

Practical Aspects of Part VII Transfers

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Agenda

- Background to Part VII transfers
- The Independent Expert
- Matters to be considered by the Independent Expert
- Case study

What is a Part VII transfer?

- Complete transfer of business from one insurer to another
- Generic name is "insurance business transfer"
- These are effected under Part VII of the Financial Services & Markets Act 2000 in the UK
 - Hence often referred to as "Part VII transfers"
- Bring finality to the original insurer
- Do not require agreement of policyholders or a voting process
 - Policyholders are entitled to be heard by the Court, as is the FSA
 - Independent Expert is required to provide an opinion on the likely effects of the proposed transfer on policyholders
- Approximately 15 non-life Part VII transfers are effected each year

Scope of Part VII transfers

- Can be effected :
 - For insurance and reinsurance business
 - For business written at Lloyd's or to transfer business into Lloyd's
 - In respect of actual claims, future potential claims on expired policies, future potential claims on unexpired policies and future business to be written before the effective date of the transfer
 - Between unconnected companies or companies within the same group
 - Within the UK, to the UK from another country or from the UK to another country

Reasons for effecting a transfer

- Achieving finality
- Cost savings & capital releases
- In connection with mergers & acquisitions
- In advance of a scheme of arrangement
- Restructuring overseas businesses

Part VII process

Directions Hearing

Sanction Hearing

Initial planning stage

Production of Independent Expert's report and drafting of Court documents

Policyholder and reinsurer notification

- Initial consultation with FSA
- Appointment of lawyers and any other advisors
- Initial transfer design
- Appointment and approval of Independent Expert

- Finalisation of transfer design
- Independent Expert's analysis and production of report
- Drafting of Court documents
- Discussions with FSA
- Preparation for notifications to policyholders and reinsurers
- FSA provides report for Court

- Correspondence with affected parties
- Notify overseas regulators
- Notify UK policyholders
- Production of supplementary Independent Expert's report, where appropriate
- Updated FSA report

Transfer becomes effective

Appointment of the Independent Expert

- An Independent Expert ("IE") needs to be appointed for all insurance business transfers in the UK
- Role is typically fulfilled by an actuary, but doesn't have to be
- Role of the Independent Expert is to opine on the likely effects of the transfer on policyholders
- IE needs to be approved by the FSA, key aspects to this being
 - Whether he/she has the appropriate skills / experience
 - Independence from the transfer (no personal interest in whether the proposed transfer goes ahead)
- Reasonable for IE to access specialist advice on some aspects of the transfer
- Appointment is a personal one
- IE's duty is to the Court

Role of the Independent Expert

- IE needs to consider and opine on the likely effect of the transfer on the different groups of policyholders who may be affected
 - typically three affected groups
 - but can be fewer or more than three
- IE also potentially needs to consider other affected parties
 - such as other insurers or the FSCS
- Needs to consider the effect of the transfer on
 - the security of the policyholders' rights; and
 - the levels of service provided to policyholders
- Consideration compares
 - pre-transfer position assuming the transfer doesn't go ahead; and
 - post-transfer position
- Can rely on the work of others and access specialist advice, where appropriate

Independent Expert's report

- Output of IE's work is a report covering, among other things, his/her opinion on the likely effects of the transfer
- Report is provided to the Court to assist in their decision as to whether to sanction the transfer
- Report is also made publicly available in particular to the FSA and policyholders
- Summary of the IE report is also typically sent to policyholders as part of the notification of transfer
- Supplementary reports are often produced
- Attendance at final Court hearing

Actuarial considerations (1)

- The capital "strength" pre and post transfer
 - Probability of insolvency?
 - Ratio of actual net assets to ICA?
 - Ratio of actual net assets to SMSM or ECR or QIS4?
 - Other measures of capital "strength"?
- Impact of reserve adequacy
- Legal disputes affecting claims (e.g. WTC)
- Anticipated reinsurance recoveries and impact if they become non-recoverable (for whatever reason)

Actuarial considerations (2)

- Rating awarded by rating agency
- Levels of parent company support / intra-group or inter-company guarantees
- Future plans of the company normal business plans or plans for a sale / scheme of arrangement / further transfer
- Claims handling procedures, staffing and service levels
- IT systems and support (where relevant to policyholders)
- Any changes in capital structure (such as levels of debt compared to equity)

Further considerations

- Key consideration is comparison of pre-transfer position (assuming the transfer doesn't go ahead) and post-transfer position
- Issues of most importance will vary depending on the precise circumstances of the companies involved and the actual transfer scheme
- IE also needs to consider the wording for their opinion, such as :
 - not materially adversely affected
 - not adversely affected
 - unlikely to have a material adverse impact
- And whether the opinion should apply to groups of policyholders or individual policyholders, for example :
 - no groups of policyholders are adversely affected
 - none of the policyholders are adversely affected
- Relevant guidance also needs to be considered :
 - FSA SUP 18
 - CPR 35 (updated recently)
 - Board for Actuarial Standards GN12 (to be replaced by TAS R) and GN50
 - PCS and IAN on "The Actuary as an Expert Witness"

Case study

- Portfolio of APH business being transferred from a very secure
 UK composite insurer, which continues to write new business
- Receiving company is a less secure non-UK run-off vehicle
- You have been asked to be the Independent Expert for the proposed transfer
- What do you need to do before accepting the assignment?
- What areas do you need to investigate / consider in order to reach your opinion?
- What particular issues are likely to arise in this case?
- What other aspects are important when undertaking the Independent Expert role?

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