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PENSIONS for Senior Executives :	
Changes after A day	
Bhargaw Buddhdev Principal & Actuary, Aon Consulting	
Aon Consuling Limited is sufferlised and equilated by the Financial Services Authority	

Agenda

- Executives
- Developing a policy
- Some solutions
- More about a "new" solution

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Executives



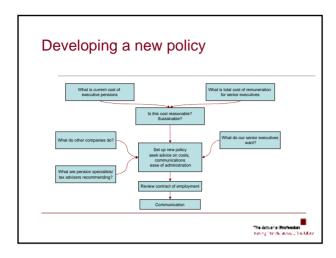
Board members

Decision makers

Senior staff long serving staff

Wealthy individuals

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Executive solutions Examples of solutions used Additional cash EFRBS Overfunding (and pay tax?) Other solutions Offering modelling tools One:one guidance Group sessions

What some companies are proposing Overlunding Cash DURBS Other

Solution 1:Pay cash



- Pay cash?
 - How much?
 - Allowance for age/gender?
 - What about retained benefits?
- Many opt for flat rate one example

40% for CEO 30% for other board members 25% for other senior staff

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Solution 1:Pay cash



- Admin easy
- Communication easy
- Some executives prefer cash to:
 - a) buying overseas property or
 - b) setting up SIPP for spouse



Not a retention factor

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Solution 2:EFRBS



- Useful for matching DB benefits
- DC possible
- No NIC payable if benefits part cash (25%) and pension but;
- Security?
- FDs view don't like liabilities on Balance sheets

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Solution 2: SEFRBS



■ EFRBS with security,

separate trust set up and assets, eg property, charged to trust

- not very common
- but market likely to grow after 2006

esp if set up for decision-makers

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EFRBS



- Continue in their current form
- Not counted against LTA/AA
- E'ers may insure EFRBs
- Premium to be taxable benefit in kind on e'ee

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EBT 1

- Deferred compensation to retain and motivate key employees.
- Conditions can be attached (eg "bad leaver" clause).
- Payments made to the trust by employer for the benefit of <u>all</u> employees.
- Trustees discretion on benefits

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EBT 2

- set up revocable sub-trust for employees (and their dependants)
- set up off-shore (e.g. Channel Islands) tax-free growth on investments
- Trustee can provide
 - trust deeds and other documentation
 - administration services
 - trustee services

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EBT 3: Tax position

- Payment by employer does not give rise to tax
 NIC liability to employee
- CT deduction is only available when that distribution is subject to tax and NIC
- Distribution subject to tax/NIC

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The future Registration for protection If > £1.5 million If cash > 25% LTA Annual review ■ Advice on investing cash (must be Authorised by FSA) ■ Review life cover (PTA available) Security on EFRBS ■ Family Sipps / SSAS ■ P²P Questions? The Actuarial Profession making Imancia sense of the future Bhargaw Buddhdev Principal & Actuary, Aon Consulting 21 Peterborough Road Harrow, Middx, HA1 2AJ, 0208 970 4669 bhargaw.buddhdev@aonconsulting.co.uk