

The Actuarial Profession
making financial sense of the future

Current issues in general insurance
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Risk in the energy sector

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Agenda

- Introduction and relevance to/definition of risk
- Classifying risk in the Energy Sector
- Risks in the Nuclear Sector
- Questions and Comments

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Introduction



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Classifying risk in the Energy Sector

Risk categories

- Operational
- Commercial and Reputational
- Health, Safety and Environment

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Classifying risk in the Energy Sector

Operational and Reputational Risk

- Generating, Transmission and Distribution
 - Stop the lights going out
 - Gas leaks
 - Burst Pipes
- Security of Supply
 - Redundancy of equipment, “gold plating”
- Reputational
 - Fines / Government Intervention
 - NI – job losses

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Classifying risk in the Energy Sector

Commercial Risk

- Trading strategy – Big 6
 - Balance supply and demand
 - Balance portfolio of generation (physical hedge)
 - Hedge Contracts (futures)
 - Short term trading
- Non-compliance
 - Mis-reporting around infrastructure replacement
 - Anti competitive behaviour
 - Cartels

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Classifying risk in the Energy Sector

Health, Safety and Environment

- Energy environments are potentially dangerous and pose material risks to the environment
 - Upstream (and downstream) Oil and Gas
 - Offshore wind
 - Power transmission
 - Nuclear Power

Risks in the Nuclear Sector

Three Key lessons from international safety events

Need for independent regulator

- Hands off approach
- Operator retains responsibility for safety (so needs technical knowledge)

Need for “safety case” including

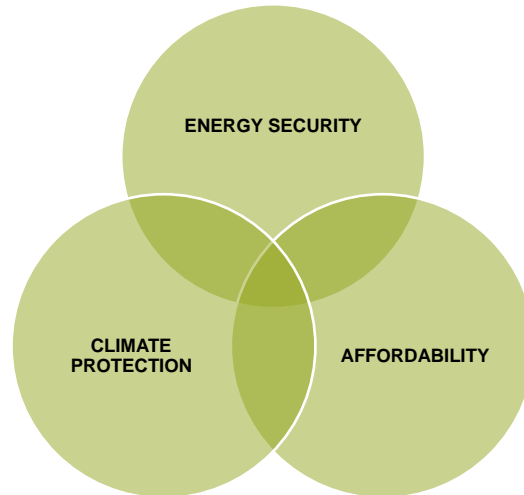
- Identification and analysis possible accidents
- Identification of safety system requirements
- Identification of training requirements
- Identification of emergency arrangements

Importance of a safety culture

- Awareness of safety at all levels

Risks in the Nuclear Sector

The market drivers: Merchant Power – public need vs commercial return



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Risks in the Nuclear Sector

Levels of Fatal Risk

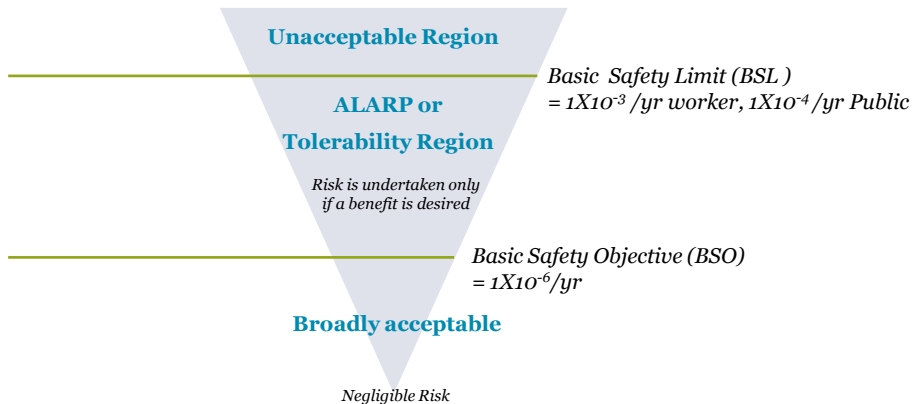
per annum	
1 in 100	risk of death from 5 hours of solo rock climbing every weekend
1 in 1,000	risk of death due to work in high risk groups within relatively risky industries such as mining
1 in 10,000	general risk of death in an accident at work in the very safest parts of industry
1 in 100,000	risk of death in an accident at work in the very safest parts of industry
1 in 1 million	general risk of death in a fire or explosion from gas at home
1 in 10 million	risk of death by lightning

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Risks in the Nuclear Sector

ALARP and the Tolerability Of Risk



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Risks in the Nuclear Sector

The economics of risk reduction

Nuclear Businesses are driven by the need to reduce RISK

- | | |
|---|---------------------------------------|
| •improve safety management arrangements | •reduce frequency of initiating event |
| •introduce additional safety systems | •improve operator procedures |
| •improve emergency response procedures | •eliminate / reduce hazard |
| •improve reliability/availability of safety equipment | |

Cost / benefit analysis of ALARP

- Comparing financial costs of options with dose reduction / lives saved benefits needs a value for preventing fatality or £/Sv saved
- VPF (Value For Preventing a Fatality) = £1m in 1998

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Questions or comments?

Expressions of individual views by members of The Actuarial Profession and its staff are encouraged.

The views expressed in this presentation are those of the presenter.

