit? 4: The landscape 2006

FTSE 100	Discount rate											
	6.25%	6.00%	5.75%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%	3.75%	3.50%
7.250	70.0	57.0	43.4	29.1	14.1	(1.7)	(18.3)	(35.7)	(54.1)	(71.5)	(88.9)	(106.3)
7.000	62.1	49.1	35.5	21.3	6.2	(9.6)	(28.2)	(43.6)	(62.0)	(79.4)	(96.9)	(114.2)
6.750	54.2	41.2	27.6	13.4	(1.7)	(17.5)	(34.0)	(51.5)	(69.0)	(87.3)	(104.7)	(122.1)
6.500	46.3	33.4	19.8	5.5	(9.6)	(25.3)	(41.9)	(59.4)	(77.7)	(95.2)	(112.6)	(130.0)
6.250	41.7	28.8	15.2	0.9	(14.1)	(29.9)	(46.5)	(63.9)	(82.3)	(103.1)	(123.5)	(137.9)
6.000	38.4	25.5	11.9	(2.4)	(17.5)	(33.2)	(49.8)	(67.3)	(85.6)	(111.0)	(128.4)	(145.8)
5.750	30.5	17.6	4.0	(10.3)	(25.3)	(41.1)	(57.7)	(75.2)	(93.5)	(118.9)	(136.3)	(153.7)
5.500	22.6	9.7	(3.9)	(18.2)	(33.2)	(49.0)	(65.6)	(83.1)	(101.4)	(126.8)	(144.2)	(161.6)
5.250	14.7	1.8	(11.8)	(26.1)	(41.1)	(56.9)	(73.5)	(91.0)	(109.3)	(134.7)	(152.1)	(169.5)
5.000	6.8	(6.1)	(19.7)	(34.0)	(49.0)	(64.8)	(81.4)	(98.9)	(117.2)	(142.6)	(160.0)	(177.4)
4.750	(1.1)	(14.0)	(27.6)	(41.9)	(56.9)	(72.7)	(89.3)	(106.8)	(125.1)	(150.5)	(167.9)	(185.3)
4.500	(9.0)	(21.9)	(35.5)	(49.8)	(64.8)	(80.6)	(97.2)	(114.7)	(133.0)	(158.4)	(175.8)	(193.2)
4.250	(16.9)	(29.8)	(43.4)	(58.4)	(72.7)	(88.3)	(105.1)	(122.6)	(140.9)	(166.3)	(183.7)	(201.1)
4.000	(24.8)	(37.7)	(51.3)	(66.4)	(80.6)	(96.4)	(113.0)	(130.5)	(148.8)	(174.2)	(191.6)	(209.0)
3.750	(32.7)	(45.6)	(59.2)	(73.5)	(88.3)	(104.3)	(120.9)	(138.4)	(156.7)	(182.1)	(199.5)	(216.9)
3.500	(40.6)	(53.5)	(67.1)	(81.4)	(96.4)	(112.2)	(128.8)	(146.3)	(164.6)	(190.0)	(207.4)	(224.8)

### What is a deficit? 5: The landscape later in 2006

FTSE 100	Discount rate											
	6.25%	6.00%	5.75%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%	3.75%	3.50%
7,250	70.0	57.0	43.4	29.1	14.1	(1.7)	(18.3)	(35.7)	(54.1)	(71.5)	(88.9)	(106.3)
7,000	62.1	49.1	35.5	21.3	6.2	(9.6)	(28.2)	(43.6)	(62.0)	(79.4)	(96.8)	(114.2)
6,750	54.2	41.2	27.6	13.4	(1.7)	(17.5)	(34.0)	(51.5)	(69.0)	(87.3)	(104.7)	(122.1)
6,500	46.3	33.4	19.8	5.5	(9.6)	(25.3)	(41.9)	(59.4)	(77.7)	(95.2)	(112.6)	(130.0)
6,250	41.7	28.8	15.2	0.9	(14.4)	(29.9)	(46.5)	(63.9)	(82.3)	(103.1)	(123.5)	(137.9)
6,000	38.4	25.5	11.9	(2.4)	(17.5)	(33.2)	(49.8)	(67.3)	(85.6)	(111.0)	(128.4)	(145.8)
5,750	30.5	17.6	4.0	(10.3)	(25.3)	(44.1)	(57.7)	(75.2)	(93.5)	(118.9)	(136.3)	(153.7)
5,500	22.6	9.7	(3.9)	(18.2)	(33.2)	(49.0)	(65.8)	(83.1)	(101.4)	(126.8)	(144.2)	(161.6)
5,250	14.7	1.8	(11.8)	(26.1)	(41.1)	(56.9)	(73.5)	(91.0)	(109.3)	(134.7)	(152.1)	(169.5)
5,000	6.8	(6.1)	(19.7)	(34.0)	(49.0)	(64.8)	(81.4)	(98.9)	(117.2)	(142.6)	(160.0)	(177.4)
4,750	(1.1)	(14.0)	(27.6)	(41.9)	(56.9)	(72.8)	(89.3)	(106.8)	(125.1)	(150.5)	(167.9)	(185.3)
4,500	(9.0)	(21.9)	(35.5)	(49.8)	(64.8)	(80.6)	(97.2)	(114.7)	(133.0)	(158.4)	(175.8)	(193.2)
4,250	(16.9)	(29.8)	(43.4)	(58.4)	(72.7)	(88.5)	(105.1)	(122.6)	(140.9)	(166.3)	(183.7)	(201.1)
4,000	(24.8)	(37.7)	(51.3)	(65.6)	(80.6)	(96.4)	(113.0)	(130.5)	(148.8)	(174.2)	(191.6)	(209.0)
3,750	(32.7)	(45.6)	(59.2)	(73.5)	(88.5)	(104.3)	(120.9)	(138.4)	(156.7)	(182.1)	(199.5)	(216.9)
3,500	(40.6)	(53.5)	(67.1)	(81.4)	(96.4)	(112.2)	(128.8)	(146.3)	(164.6)	(190.0)	(207.4)	(224.8)

### What is a deficit? 6: Sunlit uplands (rather narrow)

FTSE 100	Discount rate											
	6.25%	6.00%	5.75%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%	3.75%	3.50%
7,250	70.0	57.0	43.4	29.1	14.1	(1.7)	(18.3)	(35.7)	(54.1)	(71.5)	(88.9)	(106.3)
7,000	62.1	49.1	35.5	21.3	6.2	(9.6)	(28.2)	(43.6)	(62.0)	(79.4)	(96.8)	(114.2)
6,750	54.2	41.2	27.6	13.4	(1.7)	(17.5)	(34.0)	(51.5)	(69.0)	(87.3)	(104.7)	(122.1)
6,500	46.3	33.4	19.8	5.5	(9.6)	(25.3)	(41.9)	(59.4)	(77.7)	(95.2)	(112.6)	(130.0)
6,250	41.7	28.8	15.2	0.9	(14.4)	(29.9)	(46.5)	(63.9)	(82.3)	(103.1)	(123.5)	(137.9)
6,000	38.4	25.5	11.9	(2.4)	(17.5)	(33.2)	(49.8)	(67.3)	(85.6)	(111.0)	(128.4)	(145.8)
5,750	30.5	17.6	4.0	(10.3)	(25.3)	(44.1)	(57.7)	(75.2)	(93.5)	(118.9)	(136.3)	(153.7)
5,500	22.6	9.7	(3.9)	(18.2)	(33.2)	(49.0)	(65.8)	(83.1)	(101.4)	(126.8)	(144.2)	(161.6)
5,250	14.7	1.8	(11.8)	(26.1)	(41.1)	(56.9)	(73.5)	(91.0)	(109.3)	(134.7)	(152.1)	(169.5)
5,000	6.8	(6.1)	(19.7)	(34.0)	(49.0)	(64.8)	(81.4)	(98.9)	(117.2)	(142.6)	(160.0)	(177.4)
4,750	(1.1)	(14.0)	(27.6)	(41.9)	(56.9)	(72.8)	(89.3)	(106.8)	(125.1)	(150.5)	(167.9)	(185.3)
4,500	(9.0)	(21.9)	(35.5)	(49.8)	(64.8)	(80.6)	(97.2)	(114.7)	(133.0)	(158.4)	(175.8)	(193.2)
4,250	(16.9)	(29.8)	(43.4)	(58.4)	(72.7)	(88.5)	(105.1)	(122.6)	(140.9)	(166.3)	(183.7)	(201.1)
4,000	(24.8)	(37.7)	(51.3)	(65.6)	(80.6)	(96.4)	(113.0)	(130.5)	(148.8)	(174.2)	(191.6)	(209.0)
3,750	(32.7)	(45.6)	(59.2)	(73.5)	(88.5)	(104.3)	(120.9)	(138.4)	(156.7)	(182.1)	(199.5)	(216.9)
3,500	(40.6)	(53.5)	(67.1)	(81.4)	(96.4)	(112.2)	(128.8)	(146.3)	(164.6)	(190.0)	(207.4)	(224.8)

### What is a deficit? 7: Where we are now

FTSE 100	Discount rate											
	6.25%	6.00%	5.75%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%	3.75%	3.50%
7,250	70.0	57.0	43.4	29.1	14.1	(1.7)	(18.3)	(35.7)	(54.1)	(71.5)	(88.9)	(106.3)
7,000	62.1	49.1	35.5	21.3	6.2	(9.6)	(28.2)	(43.6)	(62.0)	(79.4)	(96.8)	(114.2)
6,750	54.2	41.2	27.6	13.4	(1.7)	(17.5)	(34.0)	(51.5)	(69.0)	(87.3)	(104.7)	(122.1)
6,500	46.3	33.4	19.8	5.5	(9.6)	(25.3)	(41.9)	(59.4)	(77.7)	(95.2)	(112.6)	(130.0)
6,250	41.7	28.8	15.2	0.9	(14.4)	(29.9)	(46.5)	(63.9)	(82.3)	(103.1)	(123.5)	(137.9)
6,000	38.4	25.5	11.9	(2.4)	(17.5)	(33.2)	(49.8)	(67.3)	(85.6)	(111.0)	(128.4)	(145.8)
5,750	30.5	17.6	4.0	(10.3)	(25.3)	(44.1)	(57.7)	(75.2)	(93.5)	(118.9)	(136.3)	(153.7)
5,500	22.6	9.7	(3.9)	(18.2)	(33.2)	(49.0)	(65.8)	(83.1)	(101.4)	(126.8)	(144.2)	(161.6)
5,250	14.7	1.8	(11.8)	(26.1)	(41.1)	(56.9)	(73.5)	(91.0)	(109.3)	(134.7)	(152.1)	(169.5)
5,000	6.8	(6.1)	(19.7)	(34.0)	(49.0)	(64.8)	(81.4)	(98.9)	(117.2)	(142.6)	(160.0)	(177.4)
4,750	(1.1)	(14.0)	(27.6)	(41.9)	(56.9)	(72.8)	(89.3)	(106.8)	(125.1)	(150.5)	(167.9)	(185.3)
4,500	(9.0)	(21.9)	(35.5)	(49.8)	(64.8)	(80.6)	(97.2)	(114.7)	(133.0)	(158.4)	(175.8)	(193.2)
4,250	(16.9)	(29.8)	(43.4)	(58.4)	(72.7)	(88.5)	(105.1)	(122.6)	(140.9)	(166.3)	(183.7)	(201.1)
4,000	(24.8)	(37.7)	(51.3)	(65.6)	(80.6)	(96.4)	(113.0)	(130.5)	(148.8)	(174.2)	(191.6)	(209.0)
3,750	(32.7)	(45.6)	(59.2)	(73.5)	(88.5)	(104.3)	(120.9)	(138.4)	(156.7)	(182.1)	(199.5)	(216.9)
3,500	(40.6)	(53.5)	(67.1)	(81.4)	(96.4)	(112.2)	(128.8)	(146.3)	(164.6)	(190.0)	(207.4)	(224.8)

### What is a deficit? 8: Credit 101

FTSE 100	Discount rate											
	6.25%	6.00%	5.75%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%	3.75%	3.50%
7.250	70.0	57.0	43.4	29.1	14.1	(1.7)	(18.3)	(35.7)	(54.1)	(71.5)	(88.9)	(106.3)
7.000	62.1	49.1	35.5	21.3	6.2	(9.6)	(28.2)	(43.6)	(62.0)	(79.4)	(96.8)	(114.2)
6.750	54.2	41.2	27.6	13.4	(1.7)	(17.5)	(34.0)	(51.5)	(69.0)	(87.3)	(104.7)	(122.1)
6.500	46.3	33.4	19.8	5.5	(9.6)	(25.3)	(41.9)	(59.4)	(77.7)	(95.2)	(112.6)	(130.0)
6.250	41.7	28.8	15.2	0.9	(14.1)	(29.9)	(46.5)	(63.9)	(82.3)	(103.1)	(123.5)	(137.9)
6.000	38.4	25.5	11.9	(2.4)	(17.5)	(33.2)	(49.8)	(67.3)	(85.6)	(111.0)	(128.4)	(145.8)
5.750	30.5	17.6	4.0	(10.3)	(25.3)	(41.1)	(57.7)	(75.2)	(93.5)	(118.9)	(136.3)	(153.7)
5.500	22.6	9.7	(3.9)	(18.2)	(33.2)	(49.0)	(65.6)	(83.1)	(101.4)	(126.8)	(144.2)	(161.6)
5.250	14.7	1.8	(11.8)	(26.1)	(41.1)	(56.9)	(73.5)	(91.0)	(109.3)	(134.7)	(152.1)	(169.5)
5.000	6.8	(6.1)	(19.7)	(34.0)	(49.0)	(64.8)	(81.4)	(98.9)	(117.2)	(142.6)	(160.0)	(177.4)
4.750	(1.1)	(14.0)	(27.6)	(41.9)	(56.9)	(72.7)	(89.3)	(106.8)	(125.1)	(150.5)	(167.9)	(185.3)
4.500	(9.0)	(21.9)	(35.5)	(49.8)	(64.8)	(80.6)	(97.2)	(114.7)	(133.0)	(158.4)	(175.8)	(193.2)
4.250	(16.9)	(29.8)	(43.4)	(57.7)	(72.7)	(88.3)	(105.1)	(122.6)	(140.9)	(166.3)	(183.7)	(201.1)
4.000	(24.8)	(37.7)	(51.3)	(65.6)	(80.6)	(96.4)	(113.0)	(130.5)	(148.8)	(174.2)	(191.6)	(209.0)
3.750	(32.7)	(45.6)	(59.2)	(73.5)	(88.3)	(104.3)	(120.9)	(138.4)	(156.7)	(182.1)	(199.5)	(216.9)
3.500	(40.6)	(53.5)	(67.1)	(81.4)	(96.4)	(112.2)	(128.8)	(146.3)	(164.6)	(190.0)	(207.4)	(224.8)

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### What is a deficit? 9: Gilt-collateralised

FTSE 100	Discount rate											
	6.25%	6.00%	5.75%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%	3.75%	3.50%
7.250	70.0	57.0	43.4	29.1	14.1	(1.7)	(18.3)	(35.7)	(54.1)	(71.5)	(88.9)	(106.3)
7.000	62.1	49.1	35.5	21.3	6.2	(9.6)	(28.2)	(43.6)	(62.0)	(79.4)	(96.8)	(114.2)
6.750	54.2	41.2	27.6	13.4	(1.7)	(17.5)	(34.0)	(51.5)	(69.0)	(87.3)	(104.7)	(122.1)
6.500	46.3	33.4	19.8	5.5	(9.6)	(25.3)	(41.9)	(59.4)	(77.7)	(95.2)	(112.6)	(130.0)
6.250	41.7	28.8	15.2	0.9	(14.1)	(29.9)	(46.5)	(63.9)	(82.3)	(103.1)	(123.5)	(137.9)
6.000	38.4	25.5	11.9	(2.4)	(17.5)	(33.2)	(49.8)	(67.3)	(85.6)	(111.0)	(128.4)	(145.8)
5.750	30.5	17.6	4.0	(10.3)	(25.3)	(41.1)	(57.7)	(75.2)	(93.5)	(118.9)	(136.3)	(153.7)
5.500	22.6	9.7	(3.9)	(18.2)	(33.2)	(49.0)	(65.6)	(83.1)	(101.4)	(126.8)	(144.2)	(161.6)
5.250	14.7	1.8	(11.8)	(26.1)	(41.1)	(56.9)	(73.5)	(91.0)	(109.3)	(134.7)	(152.1)	(169.5)
5.000	6.8	(6.1)	(19.7)	(34.0)	(49.0)	(64.8)	(81.4)	(98.9)	(117.2)	(142.6)	(160.0)	(177.4)
4.750	(1.1)	(14.0)	(27.6)	(41.9)	(56.9)	(72.7)	(89.3)	(106.8)	(125.1)	(150.5)	(167.9)	(185.3)
4.500	(9.0)	(21.9)	(35.5)	(49.8)	(64.8)	(80.6)	(97.2)	(114.7)	(133.0)	(158.4)	(175.8)	(193.2)
4.250	(16.9)	(29.8)	(43.4)	(57.7)	(72.7)	(88.3)	(105.1)	(122.6)	(140.9)	(166.3)	(183.7)	(201.1)
4.000	(24.8)	(37.7)	(51.3)	(65.6)	(80.6)	(96.4)	(113.0)	(130.5)	(148.8)	(174.2)	(191.6)	(209.0)
3.750	(32.7)	(45.6)	(59.2)	(73.5)	(88.3)	(104.3)	(120.9)	(138.4)	(156.7)	(182.1)	(199.5)	(216.9)
3.500	(40.6)	(53.5)	(67.1)	(81.4)	(96.4)	(112.2)	(128.8)	(146.3)	(164.6)	(190.0)	(207.4)	(224.8)

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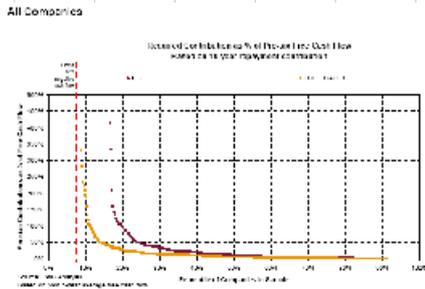
### What is a deficit? 10: Credit-adjusted to BB

FTSE 100	Discount rate											
	6.25%	6.00%	5.75%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%	3.75%	3.50%
7.250	70.0	57.0	43.4	29.1	14.1	(1.7)	(18.3)	(35.7)	(54.1)	(71.5)	(88.9)	(106.3)
7.000	62.1	49.1	35.5	21.3	6.2	(9.6)	(28.2)	(43.6)	(62.0)	(79.4)	(96.8)	(114.2)
6.750	54.2	41.2	27.6	13.4	(1.7)	(17.5)	(34.0)	(51.5)	(69.0)	(87.3)	(104.7)	(122.1)
6.500	46.3	33.4	19.8	5.5	(9.6)	(25.3)	(41.9)	(59.4)	(77.7)	(95.2)	(112.6)	(130.0)
6.250	41.7	28.8	15.2	0.9	(14.1)	(29.9)	(46.5)	(63.9)	(82.3)	(103.1)	(123.5)	(137.9)
6.000	38.4	25.5	11.9	(2.4)	(17.5)	(33.2)	(49.8)	(67.3)	(85.6)	(111.0)	(128.4)	(145.8)
5.750	30.5	17.6	4.0	(10.3)	(25.3)	(41.1)	(57.7)	(75.2)	(93.5)	(118.9)	(136.3)	(153.7)
5.500	22.6	9.7	(3.9)	(18.2)	(33.2)	(49.0)	(65.6)	(83.1)	(101.4)	(126.8)	(144.2)	(161.6)
5.250	14.7	1.8	(11.8)	(26.1)	(41.1)	(56.9)	(73.5)	(91.0)	(109.3)	(134.7)	(152.1)	(169.5)
5.000	6.8	(6.1)	(19.7)	(34.0)	(49.0)	(64.8)	(81.4)	(98.9)	(117.2)	(142.6)	(160.0)	(177.4)
4.750	(1.1)	(14.0)	(27.6)	(41.9)	(56.9)	(72.7)	(89.3)	(106.8)	(125.1)	(150.5)	(167.9)	(185.3)
4.500	(9.0)	(21.9)	(35.5)	(49.8)	(64.8)	(80.6)	(97.2)	(114.7)	(133.0)	(158.4)	(175.8)	(193.2)
4.250	(16.9)	(29.8)	(43.4)	(57.7)	(72.7)	(88.3)	(105.1)	(122.6)	(140.9)	(166.3)	(183.7)	(201.1)
4.000	(24.8)	(37.7)	(51.3)	(65.6)	(80.6)	(96.4)	(113.0)	(130.5)	(148.8)	(174.2)	(191.6)	(209.0)
3.750	(32.7)	(45.6)	(59.2)	(73.5)	(88.3)	(104.3)	(120.9)	(138.4)	(156.7)	(182.1)	(199.5)	(216.9)
3.500	(40.6)	(53.5)	(67.1)	(81.4)	(96.4)	(112.2)	(128.8)	(146.3)	(164.6)	(190.0)	(207.4)	(224.8)

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### The aggregate Risk Profile: A long tail




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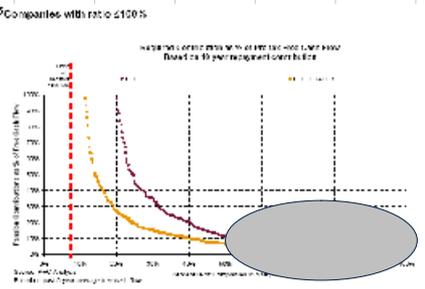
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### The aggregate Risk Profile: (2) Relative comfort




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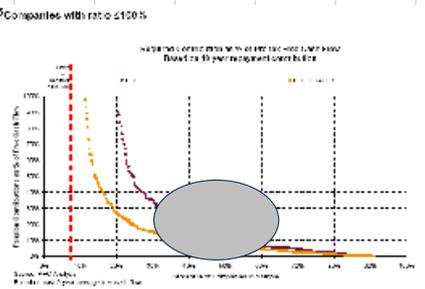
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### The aggregate Risk Profile: (3) Nervous equilibrium




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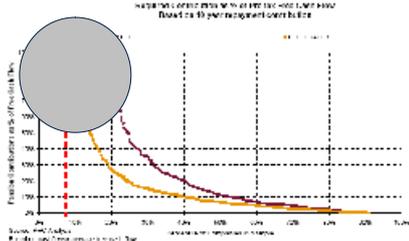
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### The aggregate Risk Profile: (4) Desperation

Companies with ratio  $\leq 100\%$



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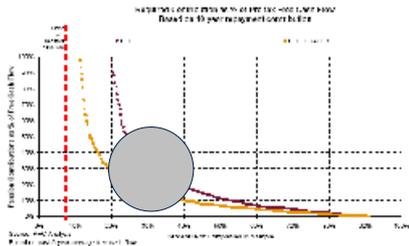
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### The aggregate Risk Profile: (5) Discomfort zone

Companies with ratio  $\leq 100\%$



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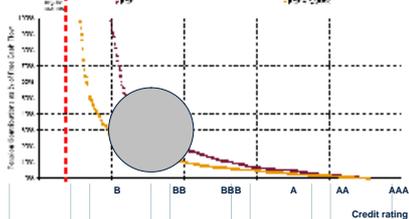
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### Discomfort zone: (1) Credit circle

Fraction of companies as a % of the total



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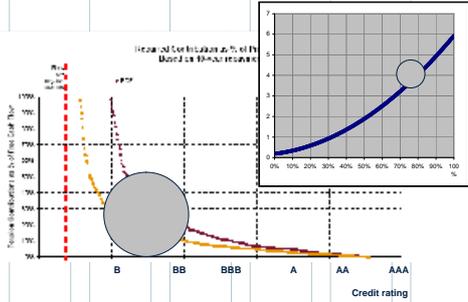
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Discomfort zone: (2) Cash Visibility




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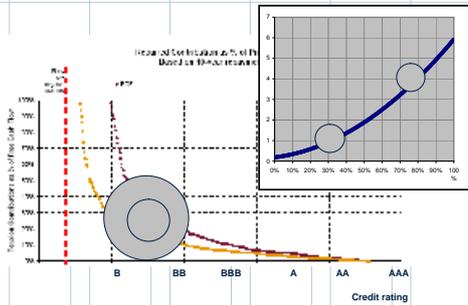
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Individual Risk Profile: (3) Less Cash Visibility




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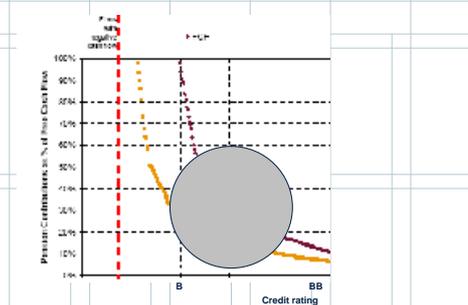
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Individual Risk Profile: (4) Non-linearity: slippery slope




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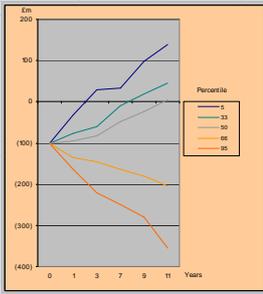
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### Why the discomfort zone is dangerous (1)



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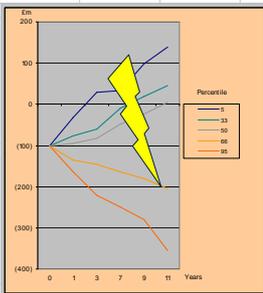
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### Why the discomfort zone is dangerous (2)



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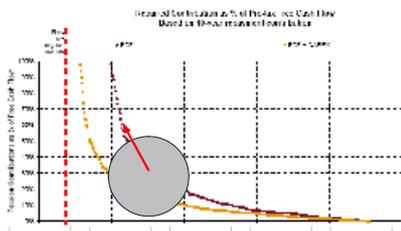
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### From discomfort to desperation



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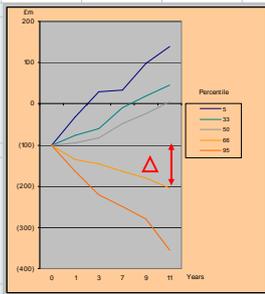
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The effect of LDI: (1) Typical balanced portfolio



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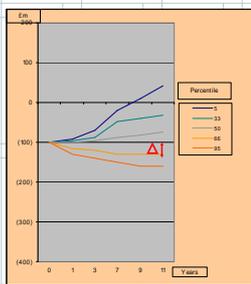
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The effect of LDI: (2) Matched portfolio



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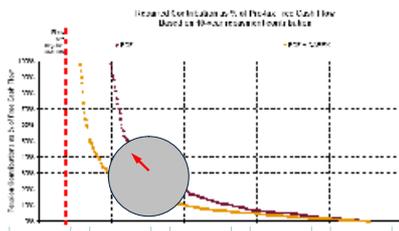
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From discomfort to greater discomfort



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