



Analysis of five schemes



	Products	Distribution		
Co-operative Insurance Company (CIC), Kenya	- Credit life: compulsory - Bima ya Jamii: voluntary bundled hospitalization and life insurance cover	MFIs, SACCOs and other groups		
Old Mutual, South Africa	Burial Society Support Plan: group funeral cover	Salaried agents work with groups are responsible for the selling and servicing of policies		
ICICI Lombard, India	- Manipal Arogya Suraksha (MAS): group-based health insurance - Index-based weather insurance: crop cover based on rainfall index (bundled with credit)	- Network of health care providers - MFIs and other credit providers		
Asegur <mark>ado</mark> ra Rural (ASR), Guatemala	- Life cover: death and disability cover - Student cover: life policy with additional health cover	BANRURAL network of bank branches		
Malayan <mark>Insur</mark> ance, Philippines	Life cover with additional benefits (e.g. fire assistance)	Pawn shops, rural banks and other credit providers		



Scale of the schemes



Insurer	Product	Gross written premiums			Covered lives			
		2009 US\$'000	2008 US\$'000	2007 US\$'000	2009	2008	2007	
CIC	Bima ya Jamii	142	137	27	18 872	17 461	3 625	
Kenya	Credit life	3 919	2 356	2 196	256 762	170 725	159 047	
ICICI Lombard	MAS health insurance	1 323	1,008	539	550 194	511 456	318 334	
India	Weather Insurance	20 490	4 637	1 383	259 958	108 819	43 278	
Old Mutual South Africa	Group funeral		N/A		400 000 to 450 000	400 000 to 450 000	500 000 to 600 000	
ASR	Life cover	4 789	2 603	2 143	123 429	75 004	42 184	
Guatemala	Student cover	175	36		20 554	3 984		
Malayan Philippines	Microinsurance business	1 913	1 246	815	5 009 089	4 334 887	4 113 975	



Expenses and claims



		Expense Ratio (%)			Claims Ratio (%)		
Insurer	Product	2009	2008	2007	2009	2008	2007
CIC Kenya	Bima ya Jamii	58	41	35	15	7	4
	Credit life	29	26	27	5	8	5
ICIC Lombard India	MAS health insurance	16	20	20	110	109	110
	Weather insurance	20	20	20	77	75	115
Old Mutual South Africa	Group funeral	>40	>40	30 to 40	65 to 75	80 to 90	90 to 100
ASR Guatemala	Life cover	10	14	7	32	38	2
	Student cover	9	13		31	11	
Malayan Philippines	Microinsurance business	35	38	40	18	27	13



Conclusions



- Compulsory credit life products and basic accidental death and disability products are the most profitable (CIC, ASR and Malayan)
- Old Mutual and ICICI Lombard are experiencing challenges with the profitability of the group funeral and MAS health insurance products. Although these insurers have seen a decline in losses following remedial measures, these initiatives were not yet showing profits at the time of the study.
- Failure to reach scale and control adverse selection have lead to high claims ratios.
- Working with partners can help insurers manage the costs of distributing and administering the business.
- Working with partners that have a social motivation can lead to benefits to members beyond the cover provided by the insurance policies.
- ICICI Lombard has benefited from premium subsidies for the indexbased weather insurance product. The subsidies make the product affordable for a higher proportion of the market and have contributed to the achievement of scale in these initiatives.