

**The Actuarial Profession**  
making financial sense of the future

Current issues in general insurance  
Richard Lobley, PwC



## Risk in the energy sector

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### Agenda

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- Introduction and relevance to/definition of risk
- Classifying risk in the Energy Sector
- Risks in the Nuclear Sector
- Questions and Comments

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## Introduction

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## Classifying risk in the Energy Sector

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### Risk categories

- Operational
- Commercial and Reputational
- Health, Safety and Environment

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## Classifying risk in the Energy Sector

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### Operational and Reputational Risk

- Generating, Transmission and Distribution
  - Stop the lights going out
  - Gas leaks
  - Burst Pipes
- Security of Supply
  - Redundancy of equipment, “gold plating”
- Reputational
  - Fines / Government Intervention
  - NI – job losses

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## Classifying risk in the Energy Sector

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### Commercial Risk

- Trading strategy – Big 6
  - Balance supply and demand
  - Balance portfolio of generation (physical hedge)
  - Hedge Contracts (futures)
  - Short term trading
- Non-compliance
  - Mis-reporting around infrastructure replacement
  - Anti competitive behaviour
  - Cartels

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## Classifying risk in the Energy Sector

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### Health, Safety and Environment

- Energy environments are potentially dangerous and pose material risks to the environment
  - Upstream (and downstream) Oil and Gas
  - Offshore wind
  - Power transmission
  - Nuclear Power

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## Risks in the Nuclear Sector

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### Three Key lessons from international safety events

#### Need for independent regulator

- Hands off approach
- Operator retains responsibility for safety (so needs technical knowledge)

#### Need for “safety case” including

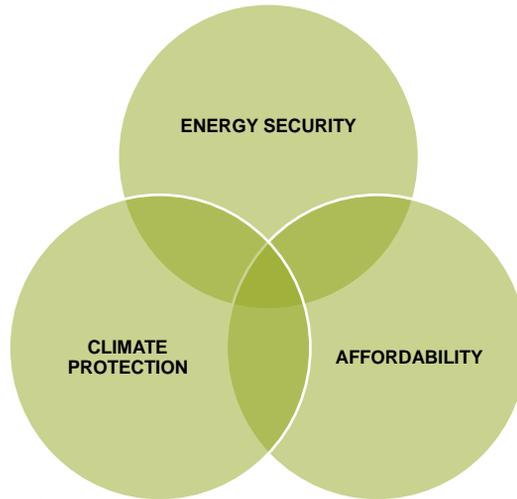
- Identification and analysis possible accidents
- Identification of safety system requirements
- Identification of training requirements
- Identification of emergency arrangements

#### Importance of a safety culture

- Awareness of safety at all levels

## Risks in the Nuclear Sector

The market drivers: Merchant Power – public need vs commercial return



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## Risks in the Nuclear Sector

### Levels of Fatal Risk

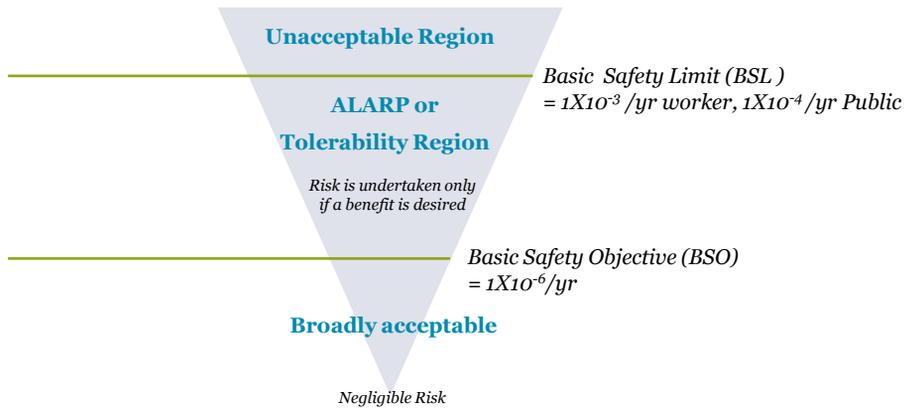
per annum	
1 in 100	risk of death from 5 hours of solo rock climbing every weekend
1 in 1,000	risk of death due to work in high risk groups within relatively risky industries such as mining
1 in 10,000	general risk of death in an accident at work in the very safest parts of industry
1 in 100,000	risk of death in an accident at work in the very safest parts of industry
1 in 1 million	general risk of death in a fire of explosion from gas at home
1 in 10 million	risk of death by lightning

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## Risks in the Nuclear Sector

### ALARP and the Tolerability Of Risk



## Risks in the Nuclear Sector

### The economics of risk reduction

#### Nuclear Businesses are driven by the need to reduce RISK

- |   |                                       |
|---|---------------------------------------|
| •improve safety management arrangements               | •reduce frequency of initiating event |
| •introduce additional safety systems                  | •improve operator procedures          |
| •improve emergency response procedures                | •eliminate / reduce hazard            |
| •improve reliability/availability of safety equipment |                                       |

### Cost / benefit analysis of ALARP

- Comparing financial costs of options with dose reduction / lives saved benefits needs a value for preventing fatality or £/Sv saved
- VPF (Value For Preventing a Fatality) = £1m in 1998

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## Questions or comments?

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Expressions of individual views by members of The Actuarial Profession and its staff are encouraged.

The views expressed in this presentation are those of the presenter.

