# The Actuarial Profession making financial sense of the future

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## Life In China

Sandy Reid Chief Actuary, Heng An Standard Life

#### Life in China

- Development of China's life insurance market
- Key aspects of regulatory framework
- Distribution trends the emergence of bancassurance
- Product Strategy in China
- Challenges and Opportunities for actuaries

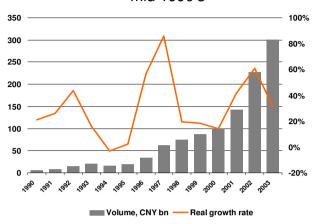
#### **Development of China's Life insurance market**

- Pre 1949 Foreign insurers dominate
- Oct 1, 1949 Founding of People's Republic of China.
- State-owned People's Insurance Company of China (PICC) set up 19 days later
- Foreign insurance companies start to withdraw in 1952
- 1952 1979 Market stagnation

#### **Development of China's Life insurance market (cont'd)**

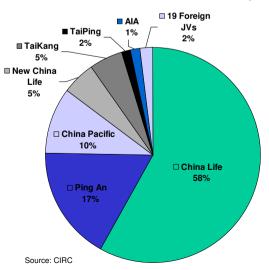
- 1979 China starts to open-up and reform, domestic business resumes
- 1988 Launch of Ping An, end of PICC monopoly
- 1992 AIA get approval to open branch in Shanghai
- 1996 PICC split up, China Life formed
- December 2001 China accedes to WTO, market starts to open fully for Foreign companies

## Rapid Growth of China's Life Insurance Market since mid 1990's



Source: Yearbook of China's Insurance, 2003

### 2004 Market Shares to end July



#### China's Life Insurance market today

- 28 players
  - 6 National domestics
  - 2 Regional domestics
  - 19 Foreign JVs
  - AIA
- UK JVs Prudential, Aviva, Standard Life

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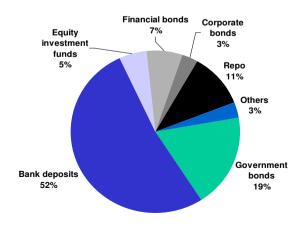
## Key aspects of Regulatory framework - Impact of WTO entry

- Licensing based on "prudential criteria" with no limits on number
- Ownership 50% maximum share for foreign life insurers
- Geographical scope allow access to key cities upon accession and eliminate all geographic limits on insurance licences within 3 years after the accession;
- Business scope expand the scope of activities for foreign insurers to include group, health and pension insurance, to be phased in over 3 years

#### Key aspects of Regulatory framework

- China Insurance Regulatory Commission (CIRC) established December 1998
- Gradual Liberalisation
- Product Regulation
- Investment Restrictions

#### Bonds and Cash dominate Investment Mix



Source: Yearbook of China's Insurance, 2003.

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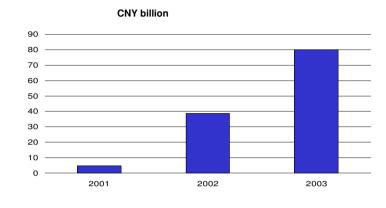
#### **Distribution in China**

- Individual self employed agents AIA model
- Massive scale China Life 650,000 agents
- High Turnover rates 80% every year
- Insurers looking to alternatives
- Bancassurance
- Employed Financial Planning Consultants

#### **Distribution - Emergence of Bancassurance**

- Insurers looking for cross-selling opportunities and new customer bases
- Declining banks' interest margins
- Savings culture in China
- Distribution agreements ----> Strategic Alliances
- Increasing competition from foreign insurers

#### Bancassurance sales in China



Source: Nankai University

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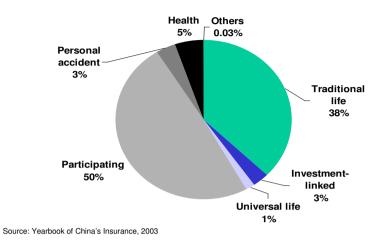
#### **Product Strategy in China**

- Pre-approval of new products by CIRC
- More innovation needed and encouraged
- Low market sophistication
- Pricing
  - ➤ Maximum interest rate 2.5%
  - Maximum commission rates
  - > Maximum expense loadings
  - > Prescribed mortality basis

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#### New Business Product Mix – 2003



#### **Challenges for Actuaries**

- Dealings with Regulator
- Language and Skills Transfer
- Pace of Change
- Expectations of Shareholders
- Professionalism?

## **Opportunities for Actuaries**

- Domestic Insurers internationalisation policy
- Can be hugely influential
- Broaden skill set
- Exciting time to be in China

My experience – a personal insight